

# City of Colton

Fiscal Year 2011 - 2012 Budget



*Improving Neighborhoods*



*Planning the Future*



*Regional Collaboration*



*Job Opportunities*



*Investing in Colton's Future*

## *The Fiscal Plan for Colton's New Day*

*"Colton is a diverse community where tomorrow's contributors pursue their dreams in an attractive and safe environment abundant with opportunities for educational and economic advancement".*



# City of Colton

Fiscal Year 2011-2012

Adopted Budget



# CITY OF COLTON

**Fiscal Year 2011-2012**

**Adopted Budget**

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# Budget Overview



June 7, 2011

**MAYOR**

David R. Zamora  
RDA Chair

**COUNCIL MEMBERS**

David J. Toro  
District 1

Frank A. Gonzales  
District 2

Vincent Yzaguirre  
District 3

Susan M. Oliva  
District 4

Deirdre H. Bennett  
District 5  
Mayor Pro Tem  
RDA Vice-Chair

Alex Perez  
District 6

**CITY MANAGER**

Rod Foster

**CIVIC CENTER**  
650 N. LA CADENA DRIVE  
COLTON, CA 92324  
PH: (909) 370-5099  
FX: (909) 370-5192  
WEB: [www.ci.colton.ca.us](http://www.ci.colton.ca.us)

Honorable Mayor, Council Members and Citizens of Colton:

On behalf of City staff, I am pleased to present the Fiscal Year (FY) 2011-12 budget document for your review and consideration. The proposed budget puts forth a comprehensive financial plan to fund City programs and services as we transition into the next fiscal year and continue on with our journey toward Colton's New Day. Although the Executive Team spent considerable time and effort working together to prepare a fiscally sound budget that allocates very limited resources and at the same time seeks to preserve existing service levels to the best extent possible, the City Council over the past several months laid the groundwork through its visionary leadership in labor relations and other significant areas.

In the spirit of consistent policy direction, staff has approached this budget with a continued emphasis on the established goals of the City Council:

1. Attain Financial Viability and Stability
2. Focus on Public Safety
3. Ensure Economic Development and Redevelopment
4. Maintain Infrastructure and Services Levels

1 + 2 + 3 + 4 = Quality of Life

Departmental budgets have been prepared based on the objectives required to achieve Council priorities balanced against certain fiscal parameters. However, this past year has been challenging given the magnitude of certain real and potential future financial impacts. For example, the City's Utility User Tax (UUT) is scheduled to sunset on June 30, 2011. This is an annual revenue impact to the General Fund of approximately \$4.9 million. The City Council has already taken significant steps to address this approximate 16% loss in revenue.

In addition, Governor Jerry Brown has proposed unprecedented cuts to local government, such as the elimination of Redevelopment Agencies (RDAs), as well as funding reductions in other areas such as COPS grants and booking fee reimbursement that individually, and without a doubt collectively, will have a devastating effect on most, if not all, cities in California. (Please note that given the uncertainty of the ultimate content and outcome of the Governor's proposals, no adjustments have been made in the proposed budget to address them. However, the potential abolishment of RDAs will require an additional reduction in General Fund services of approximately \$1 million).

### Budget Format

The City's budget represents a collage of goals and policy directives of the Council memorialized through this "breathing and ever living" financial manuscript. As such, staff believes that this budget document represents – in every detail – a conservative fiscal plan as mandated by the City Council.

As our organization continues on its journey toward Colton's New Day, less and less, should the discussion center around styles of presentation and delivery. Much to the better, open dialogues, such as our recent budget workshop, provide staff with the necessary guidance in order to hit the target squarely on the bulls-eye. We thank you for the trust you have in us – please be assured that it is reciprocal in every thought and action that staff takes on behalf of the City Council and the community-at-large.

### Citywide Summary

The citywide revenue forecast projects an overall 9.3% reduction in revenue when compared to estimates to close FY 2010-11. This is primarily due to the loss of UUT revenue (\$4.9 million), a reduction in projected new grant revenues for capital projects (\$2.7 million), and a decrease in Enterprise Fund revenue (\$2.8 million).

The citywide expenditure forecast projects an overall 12.4% reduction in expenditures. The General Fund is projected to decrease by approximately 10.53% and the balance of the decrease is mainly due to a reduction in one-time expenses related to capital improvement costs throughout the City.

### General Fund

For FY 2011-12, projected General Fund revenue represents approximately \$26.5 million, or 20%, of total citywide projected revenue for FY 2011-12. Total revenue in the General Fund is expected to decrease by \$4.6 million, or approximately 14.76% in FY 2011-12 mainly due to the loss of UUT revenue. Sales tax is expected to increase over FY 2010-11 levels by 3.7%, or \$191,000 due to increases in fuel prices, as well as in the consumer goods sector. However, overall property tax revenue is expected to decline slightly. All other revenue categories (not mentioned above) combined are expected to decrease by approximately 0.48%, or an estimated \$88,635.

The following summarizes the General Fund by major revenue categories:

	2010-11 Estimates	2011-12 Estimates	% Change
Property Taxes	2,978,379	2,929,835	-1.63%
Sales Tax	5,134,000	5,325,000	3.72%
Utility User Tax	4,650,000	-	-100.00%
Other Taxes	1,802,175	2,135,410	18.49%
Charges for Current Services	1,219,654	669,575	-45.10%
Interfund Transfers	1,401,314	1,192,135	-14.93%
Electric Administrative Charge	5,700,000	5,800,000	1.75%
Other Revenue	8,262,891	8,500,279	2.87%
Total	<u>\$ 31,148,413</u>	<u>\$ 26,552,234</u>	<u>-14.76%</u>

Proposed General Fund expenditures for FY 2011-12 of approximately \$27.2 million represent 21.17% of total citywide expenditures. This is a \$3.2 million, or 10.53%, reduction over current estimates to close the FY 2010-11 budget. Deep cuts were made in FY 2010-11 in order to achieve this savings. A non-inclusive summary of expenditure changes, many of which equate to service level modifications, in the proposed budget include:

- All employees (including elected officials) pay full employee share of PERS retirement contributions; 9% public safety, 8% miscellaneous members (IBEW union members pending outcome of negotiations).
- General Unit and Mid-Manager Unit employees (IBEW Unit pending outcome of negotiations) subject to a 5% furlough effective July 1, 2011.
- City Manager base pay reduction of 6% effective February 22, 2011.
- Executive Employees and Dispatchers subject to a base pay reduction effective July 1, 2011 of 5% and 4%, respectively.
- Increase in annual PERS rates for all 3 plans (police, fire and miscellaneous). Impact estimated to be approximately \$1.1 million annually; \$750,000 specifically to the General Fund.

In addition, the City has implemented a hiring freeze and will carefully examine all positions currently vacant and that become vacant prior to filling the position. Currently vacant, but not previously eliminated positions, are included in the budget.

### Citywide Staffing Levels

In response to the declining economy, over the past 2 years, the City has reduced its workforce by 29%, or 117 positions. Fortunately, a portion of these reductions have come in the form of eliminating past vacant positions, early retirements and other voluntary means. However, a significant share of the reductions in full-time equivalents (FTE's) have come about through layoffs. Although the City values each and every employee, City management has been forced to continually look to reduce costs in ways that are least likely to impact basic service levels. Unfortunately in some cases that translates to elimination of positions.

Below is a summary reflecting staffing levels by City department for FYs 2008-09, 2009-10, 2010-11 and 2011-12:

<u>Summary by Department</u>	<u>Authorized Count FY 08/09</u>	<u>Authorized Count FY 09/10</u>	<u>Authorized Count FY 10/11</u>	<u>Recommended Count FY11/12</u>
City Clerk	3.3	2.3	3.0	2.0
City Council	9.0	8.0	8.0	8.0
City Manager (1)	5.0	2.0	2.0	4.0
City Treasurer	1.0	1.0	1.0	1.0
Community Services	25.0	12.8	12.8	10.8
Development Services (1)	16.4	9.8	7.0	5.0
Fire (2)	50.8	41.3	41.3	32.3
Management Services	38.8	31.8	28.3	27.5
Police	105.0	86.0	85.0	73.0
Public Works & Utility Services	147.8	109.0	94.5	91.0
<b>Total Count:</b>	<b>402.1</b>	<b>304.0</b>	<b>282.9</b>	<b>254.6</b>

(1) Transfer of Redevelopment from Development Services to City Manager in 2010-11.

(2) Effective January 1, 2012

### **Capital Improvement Plan (CIP)**

Although the City's General Fund, and to a certain extent its utilities operations, continue to battle an ailing economy, the City continues to receive various types of funding that enable it to continue with limited infrastructure improvements throughout the City. Much of this funding, such as Community Development Block Grant funds (CDBG), gas tax monies, park and traffic impact fees, as well as various other grants, cannot be used to fund general City operations. In the FY 2011-12 budget, the global CIP allocations (exclusive of utilities) total \$2,518,635.

In FY 2010-11 the City allocated \$1.8 million toward the Colton Crossing. Included in the FY 2011-12 CIP is the City's second allocation, \$1.8 million, toward the Colton Crossing. This project, estimated at nearly \$270 million, will provide the City with an estimated \$64 million in improvements including an underpass at Laurel Street, realignment of railroad tracks that currently run down the middle of a residential area on Ninth Street and converting the entire City into a quiet zone, so trains can safely pass through without blowing whistles. The City's share of this project is approximately \$5.4 million. In FY 2009-10, the State and Federal governments committed funding totaling \$125 million toward the project. A major portion of the remaining balance will come from the railroads. Construction on the project is scheduled to start at the end of the calendar year with estimated completion in 2015.

### **Reserves**

With the adoption of the FY 2010-11 budget, the City adopted Fiscal Policies that include establishing reserve policies in relation to several of its major funds, namely the General Fund, Water Fund, Electric Fund, Wastewater Fund and Insurance Fund. The General Fund reserve was set at 10%. Through conservative fiscal stewardship, and due to a combination of expenditure cuts and one-time revenues, the City is projecting the General Fund to begin FY 2011-12 with approximately \$1.9 million in reserves, or 7%. Staff would strongly recommend that these monies not be used to fund ongoing operations beyond the one-time allocation of approximately \$700,000 that was designated as transitional costs of labor relations.

With the exception of Wastewater, none of the other funds named above are currently meeting recommended reserve levels. At such time the multi-year continuing perchlorate lawsuit is finally settled, the Water fund can work toward its reserve goals. The Electric enterprise, exclusive of funds it is required to keep on hand to meet bond covenants, is only projected to have a 2.74% reserve at June 30, 2012. Given the current economic climate, the 10% operating reserve and 20% rate stability reserve set by Council resolution may take several years to achieve.

### **Conclusion**

As your City Manager, I am so very proud of the strides that our organization has made to accomplish the first two goals as established by the City Council. To think that we would be able to report a General Fund Reserve of approximately \$1.9 million when we started with about \$50,000 only 20 months ago is nothing short of astounding.

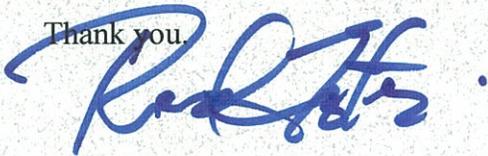
But through it all, the steadfast leadership of the City Council cleared the fog that clouded our path. Once the path was clear, your City staff was able to deliver on exactly what the Council wanted for this community. Our New Day leads us along a narrow, less traveled path – it is a collage of colors, good deeds, hard work, hopes and dreams. Our New Day takes us to places we never dreamed possible – it enlightens us and challenges us to take a leadership position in the public sector and to aspire to model public sector status. Perhaps the San Bernardino Sun's editorial board said it best when they endorsed the City's actions and said, "Colton is leading in San Bernardino County...".

This City is blessed with the most capable staff that I have had the pleasure to work with – I learn so much from them on a daily basis and remain continually thankful for each of them and their contribution to our municipal corporation. Along those lines, the preparation of this document involved many hours of effort on the part of the Executive Team and their budget staff members in order to achieve a balance between the level of service our citizens deserve and expect; while respecting limited financial resources. I believe this budget accomplishes that goal and moves us forward on our New Day.

Finally, my heartfelt thanks and appreciation goes out to the true author of this budget document – that being Bonnie Johnson, the City’s Chief Financial Officer. Bonnie and her staff worked so very hard over the past few weeks and months in preparing this document and the quality of their work shows in every detail.

On behalf of a capable, loyal and dedicated staff team, I submit the FY 2011-12 City budget in the spirit of moving forward with Colton’s journey toward a New Day.

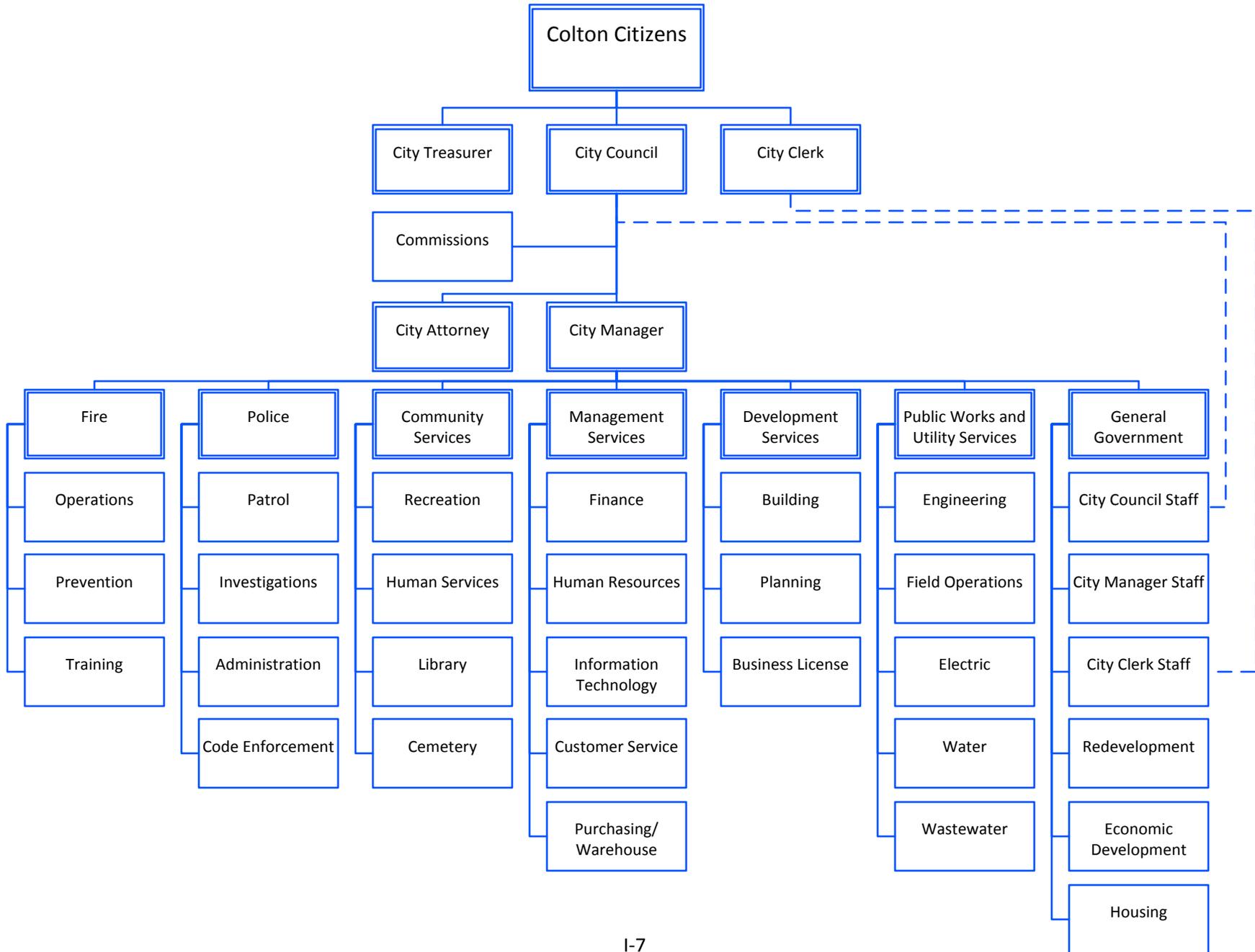
Thank you.



Rod Foster  
City Manager

# Citywide Organizational Chart

Fiscal Year 2011-2012



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**RESOLUTION NO. R-50-11**

**RESOLUTION OF THE CITY COUNCIL OF THE CITY OF COLTON,  
CALIFORNIA ADOPTING THE BUDGET FOR THE FISCAL YEAR  
COMMENCING JULY 1, 2011 AND ENDING JUNE 30, 2012.**

**WHEREAS**, the City Manager of the City of Colton has prepared the proposed annual budget for Fiscal Year 2011-12 which sets forth all of the expected revenue and the recommended appropriations to meet the operating and capital needs for all of the City's operations; and

**WHEREAS**, the City held a public budget workshop wherein staff presented the budget and the City Council together with various boards and commissions reviewed the budget and made recommendations; and

**WHEREAS**, at a second public session, the City Council considered the budgetary recommendations contained in the Fiscal Year 2011-12 Proposed Budget document and approved or modified them so as to best serve the interests of the citizens of the City of Colton.

**NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF COLTON DOES HEREBY RESOLVE, DETERMINE AND ORDER** as follows:

**SECTION 1:** The Recommended Budget for the City of Colton for the Fiscal Year commencing July 1, 2011 and ending June 30, 2012 is hereby approved and adopted and incorporated herein.

**SECTION 2:** The City Council further understands that the adoption of the State budget may have financial impacts on the City of Colton. Inasmuch as the State's budget is not yet adopted and the uncertainty of such impacts, no provision has been made in the recommended 2011-12 budget for these items. Staff will inform Council as soon as impacts, if any, are known.

**SECTION 3:** The City Council authorizes the Fire Chief and City Manager to meet with the City of Loma Linda regarding the sharing of a battalion chief position and bring back to Council for consideration any agreement that results from these efforts.

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**SECTION 4:** The City Council hereby designates the Management Services Director responsible for compliance with Governmental Accounting Standards Board (GASB) Statement No. 54. As such the City Manager or Management Services Director will be responsible for and have the authority to classify fund balances either as "assigned" or "unassigned" as appropriate for financial statement purposes.

**SECTION 5:** The City Council hereby affirms and directs that the construction and development of a senior housing project at the former site of Colton Palms is a staff priority.

**SECTION 6:** The FY 2011-12 Budget is in accordance with all applicable ordinances of the City and all applicable statutes of the State.

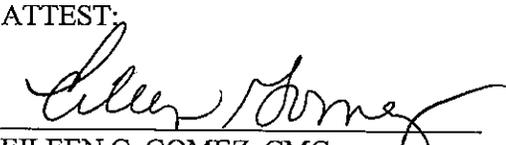
**SECTION 7:** At the end of FY 2010-11, certain purchase orders exist as outstanding encumbrances representing contractual obligations of previously budgeted funds. In addition, certain amounts have been included in the FY 2010-11 budget that relate to one-time allocations for projects and services, but remain unspent. The outstanding encumbrances and, at the City Manager's discretion, any unspent one-time allocations are deemed to be rebudgeted as an addition to the budget amounts previously approved in this resolution. All such amounts have been removed from available balances in the FY 2011-12 projections.

**SECTION 8:** Under the direction of the City Manager, the Management Services Director may make the reallocation of appropriations within departments. Amendments (Increases/Decreases) to the Budget shall be by approval and Resolution of the City Council.

**SECTION 9:** The City Clerk shall certify the adoption of the Budget and shall cause to be filed with the County Auditor within 60 days of the adoption, a certified copy of the Budget and Resolution.

**PASSED, APPROVED AND ADOPTED** this 7<sup>th</sup> day of June, 2011

  
\_\_\_\_\_  
DAVID R. ZAMORA, Mayor

ATTEST:  
  
\_\_\_\_\_  
EILEEN C. GOMEZ, CMC  
City Clerk

1 STATE OF CALIFORNIA )  
2 COUNTY OF SAN BERNARDINO ) ss  
3 CITY OF COLTON )

4 I, EILEEN C. GOMEZ, City Clerk of the City of Colton, California, do hereby  
5 certify that the foregoing is a full, true and correct copy of **RESOLUTION NO. R-50-11**,  
6 duly adopted by the City Council of said City, and approved by the Mayor of said City, at  
7 its Regular Meeting of said City Council held on the **7th day of June, 2011**, and that it  
8 was adopted by the following vote, to wit:

9 AYES: COUNCILMEMBER Toro, Gonzales, Yzaguirre, Oliva,  
10 Perez, and Mayor Zamora  
11 NOES: COUNCILMEMBER None  
12 ABSTAIN: COUNCILMEMBER None  
13 ABSENT: COUNCILMEMBER Bennett  
14

15 IN WITNESS WHEREOF, I have hereunto set my hand and affixed the official  
16 seal of the City of Colton, California, this \_\_\_\_ day of \_\_\_\_\_, 2011.

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21 EILEEN C. GOMEZ, CMC  
22 City Clerk  
23 City of Colton

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**RESOLUTION NO. R-51-11**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF COLTON APPROVING AND ADOPTING THE ANNUAL GANN LIMIT FOR THE FISCAL YEAR 2011-12**

**WHEREAS**, the voters of California, on November 6, 1979, added Article XIII-B to the State Constitution placing various limitations on the appropriations of the state and local governments; and

**WHEREAS**, Article XIII-B provides that the appropriations limit for the Fiscal Year 2011-12 is calculated by adjusting the base year appropriations of Fiscal Year 1978-79 for changes in the cost of living and population; and

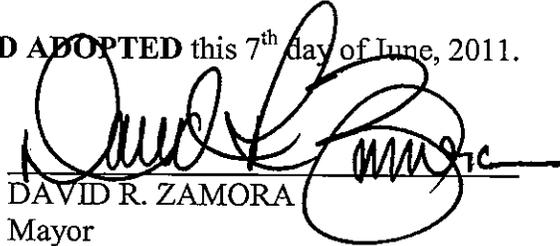
**WHEREAS**, the City of Colton has complied with all the provisions of Article XIII-B in determining the appropriations limit for Fiscal Year 2011-12 utilizing the County population index; and

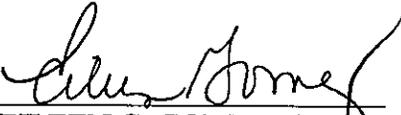
**WHEREAS**, the City of Colton must make the necessary determinations regarding the use of a cost-of-living index change and the population index change beginning in 2011-12;

**NOW, THEREFORE, BE IT RESOLVED** that the appropriations limit for Fiscal Year 2011-12 shall be \$58,286,952 for the City of Colton, and the 2010-11 appropriations limit for the City of Colton be corrected to reflect a limit of \$56,268,948 , and;

**BE IT FURTHER RESOLVED**, that for the Fiscal Year 2011-12, the City of Colton selects the California percentage change in per capita income as its cost-of-living index change as determined by the California State Department of Finance and that the City of Colton selects the population index change for the County as a whole instead of the change in City population as its population index change.

**PASSED, APPROVED AND ADOPTED** this 7<sup>th</sup> day of June, 2011.

  
DAVID R. ZAMORA  
Mayor

ATTEST:  
  
EILEEN C. GOMEZ, CMC  
City Clerk

1 STATE OF CALIFORNIA )  
2 COUNTY OF SAN BERNARDINO ) ss  
3 CITY OF COLTON )

4 I, EILEEN C. GOMEZ, City Clerk of the City of Colton, California, do hereby  
5 certify that the foregoing is a full, true and correct copy of **RESOLUTION NO. R-51-11**,  
6 duly adopted by the City Council of said City, and approved by the Mayor of said City, at  
7 its Regular Meeting of said City Council held on the **7th day of June, 2011**, and that it  
8 was adopted by the following vote, to wit:

9 AYES: COUNCILMEMBER Toro, Gonzales, Yzaguirre, Oliva,  
10 Perez, and Mayor Zamora

11 NOES: COUNCILMEMBER None

12 ABSTAIN: COUNCILMEMBER None

13 ABSENT: COUNCILMEMBER Bennett  
14

15 IN WITNESS WHEREOF, I have hereunto set my hand and affixed the official  
16 seal of the City of Colton, California, this \_\_\_\_ day of \_\_\_\_\_, 2011.

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21 EILEEN C. GOMEZ, CMC  
22 City Clerk  
23 City of Colton

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**RESOLUTION NO. CUA 2011-02**

**RESOLUTION OF THE UTILITY AUTHORITY OF THE CITY OF COLTON, CALIFORNIA ADOPTING THE BUDGET FOR THE FISCAL YEAR COMMENCING JULY 1, 2011 AND ENDING JUNE 30, 2012**

**WHEREAS**, the City Manager of the City of Colton has prepared the proposed annual budget for Fiscal Year 2011-12 which sets forth all of the expected revenue and the recommended appropriations to meet the operating and capital needs for all of the City's operations; and

**WHEREAS**, the Colton Utility Authority is comprised of the City's water and wastewater operations which are incorporated in the Recommended Budget for the City of Colton for the Fiscal Year commencing July 1, 2011 and ending June 30, 2012.

**NOW, THEREFORE**, THE UTILITY AUTHORITY OF THE CITY OF COLTON DOES HEREBY RESOLVE, DETERMINE AND ORDER as follows:

**SECTION 1.** The Budget for the City of Colton for the Fiscal Year commencing July 1, 2011 and ending June 30, 2012, which includes Utility Authority operations, is hereby approved and adopted and incorporated herein.

**SECTION 2.** The Approved Budget is in accordance with all applicable ordinances of the City and all applicable statutes of the State.

**SECTION 3.** Under the direction of the City Manager the Management Services Director may make the reallocation of appropriations within departments. Amendments (Increases/Decreases) to the Budget shall be by approval and Resolution of the Colton Utility Authority.

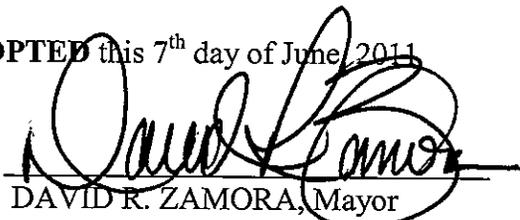
**SECTION 4.** At the end of FY 2010-11, certain purchase orders exist as outstanding encumbrances representing contractual obligations of previously budgeted funds. In addition, certain amounts have been included in the FY 2010-11 budget that relate to one-time allocations for projects and services, but remain unspent. The outstanding encumbrances and, at the City Manager's discretion, any unspent one-time allocations are deemed to be rebudgeted as an addition to the budget amounts previously approved in this

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resolution. All such amounts have been removed from available balances in the FY 2011-12 projections.

**SECTION 5.** The City Clerk shall certify the adopting of the Budget and shall cause to be filed with the County Auditor within 60 days of the adoption, a certified copy of the Budget and Resolution.

**PASSED, APPROVED AND ADOPTED** this 7<sup>th</sup> day of June, 2011

  
DAVID R. ZAMORA, Mayor

ATTEST:

  
EILEEN C. GOMEZ, CMC  
City Clerk

1 STATE OF CALIFORNIA )  
2 COUNTY OF SAN BERNARDINO ) ss  
3 CITY OF COLTON )  
4

5 I, Eileen C. Gomez, Secretary for the Colton Utility Authority of the City of Colton,  
6 California, do hereby certify under penalty of perjury that the foregoing is a full, true and  
7 correct copy of Resolution No. CUA 2011-02 and was duly passed, approved, and  
8 adopted by the Colton Utility Authority of the City of Colton at a Regular Meeting on the  
9 7<sup>th</sup> day of June, 2011, by the following vote to wit:

10	<b>AYES:</b>	MEMBER	Toro, Gonzales, Yzaguirre, Oliva,
11			Perez, and Mayor Zamora
12	<b>NOES:</b>	MEMBER	None
13	<b>ABSTAIN:</b>	MEMBER	None
14	<b>ABSENT:</b>	MEMBER	Bennett

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17 **IN WITNESS WHEREOF**, I have hereunto set my hand and affixed the official  
18 seal of the City of Colton, California, this \_\_\_\_ day of \_\_\_\_\_, 2011.  
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21 \_\_\_\_\_  
22 EILEEN C. GOMEZ,  
23 Secretary for the Colton Utility Authority

24 (SEAL)  
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**RESOLUTION NO. 892**

**RESOLUTION OF THE REDEVELOPMENT AGENCY OF THE CITY OF COLTON, CALIFORNIA ADOPTING THE BUDGET FOR THE FISCAL YEAR COMMENCING JULY 1, 2011 AND ENDING JUNE 30, 2012.**

**WHEREAS**, the Redevelopment Agency for the City of Colton (the "Agency"), is a public body, corporate and politic of the State of California, organized and existing pursuant to the Community Redevelopment Law, Health and Safety Code Sections 33000, et seq. (the "Act"); and

**WHEREAS**, the Agency has previously adopted various redevelopment plans for portions of the City of Colton and has established a low and moderate income housing set-aside fund as required by the Act; and

**WHEREAS**, the City Manager of the City of Colton has prepared the proposed annual budget for Fiscal Year 2011-12 which sets forth all of the expected revenue and the recommended appropriations to meet the operating and capital needs for all of the City's operations including the Redevelopment Agency; and

**WHEREAS**, the Agency is required to adopt an annual budget by July 1<sup>st</sup> of each year.

**NOW, THEREFORE, THE REDEVELOPMENT AGENCY FOR THE CITY OF COLTON DOES HEREBY RESOLVE, DETERMINE AND ORDER**, as follows:

**SECTION 1.** The Budget for the Redevelopment Agency for the City of Colton for the Fiscal Year commencing on July 1, 2011 and ending on June 30, 2012 is hereby approved and adopted.

**SECTION 2.** The approved budget is in accordance with all applicable ordinances of the City, the Redevelopment Agency, and all applicable statutes of the State, including Section 33606 of the Health and Safety Code.

**SECTION 3.** The Redevelopment Agency hereby finds and determines that the planning and administrative expenses to be paid from the Low and Moderate Income Housing Fund for each redevelopment project are necessary for the production, improvement or preservation of low and moderate income housing and are not

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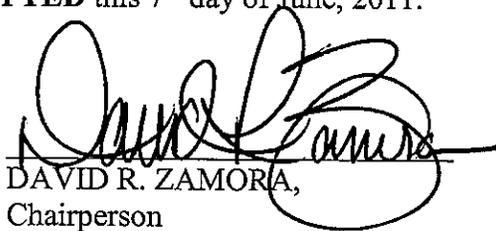
disproportionate to the amounts budgeted for the costs of production, improvement or preservation of that housing.

**SECTION 4.** The Agency Board hereby affirms and directs that the construction and development of a senior housing project at the former site of Colton Palms is a staff priority.

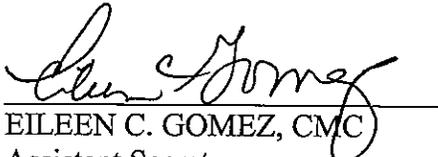
**SECTION 5.** The reallocation of appropriations between Agency activities may be made by the Management Services Director upon the approval of the Executive Director, providing there is no change in the total appropriations as approved by the Agency.

**SECTION 6.** At the end of FY 2010-11, certain purchase orders exist as outstanding encumbrances representing contractual obligations of previously budgeted funds. In addition, certain amounts have been included in the FY 2010-11 budget that relate to one-time allocations for projects and services, but remain unspent. The outstanding encumbrances and, at the City Manager/Executive Director's discretion, any unspent one-time allocations are deemed to be rebudgeted as an addition to the budget amounts previously approved in this resolution. All such amounts have been removed from available balances in the FY 2011-12 projections.

**PASSED, APPROVED AND ADOPTED** this 7<sup>th</sup> day of June, 2011.

  
DAVID R. ZAMORA,  
Chairperson

ATTEST:

  
EILEEN C. GOMEZ, CMC  
Assistant Secretary

1 STATE OF CALIFORNIA )  
2 COUNTY OF SAN BERNARDINO ) ss.  
3 CITY OF COLTON )

4 I, **EILEEN C. GOMEZ**, Assistant Secretary of the Redevelopment Agency of the  
5 City of Colton, California, **DO HEREBY CERTIFY** that the foregoing is a full, true and  
6 correct copy of **Resolution No. 892**, dully adopted by the said Agency, and approved by  
7 the Chairperson of said City, at its Regular meeting of said Agency held on the **7<sup>th</sup> day of**  
8 **June, 2011**, and that is was adopted as follows:

9 AYES: MEMBERS Toro, Gonzales, Yzaguirre, Oliva,  
10 Perez and Chairperson Zamora

11 NOES: MEMBERS None

12 ABSTAIN: MEMBERS None

13 ABSENT: MEMBERS Bennett

14  
15 **IN WITNESS WHEREOF**, I have hereunto set my hand and affixed the official  
16 seal of the City of Colton, California, this \_\_\_\_ day of \_\_\_\_\_, 2011.

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19 \_\_\_\_\_  
20 EILEEN C. GOMEZ, CMC  
21 Assistant Secretary  
22 Redevelopment Agency

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28 (SEAL)

## CITY OF COLTON

### 2011-2012 APPROPRIATIONS LIMITATION

As indicated by Schedules A and B, the percentage increase to Colton's Appropriation Limit is 1.0359%. The 2011-2012 limit is \$58,286,952. The amount subject to limitation in the 2011-2012 Adopted Budget is \$12,823,421. The City of Colton is \$45,463,531 under its lawful limitation.

The calculation consists of two (2) factors:

A.	Prior Year's limit		56,268,948
B.	Adjustment factors:		
	a.	Price factor (per capita change)	1.0251
	b.	County Population % increase	<u>1.0105</u>
		Total Adjustment % (a * b)	<u><u>1.0359</u></u>
C.	Annual Adjustment (A * B)		58,286,952
D.	Other Adjustments		-
E.	2011/2012 Appropriation Limit		<u>58,286,952</u>

#### Appropriations Subject to Limitation:

2011-2012 Year Limit	58,286,952
Proceeds from Taxes - Appropriations Subject to Limitation	<u>(12,823,421)</u>
Total Under the Limitation	<u><u>45,463,531</u></u>

# Citywide Financial Summary

# Citywide Revenue

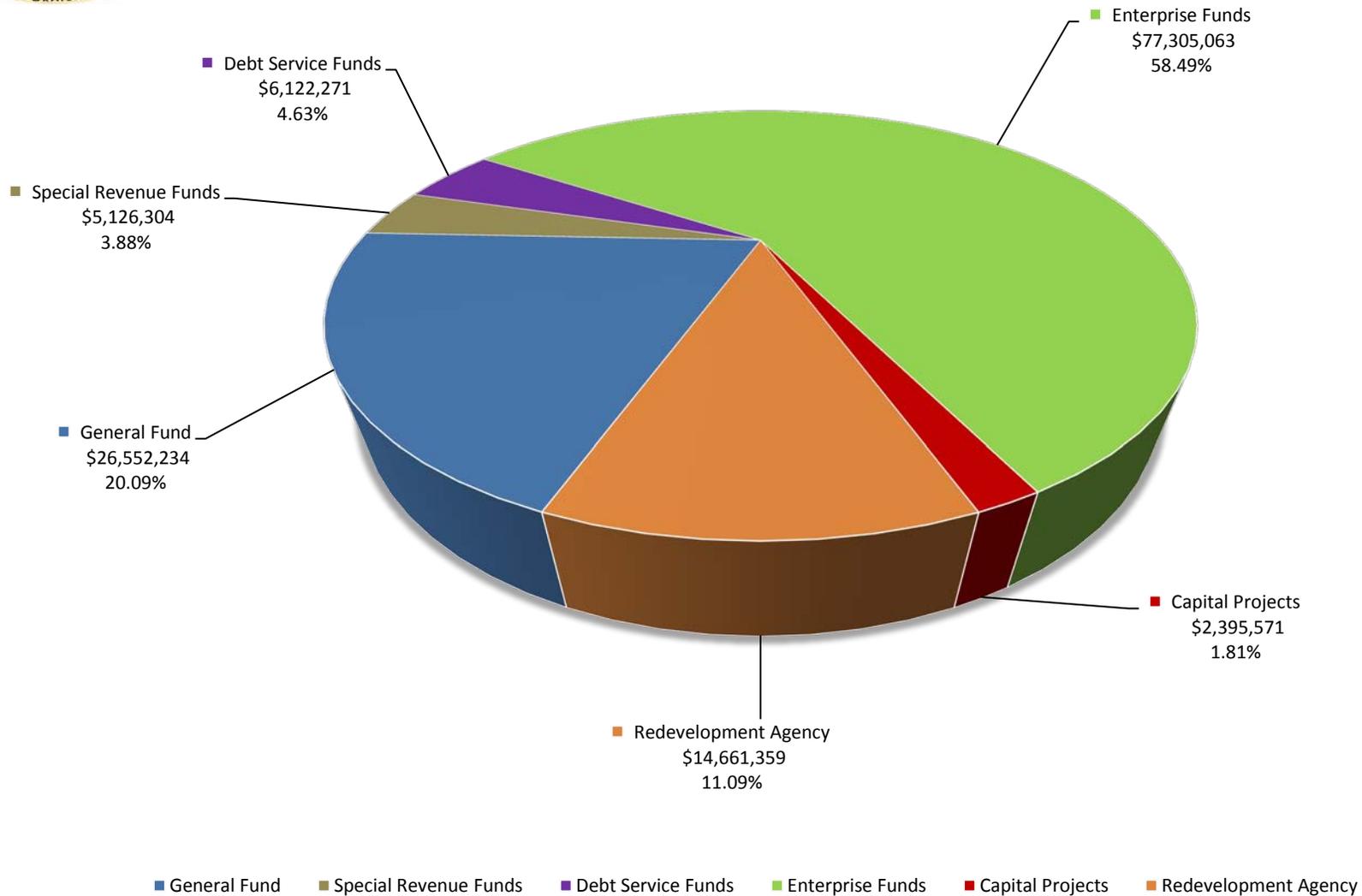


# City of Colton

## Citywide Revenue Summary by Fund Type

### Fiscal Year 2011-2012 Council Adopted Revenue

#### \$132,162,802





# CITY OF COLTON

## Citywide Revenue Summary

Fiscal Year 2011-2012

<b>REVENUES</b>	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Totals - All Other Funds</b>	<b>\$118,957,481</b>	<b>\$106,180,662</b>	<b>\$114,500,087</b>	<b>\$105,610,568</b>
<b><u>Special Revenue Funds</u></b>				
Community Child Care	\$940,956	\$694,953	\$622,146	\$803,915
DSF Fly Conservation	\$58	\$22	\$13	\$0
Gas Tax Fund	\$835,712	\$847,147	\$1,355,735	\$1,394,897
Library Grant Fund	\$39,886	\$37,703	\$38,174	\$37,939
State Traffic Relief Fund	\$645,899	\$477,065	\$1,000	\$0
Pollution Reduction Fund AQMD	\$62,005	\$59,090	\$50,200	\$50,000
Community Development Block Grant	\$256,170	\$735,623	\$609,807	\$383,199
Drug/Gang Intervention	\$373	\$12,073	\$1,330	\$0
Measure I Fund	\$615,602	\$574,221	\$474,679	\$473,460
Police ViTep Program	\$199,892	\$146,436	\$195,016	\$125,000
Host City Fees	\$391,912	\$406,741	\$330,082	\$347,697
New Facilities Development Fee	\$12,376	\$11,360	\$4,510	\$8,000
Asset Seizure Fund	\$133,595	\$111,406	\$124,371	\$0
Miscellaneous Grants	\$1,568,739	\$519,888	\$4,250,218	\$1,502,197
<b>Total Special Revenue Funds</b>	<b>\$5,703,175</b>	<b>\$4,633,728</b>	<b>\$8,057,281</b>	<b>\$5,126,304</b>
<b><u>Capital Projects Funds</u></b>				
Capital Improvement Projects (450)	\$4,924,044	\$2,746,205	\$3,961,525	\$469,911
Colton Crossing Fund (451)	\$0	\$0	\$1,832,660	\$1,832,660
Capital Improvement Fund (457)	\$3,530,848	\$937,523	\$0	\$0
Park Development Fund	\$14,565	\$105,423	\$43,864	\$43,000
Traffic Impact Fund	\$316,385	\$171,127	\$215,014	\$50,000
<b>Total Capital Projects Funds</b>	<b>\$8,785,843</b>	<b>\$3,960,278</b>	<b>\$6,053,063</b>	<b>\$2,395,571</b>



# CITY OF COLTON

## Citywide Revenue Summary

Fiscal Year 2011-2012

<b>REVENUES</b>	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b><u>Debt Service Funds</u></b>				
PFA Debt Fund	\$1,406,304	\$1,377,128	\$1,404,674	\$1,416,849
Pension Obligation Debt Service	\$2,106,182	\$2,271,480	\$2,342,243	\$2,419,526
Corporate Yard Debt Service	\$735	\$95	\$0	\$0
Water Improvement District A	\$29,754	\$25,732	\$36,604	\$31,567
CF District 87-1 Debt Service	\$144,771	\$145,569	\$119,160	\$116,054
CF District 88-1 Debt Service	\$273,903	\$263,117	\$235,541	\$235,541
CF District 89-1 Debt Service	\$307,709	\$305,129	\$283,355	\$283,354
CF District 89-2 - Debt Service	\$360,170	\$362,527	\$325,969	\$325,969
CF District 90-1 - Debt Service	\$282,014	\$270,830	\$275,265	\$275,265
Lighting, Landscape & Maint District #1	\$573,789	\$332,087	\$325,992	\$319,692
Lighting, Landscape & Maint District #2	\$294,658	\$115,889	\$121,783	\$123,454
Storm Water	\$586,549	\$576,200	\$586,700	\$575,000
Other Assessment District	\$431	\$164	\$54	\$0
<b>Total Debt Service Funds</b>	<b>\$6,366,970</b>	<b>\$6,045,947</b>	<b>\$6,057,340</b>	<b>\$6,122,271</b>
<b><u>Enterprise Funds</u></b>				
Electric Utility	\$58,292,602	\$58,098,384	\$59,516,602	\$58,135,898
Public Benefit Fund	\$0	\$0	\$3,096,990	\$631,795
Water Utility	\$6,225,904	\$7,958,428	\$8,672,476	\$10,142,446
Wastewater Utility	\$8,351,262	\$8,349,872	\$8,840,121	\$8,391,324
Cemetary Endowment	\$20,747	\$32,512	\$5,414	\$3,600
<b>Total Enterprise Funds</b>	<b>\$72,890,515</b>	<b>\$74,439,196</b>	<b>\$80,131,603</b>	<b>\$77,305,063</b>
<b><u>Internal Service Funds</u></b>				
Facility & Equipment Maintenance Fund	\$51,379	\$75,572	\$0	\$0
Information Services Fund	\$0	\$0	\$760,333	\$0
Insurance Fund	\$0	\$0	(\$1,549,060)	\$0
<b>Total Internal Service Funds</b>	<b>\$51,379</b>	<b>\$75,572</b>	<b>(\$788,727)</b>	<b>\$0</b>



# CITY OF COLTON

## Citywide Revenue Summary

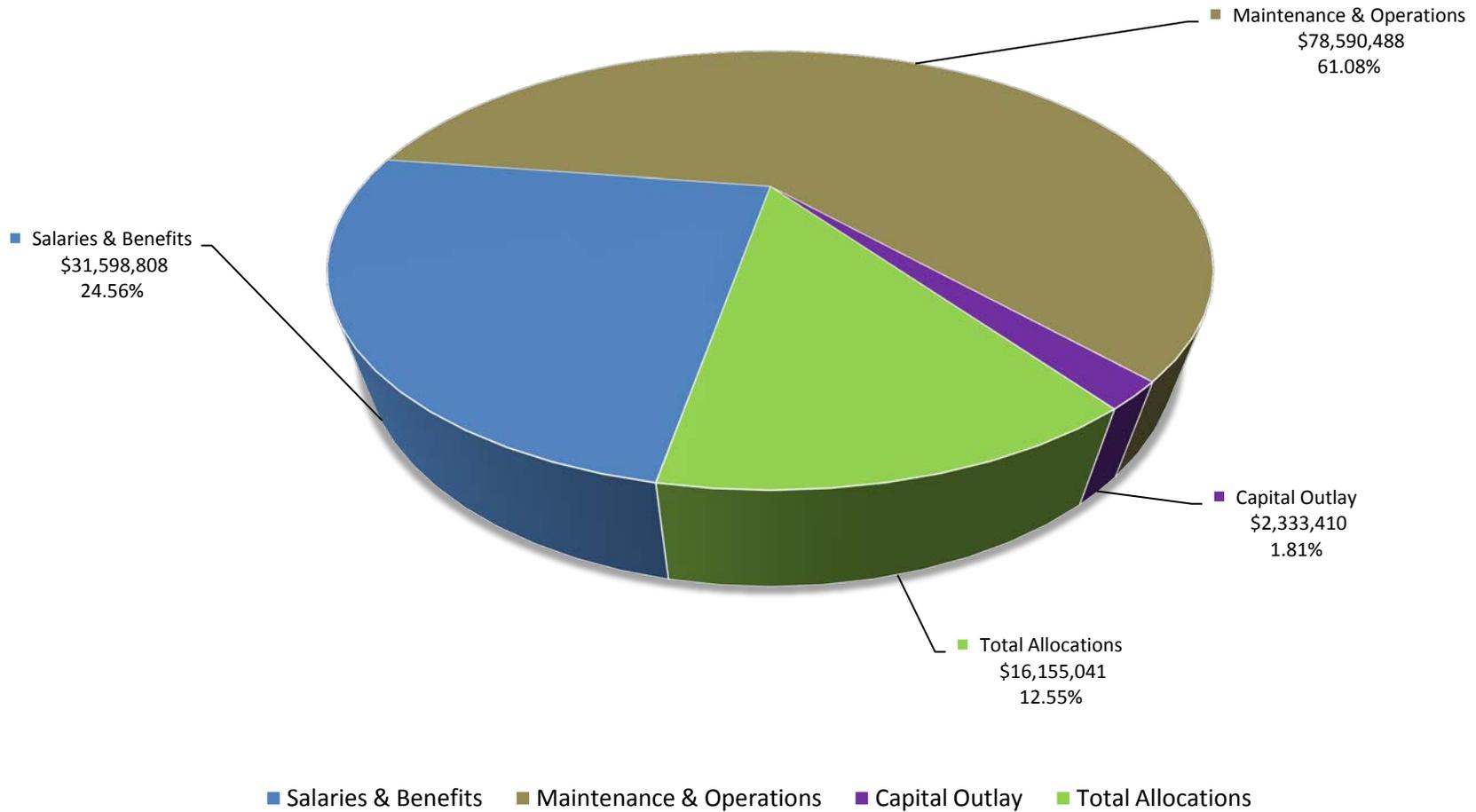
Fiscal Year 2011-2012

<b>REVENUES</b>	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b><u>Redevelopment Agency</u></b>				
RDA Admin	\$961,653	\$1,087,944	\$1,320,600	\$1,600,600
Cooley Ranch Project	\$4,999,303	\$172,500	\$200	\$150
Cooley Ranch Debt Service	\$4,403,466	\$4,493,120	\$4,045,000	\$3,921,100
Low/Mod Capital Projects	\$244,439	\$540,352	\$650	\$600
Low/Mod Debt Service	\$2,674,964	\$2,680,106	\$2,453,653	\$2,357,557
Rancho Med Park Development	\$1,365,876	\$436,203	\$47,730	\$43,970
Rancho Med Bond Proceeds	\$0	\$0	\$0	\$0
Low/Mod Bond Proceeds	\$524,666	\$333,564	\$356,906	\$381,884
Rancho Med CHFA	\$3,046	\$337	\$210	\$190
Economic Development	\$0	\$0	\$0	\$0
Rancho Med Park Operations	\$178,369	\$164,013	\$145,000	\$145,000
Mt Vernon CIP	\$258,828	\$272,476	\$290,538	\$310,840
Mt Vernon Debt Service	\$1,735,215	\$1,345,826	\$1,189,047	\$1,069,000
Rancho Mill Project	\$1,323	\$10,555	\$200	\$250
Rancho Mill Debt Service	\$381,069	\$344,196	\$291,700	\$281,700
West Valley CIP	\$1,661,404	\$34,541	\$40	\$40
West Valley Debt Service	\$1,706,030	\$1,567,926	\$1,452,642	\$1,361,100
RDA I Debt Service	\$144,411	\$120,023	\$152,900	\$0
RDA II Debt Service	\$74,786	\$60,249	\$58,952	\$0
Santa Ana CIP	\$47,654	\$50,990	\$54,559	\$58,378
Santa Ana Debt Service	\$3,793,096	\$3,311,020	\$3,129,000	\$3,129,000
<b>Total Redevelopment Agency</b>	<b>\$25,159,599</b>	<b>\$17,025,941</b>	<b>\$14,989,527</b>	<b>\$14,661,359</b>
<b>Totals - All Other Funds</b>	<b>\$118,957,481</b>	<b>\$106,180,662</b>	<b>\$114,500,087</b>	<b>\$105,610,568</b>
General Fund	\$39,194,160	\$31,790,135	\$31,148,413	\$26,552,234
<b>Grand Total All Revenues</b>	<b>\$158,151,641</b>	<b>\$137,970,797</b>	<b>\$145,648,500</b>	<b>\$132,162,802</b>

# Citywide Expenditures



**City of Colton**  
**Citywide Expenditure Summary by Category**  
**Fiscal Year 2011-2012 Council Adopted Expenditures**  
**\$128,677,747**





## CITY OF COLTON

### Citywide Expenditure Summary

Fiscal Year 2011-2012

Expenditures	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Totals - All Other Funds</b>	<b>\$114,866,190</b>	<b>\$101,578,480</b>	<b>\$116,460,648</b>	<b>\$101,432,272</b>
<b><u>Special Revenue Funds</u></b>				
Community Child Care	\$920,818	\$715,219	\$606,887	\$751,261
Gas Tax Fund	\$990,000	\$850,000	\$1,148,921	\$1,600,000
Library Grant Fund	\$38,406	\$30,223	\$37,871	\$37,939
State Traffic Relief Fund	\$119,650	\$112,044	\$609,271	\$80,569
Pollution Reduction Fund AQMD	\$0	\$87,004	\$0	\$0
Community Development Block Grant	\$396,651	\$627,455	\$609,807	\$383,199
Drug/Gang Intervention Fund	\$1,993	\$568	\$11,448	\$0
Measure I Fund	\$743,919	\$917,977	\$946,909	\$405,542
Police ViTep Program	\$169,698	\$197,124	\$138,211	\$142,590
Host City Fees	\$764,805	\$317,195	\$276,298	\$249,001
New Facilities Development Fees	\$111,846	\$0	\$0	\$0
Asset Forfeiture Fund	\$619,712	\$78,226	\$1,333	\$0
Miscellaneous Grants	\$943,806	\$686,988	\$4,225,124	\$1,419,725
<b>Total Special Revenue Funds</b>	<b>\$5,821,304</b>	<b>\$4,620,023</b>	<b>\$8,612,080</b>	<b>\$5,069,826</b>
<b><u>Capital Projects Funds</u></b>				
Capital Improvement Projects	\$8,019,151	\$3,181,314	\$3,961,525	\$469,911
Park Development Fund	\$0	\$18,349	\$6,687	\$0
Traffic Impact Fee Fund	\$464,064	\$631,759	\$555,657	\$50,000
<b>Total Capital Projects Funds</b>	<b>\$8,483,215</b>	<b>\$3,831,422</b>	<b>\$4,523,869</b>	<b>\$519,911</b>



# CITY OF COLTON

## Citywide Expenditure Summary

Fiscal Year 2011-2012

Expenditures	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b><u>Debt Service Funds</u></b>				
PFA Debt Fund	\$4,929,587	\$2,061,138	\$1,395,028	\$1,400,815
Pension Obligation Debt Service	\$2,122,943	\$2,155,181	\$2,231,858	\$2,304,347
Corporate Yard Debt Service	\$99,343	\$245	\$0	\$0
Water Improvement District A	\$31,566	\$33,060	\$31,567	\$31,566
Sub-Total	\$7,183,439	\$4,249,624	\$3,658,453	\$3,736,728
CF District 87-1 Debt Service	\$104,430	\$105,350	\$110,085	\$103,659
CF District 88-1 Debt Service	\$214,337	\$212,392	\$213,164	\$209,603
CF District 89-1 Debt Service	\$250,883	\$252,907	\$256,309	\$252,612
CF District 89-2	\$288,034	\$288,486	\$287,907	\$283,737
CF District 90-1 - Debt Service	\$270,916	\$269,213	\$269,002	\$266,912
Lighting, Landscape & Maint District #1	\$314,665	\$350,069	\$326,279	\$309,665
Lighting, Landscape & Maint District #2	\$137,080	\$114,392	\$100,009	\$116,638
Storm Water	\$544,332	\$528,382	\$561,084	\$521,575
Sub- Total CFD & AD	\$2,124,677	\$2,121,191	\$2,123,839	\$2,064,401
<b>Total Debt Service Funds</b>	<b>\$9,308,116</b>	<b>\$6,370,815</b>	<b>\$5,782,292</b>	<b>\$5,801,129</b>
<b><u>Enterprise Funds</u></b>				
Electric Utility	\$53,313,179	\$54,301,042	\$64,476,442	\$58,649,926
Water Utility	\$8,354,383	\$8,473,657	\$12,178,353	\$10,138,886
Wastewater Utility	\$6,847,629	\$6,979,613	\$8,182,122	\$8,751,149
Cemetery Endowment	\$0	\$143	\$0	\$0
<b>Total Enterprise Funds</b>	<b>\$68,515,191</b>	<b>\$69,754,455</b>	<b>\$84,836,917</b>	<b>\$77,539,961</b>
<b><u>Internal Service Funds</u></b>				
Facility & Equipment Maintenance Fund	(\$82,519)	(\$196,634)	(\$3,992)	\$0
Information Services Fund	\$0	\$0	\$760,163	\$0
Insurance Fund	\$0	\$0	(\$1,763,147)	\$0
<b>Total Internal Service Funds</b>	<b>(\$82,519)</b>	<b>(\$196,634)</b>	<b>(\$1,006,976)</b>	<b>\$0</b>



# CITY OF COLTON

## Citywide Expenditure Summary

Fiscal Year 2011-2012

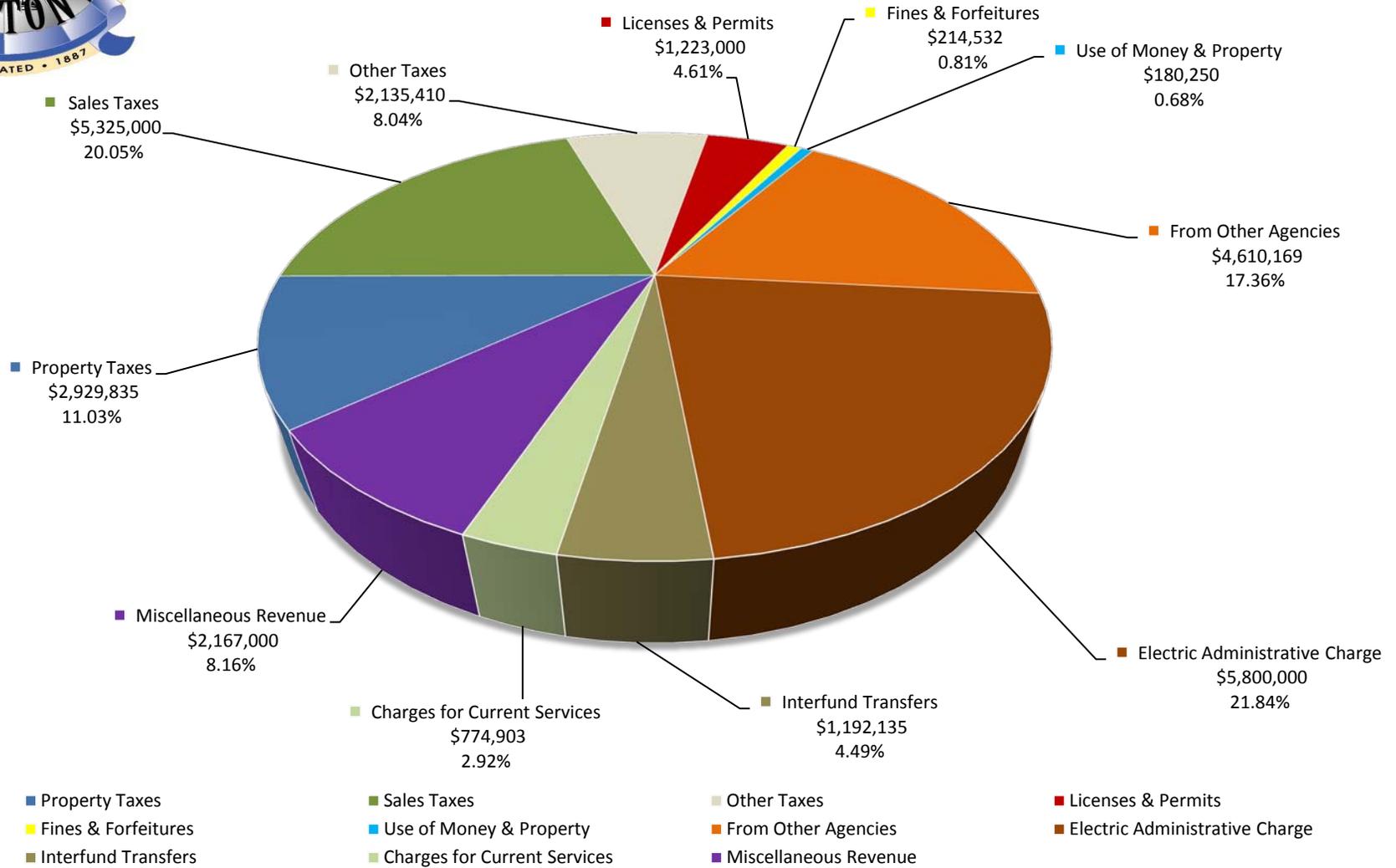
Expenditures	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Redevelopment Agency</b>				
RDA Administration	\$1,023,934	\$1,090,047	\$1,804,572	\$1,246,838
Cooley Ranch Project	\$99,303	\$2,375	\$2,500	\$5,000
Cooley Ranch Debt Service	\$8,118,291	\$4,285,883	\$3,318,063	\$3,231,569
Low/Mod Capital Projects	\$499,901	\$195,049	\$64,015	\$30,000
Low/Mod Debt Service	\$5,431,439	\$3,296,042	\$2,844,658	\$2,492,670
Mt Vernon CIP	\$2,815	\$888	\$1,000	\$1,500
Mt Vernon Debt Service	\$1,282,236	\$2,009,978	\$1,272,637	\$1,160,763
Rancho/Mill Project	\$988	\$69,448	\$500	\$1,000
Rancho/Mill Debt Service	\$266,247	\$421,922	\$330,901	\$329,317
West Valley CIP	\$255,217	\$112,883	\$86,998	\$38,025
West Valley Debt Service	\$2,991,800	\$1,234,926	\$1,119,687	\$1,008,460
Downtown Debt Service #1	\$107,880	\$141,595	\$41,127	\$0
Downtown Debt Service #2	\$14,514	\$911,952	\$103,828	\$0
Santa Ana River Debt Service	\$2,726,318	\$3,425,411	\$2,721,980	\$2,956,303
<b>Total Redevelopment Agency</b>	<b>\$22,820,883</b>	<b>\$17,198,399</b>	<b>\$13,712,466</b>	<b>\$12,501,445</b>
<hr/>				
<b>Totals - All Other Funds</b>	<b>\$114,866,190</b>	<b>\$101,578,480</b>	<b>\$116,460,648</b>	<b>\$101,432,272</b>
<hr/>				
General Fund	\$42,406,974	\$34,798,197	\$30,453,348	\$27,245,475
<hr/>				
<b>Grand Total All Funds</b>	<b>\$157,273,164</b>	<b>\$136,376,677</b>	<b>\$146,913,996</b>	<b>\$128,677,747</b>

# General Fund

# General Fund Revenue



## City of Colton General Fund Fiscal Year 2011-2012 Council Adopted Revenue \$26,552,234



# General Fund Budget Summary

## Revenue

Fiscal Year 2011-2012



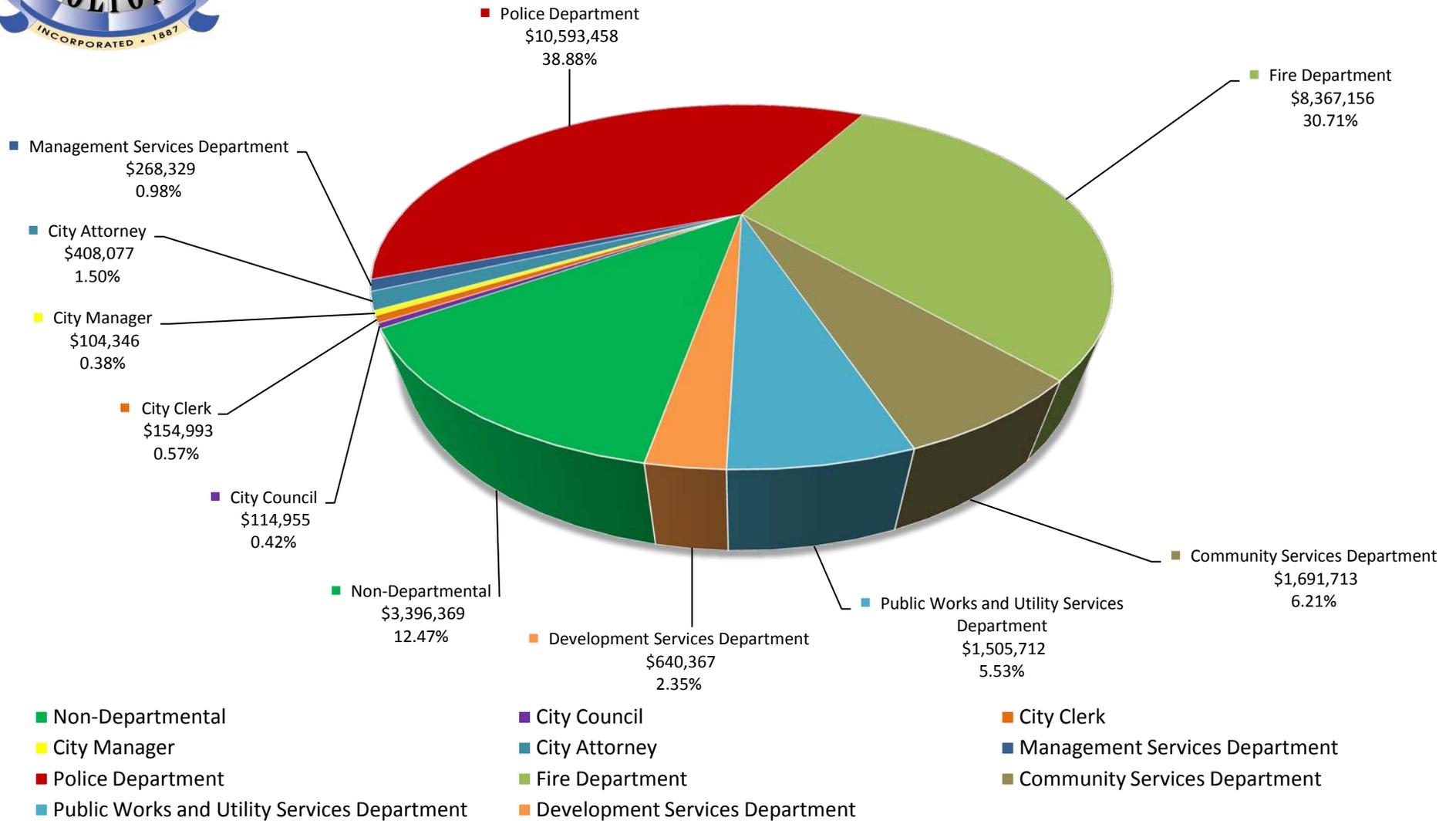
### General Fund Revenue Detail

Budget	Actual	Actual	Projected	Council
	FY 2008-2009	FY 2009-2010	FYE Actual 2010-2011	Adopted FY 2011-2012
	<b>\$39,194,160</b>	<b>\$31,790,135</b>	<b>\$31,148,413</b>	<b>\$26,552,234</b>
Property Taxes	\$3,633,227	\$3,162,668	\$2,978,379	\$2,929,835
Sales Taxes	\$5,419,862	\$4,966,394	\$5,134,000	\$5,325,000
Utility Users Tax	\$4,852,180	\$4,935,436	\$4,650,000	\$0
Other Taxes	\$2,128,612	\$1,935,288	\$1,802,175	\$2,135,410
Licenses & Permits	\$1,605,542	\$1,460,956	\$1,358,139	\$1,223,000
Fines & Forfeitures	\$426,270	\$443,690	\$276,212	\$214,532
Use of Money & Property	\$387,731	\$177,306	\$180,250	\$180,250
From Other Agencies	\$5,784,376	\$5,216,746	\$4,837,932	\$4,610,169
Electric Administrative Charge	\$5,500,000	\$5,300,000	\$5,700,000	\$5,800,000
Interfund Transfers	\$1,341,357	\$1,285,245	\$1,401,314	\$1,192,135
Charges for Current Services	\$1,579,829	\$1,279,682	\$1,325,012	\$774,903
Miscellaneous Revenue	\$6,535,174	\$1,626,724	\$1,505,000	\$2,167,000

# General Fund Expenditures

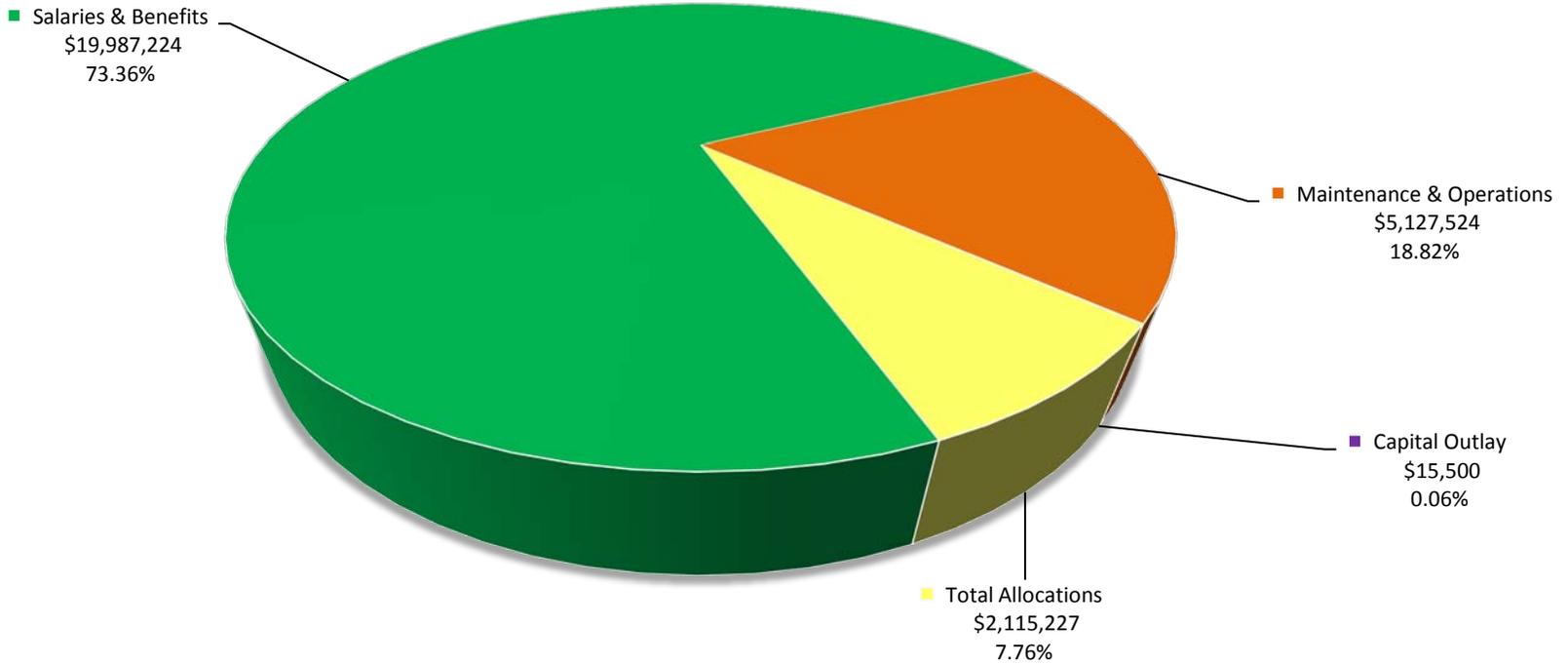


## City of Colton General Fund by Department Fiscal Year 2011-2012 Council Adopted Expenditures \$27,245,475





**City of Colton**  
**General Fund by Category**  
**Fiscal Year 2011-2012 Council Adopted Expenditures**  
**\$27,245,475**



■ Salaries & Benefits    ■ Maintenance & Operations    ■ Capital Outlay    ■ Total Allocations

# General Fund Budget Summary

## Expenditures by Department & Category

Fiscal Year 2011-2012



	General Fund Department Totals			
	Actual	Actual	Projected	Council
	FY	FY	FYE Actual	Adopted
	2008-2009	2009-2010	2010-2011	FY 2011-2012
<b>Budget</b>	<b>\$42,406,974</b>	<b>\$34,798,197</b>	<b>\$30,453,348</b>	<b>\$27,245,475</b>
Non-Departmental	\$3,152,613	\$2,017,742	\$4,038,225	\$3,396,369
City Council	(\$30,006)	(\$18,723)	\$118,258	\$114,955
City Clerk	(\$51,351)	(\$92,879)	\$180,939	\$154,993
City Manager	\$206,170	\$22,682	\$185,213	\$104,346
City Attorney	\$707,086	\$279,272	\$416,267	\$408,077
City Treasurer	(\$18,916)	(\$6,178)	(\$8,796)	\$0
Management Services Department	(\$69,480)	(\$172,969)	\$200,353	\$268,329
Police Department	\$17,704,285	\$15,728,094	\$12,268,001	\$10,593,458
Fire Department	\$11,006,838	\$10,098,691	\$9,226,003	\$8,367,156
Community Services Department	\$3,615,682	\$2,773,815	\$1,656,693	\$1,691,713
Public Works & Utility Services Dept	\$4,633,551	\$2,879,483	\$1,516,865	\$1,505,712
Development Services Department	\$1,550,502	\$1,289,167	\$655,327	\$640,367

	General Fund Totals, by Category			
	Actual	Actual	Projected	Council
	FY	FY	FYE Actual	Adopted
	2008-2009	2009-2010	2010-2011	FY 2011-2012
<b>Budget</b>	<b>\$42,406,974</b>	<b>\$34,798,197</b>	<b>\$30,453,348</b>	<b>\$27,245,475</b>
Salaries & Benefits	\$29,415,306	\$24,785,711	\$22,553,620	\$19,987,224
Maintenance & Operations	\$7,478,209	\$5,755,488	\$5,753,419	\$5,127,524
Capital Outlay	\$741,395	\$235,209	\$3,500	\$15,500
Total Allocations	\$4,772,064	\$4,021,789	\$2,142,809	\$2,115,227

## Non-Departmental

*This cost center accounts for expenditures related to the General Fund, but not attributable to any one department or division. Currently the debt service on the 2007B Bonds (No Streets Left Behind) and the annual debt payment on the 2007-2008 City Hall Improvements are accounted for here.*

*This Department also includes allocated costs for Information Services, Risk Management, Self-Funded Insurance, Automobile Shop and Building Maintenance attributable to General Fund Departments. In the past, these costs were reflected as direct costs in the respective General Fund Departments and Divisions.*



	<b>Non-Departmental</b>			
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
	<b>Budget</b>	<b>\$3,152,613</b>	<b>\$2,017,742</b>	<b>\$4,038,225</b>
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$461,274	\$301,988	\$720,385	\$248,021
Capital Outlay	\$29,385	\$0	\$0	\$0
<b>Total Allocations</b>	<b>\$2,661,954</b>	<b>\$1,715,754</b>	<b>\$3,317,840</b>	<b>\$3,148,348</b>

## City Council

### FY 2011-2012 Budget Goals & Highlights

The key goals for the upcoming year as established by the City Council are:

- 1) Attain Financial Viability and Stability
- 2) Focus on Public Safety
- 3) Ensure Economic Development and Redevelopment
- 4) Maintain Infrastructure and Service Levels

#### Authorized Positions

2010-2011	2011-2012
8.0	8.0

1 + 2 + 3 + 4 = Quality of Life



*As a body of elected officials, the separately elected Mayor and six member City Council establishes local laws, sets policy, approves programs, adopts the annual budget and appropriates funds.*

*As elected representatives of the citizens, the City Council is responsible to all citizens, and focuses its energies on making decisions which are in the best interest of the public welfare.*

*The Mayor and City Council members serve overlapping four- year terms. The City Council meets the first and third Tuesday of the month at City Hall to discuss and vote on pertinent issues facing the City, its residents and business owners. In addition, the City Council members are responsible for appointing the City Manager, City Attorney and members of certain boards and commissions.*



David R. Zamora  
Mayor



David J. Toro  
District 1



Frank A. Gonzales  
District 2



Vincent Yzaguirre  
District 3



Susan M. Oliva  
District 4



Deirdre H. Bennett  
District 5



Alex G. Perez  
District 6

### City Council

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	(\$30,006)	(\$18,723)	\$118,258	\$114,955
Salaries & Benefits	\$156,420	\$152,925	\$128,106	\$128,175
Maintenance & Operations	\$99,418	\$86,766	\$96,090	\$80,476
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	(\$285,844)	(\$258,414)	(\$105,938)	(\$93,696)

## City Clerk

### FY 2011-2012 Budget Goals & Highlights

- \*Manage official City records and archives.
- \*Direct the preparation and posting of agendas and minutes for all City Council, Utility Authority, Redevelopment Agency, Public Finance Authority, and Parks & Recreation Foundation meetings.
- \* Administer all efforts associated with municipal elections.
- \*Upgrade the City's existing records management program.
- \*Codify and maintain the City's Municipal Code.
- \*Handle and respond to all City public records requests.
- \*Oversee & coordinate the City's Colton Core Volunteer Program.

### Authorized Positions

<u>2010-2011</u>	<u>2011-2012</u>
<b>3.0</b>	<b>2.0</b>

*The primary goal of the City Clerk is to provide the public with complete and timely information, manage the processing, indexing and maintenance of records of all ordinances, resolutions and legislative actions pertaining to the City Council, Redevelopment Agency, Colton Utility Authority, Colton Public Financing Authority and Parks and Recreation Foundation.*

*The City Clerk's office ensures that agendas are posted, noticed and that all legal publishing requirements are met. The department maintains and updates the "Maddy List"; updates the Municipal Code; is the custodian of the City Seal; administers oaths; and, is the authorized agent for the City with authority to receive service of all legal processes. In addition, the City Clerk serves as a Notary Public.*

*The City Clerk is responsible for responding to requests for public records; maintains and processes contracts with the City and claims against the City; coordinates and conducts City elections; and, provides, receives and files campaign statements, and Statements of Economic Interests, in accordance with the Secretary of State and the Fair Political Practices Commission.*



### City Clerk

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	(\$51,351)	(\$92,879)	\$180,939	\$154,993
Salaries & Benefits	\$307,591	\$213,847	\$254,727	\$194,129
Maintenance & Operations	\$183,247	\$93,910	\$120,930	\$117,090
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	(\$542,189)	(\$400,636)	(\$194,718)	(\$156,226)

## City Manager

### FY 2011-2012 Budget Goals & Highlights

- \* Continue to provide support to the City Council and leadership for all City departments.
- \* Monitor changes in economic conditions at the local, state and federal level, throughout the year.
- \* Manage the City's financial resources in an effective and efficient manner.
- \* Focus on implementation of City Council's goals.
- \* Present a "balanced in, balanced out" budget for Council approval by June 30th of each fiscal year.
- \* Promote quality economic development.

### Authorized Positions

<u>2010-2011</u>	<u>2011-2012</u>
4.0	4.0



*The City Manager provides support for the City Council and leadership for all departments in the framework of the City. As the Chief Executive Officer of city government, the City Manager is appointed by the City Council to enforce municipal laws, direct daily operations of the City, make recommendations to the Council, prepare and observe the municipal budget, appoint and supervise all City department heads and employees, and supervise the operation of all City departments.*

*The City Manager also oversees all City contracts and agreements, and serves as the chief legislative advocate on issues and projects of major significance to the City.*

*The City Manager works closely with the management of each department to monitor the City's budget and changes in economic conditions at the local, state and federal level to ensure the City is properly positioned to respond as needed and provide recommendations to the City Council on policy matters.*



*Planning Colton's  
Future*



*Managing  
City Business*



### City Manager

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$206,170	\$22,682	\$185,213	\$104,346
Salaries & Benefits	\$564,612	\$547,616	\$275,930	\$151,660
Maintenance & Operations	\$506,459	\$212,953	\$63,396	\$61,550
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	(\$864,901)	(\$737,887)	(\$154,113)	(\$108,864)

## City Attorney

*The City Attorney's Office provides legal counsel and representation for the City, prosecutes and defends legal actions, and protects the interests of the citizens of Colton. The City Attorney provides the following legal services to the City:*

### FY 2011-2012 Budget Goals & Highlights

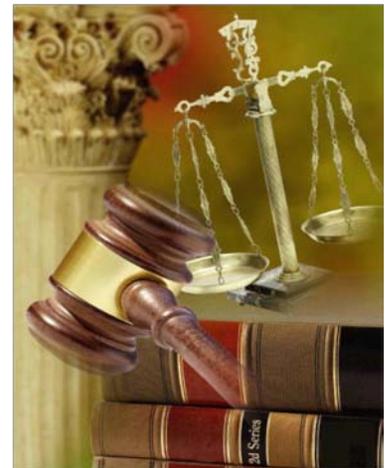
- \* Attend all regular City Council meetings.
- \* Work with City Council & staff to limit the City's legal exposure on various issues.
- \* Provide ongoing legal advice on a variety of City issues.

*\* Defends the City in civil lawsuits brought against it, its officials, employees and departments; prosecutes violations of the City's Municipal Code and certain state laws; and, pursues actions to recover costs from third parties for damages and liability to the City.*

*\* Negotiates, reviews, edits and drafts contracts and other documents and agreements for the City.*

*\* Serves as general legal counsel; and, as such researches and prepares ordinances, resolutions, and legal opinions on a wide variety of issues, and advises City employees regarding liability issues.*

*\* Attends City Council meetings to provide support to the Council, as well as ensure meetings are conducted in compliance with all applicable laws.*



### City Attorney

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$707,086</b>	<b>\$279,272</b>	<b>\$416,267</b>	<b>\$408,077</b>
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$1,357,086	\$929,272	\$650,000	\$650,000
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	<b>(\$650,000)</b>	<b>(\$650,000)</b>	<b>(\$233,733)</b>	<b>(\$241,923)</b>

## City Treasurer

### FY 2011-2012 Budget Goals & Highlights

- \* Present the City's investment policy to the City Council for annual approval.
- \* Maintain funds in secure and liquid investments, in accordance with the policy.
- \* Work closely with the City's Finance Division to ensure proper cash flow to meet all current obligations.

### Authorized Positions

<u>2010-2011</u>	<u>2011-2012</u>
1.0	1.0



*The City Treasurer is an elected official charged with the responsibility for investment and management of all City funds. In accordance with the City's investment policy, funds are invested to ensure safety, liquidity and lastly, yield.*

*The City Treasurer must monitor investments on a daily basis, to ensure funds are available when needed to meet obligations.*



### City Treasurer

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	(\$18,916)	(\$6,178)	(\$8,796)	\$0
Salaries & Benefits	\$49,055	\$47,648	\$45,735	\$50,745
Maintenance & Operations	\$28,163	\$16,545	\$13,800	\$11,640
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	(\$96,134)	(\$70,371)	(\$68,331)	(\$62,385)

## Management Services Department

### FY 2011-2012 Budget Goals & Highlights

- \* To provide prompt, accurate & professional services to all internal and external customers.
- \* To look for ways to operate the City in a cost effective manner through competitive procurement.
- \* Re-examine all Departmental and Administrative policies to ensure support of the City's global goals and objectives.

### Authorized Positions

2010-2011	2011-2012
28.3	27.5



*The Management Services Department is made up of six divisions: Accounting/Finance, Customer Service, Information Services, Purchasing, Human Resources and Risk Management.*

*The Management Services Department is primarily a support department providing information services, financial services, purchasing and procurement services, and human resources support to all other City operations and departments.*

*In addition, Management Services provides assistance to the City's utility customers. Services include billing, payment receipt, telephone service, collection services and direct personal service to any customers requiring assistance.*

*Risk Management and Information Services are internal service functions and not accounted for in the General Fund. Therefore these divisions are presented in the Internal Service Fund portion of the budget document.*



### Management Services Department

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	(\$69,480)	(\$172,969)	\$200,353	\$268,329
Salaries & Wages	\$1,745,764	\$1,672,377	\$1,624,722	\$1,598,045
Maintenance & Operations	\$753,419	\$705,070	\$696,822	\$773,223
Capital Outlay	\$39,038	\$1,095	\$2,500	\$7,000
Total Allocations	(\$2,607,701)	(\$2,551,511)	(\$2,123,691)	(\$2,109,939)

## Human Resources

### FY 2011-2012 Budget Goals & Highlights

- \* Offer training programs to employees in order to maintain a competent and capable workforce.
- \* Revise and update Administrative Policies including the City's Personnel Rules.
- \* Perform all job recruitments in a manner that results in a quality workforce.



*The Human Resources Division is responsible for employee recruitment, administration of employee benefits and various other employee and labor related functions.*

*In addition, this division also oversees the City's Risk Management function, which includes workers compensation insurance, as well as liability and property insurance. A full description of Risk Management can be found in the Internal Service Fund portion of the budget document.*



<b>Human Resources</b>				
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	(\$100,836)	(\$162,497)	\$80,940	\$60,936
Salaries & Benefits	\$347,489	\$283,717	\$172,712	\$122,727
Maintenance & Operations	\$85,258	\$49,171	\$52,000	\$57,825
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	<b>(\$533,583)</b>	<b>(\$495,385)</b>	<b>(\$143,772)</b>	<b>(\$119,616)</b>

## Finance Services

### FY 2011-2012 Budget Goals & Highlights

- \* Consistently provide accurate and timely information to the City Council to facilitate informed decision making.
- \* Coordinate the preparation and presentation of a "balanced-in, balanced-out" budget for Council approval by June 30th of each fiscal year.
- \* Update the budget timely, for Council approved adjustments.
- \* Provide the City Council with a Comprehensive Annual Financial Report (CAFR), in a timely manner; and in accordance with Generally Accepted Accounting Principles.
- \* Achieve and maintain compliance with all State and Federal regulations regarding financial reporting.

*The Finance Services Division pays bills, administers grants, provides billing and cash receipts, keeps all financial records of the City, prepares budgets and annual and statistical reports, and processes payroll for all City staff.*

*The Division keeps financial records, reconciliations and reports for all funds within the City and for all of the Redevelopment Agency activities.*

*The Division works closely with state and federal agencies, as well as independent auditors, providing needed information and reports to ensure the City is in compliance with all generally accepted accounting standards, and state and federal regulations.*



### Finance Services

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	(\$12,819)	\$12,167	\$102,307	\$121,355
Salaries & Benefits	\$594,464	\$551,473	\$438,497	\$417,351
Maintenance & Operations	\$172,519	\$172,339	\$139,070	\$178,256
Capital Outlay	\$25,383	\$0	\$0	\$0
Total Allocations	(\$805,185)	(\$711,645)	(\$475,260)	(\$474,252)

## Customer Service

### FY 2011-2012 Budget Goals & Highlights

- \* Bill all customers monthly, accurately and within standard timelines.
- \* Answer customer phone calls in a timely and courteous manner.
- \* Resolve customer inquiries and issues in a timely manner.
- \* Review and update the City's Customer Service Policies.



The Customer Services Division provides assistance to all of the City's utility customers. Services include billing, payment receipt, telephone service, collection services and direct personal service to any customers requiring our assistance.

The Customer Services Division's hours of operation include City Hall counter hours and telephone availability from 8:00 A.M. to 6:00 P.M., Monday through Thursday.



### Customer Service

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$44,175	(\$22,639)	(\$70,726)	\$0
Salaries & Benefits	\$803,811	\$837,187	\$754,870	\$828,047
Maintenance & Operations	\$495,642	\$483,560	\$496,812	\$505,812
Capital Outlay	\$13,655	\$1,095	\$0	\$4,500
Total Allocations	(\$1,268,933)	(\$1,344,481)	(\$1,322,408)	(\$1,338,359)

## Purchasing

### FY 2011-2012 Budget Goals & Highlights

- \* Review and update the City's Purchasing Ordinance and related policies to ensure an efficient and legally compliant process.
- \* Obtain informal quotes and, where required, formal bids to ensure that the City is getting the most competitive pricing on its purchases.
- \* Review and monitor stock levels in central stores to meet departmental needs.



*The Purchasing Division is responsible for coordinating and/or taking the lead on all City purchases, maintaining an inventory supply for various City Departments, as well as ensuring that all purchases are made in compliance with Council approved purchasing policies and procedures and state regulations.*

*In addition, the Purchasing Division works with the City Departments on the issuance of Requests for Proposals or Qualifications (RFP's, RFQ's) and oversees the issuance of City contracts.*

*The focus is on obtaining the best products and services for the City through fair and open competition. Purchasing strives to strengthen the organization by implementing best practices and consistently providing a high level of service to all City Departments.*



### Purchasing

	Internal Services *		General Fund	
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$154,784	(\$134,614)	\$87,832	\$86,038
Salaries & Benefits	\$400,963	\$309,164	\$258,643	\$229,920
Maintenance & Operations	\$26,167	\$14,172	\$8,940	\$31,330
Capital Outlay	\$0	\$0	\$2,500	\$2,500
Total Allocations	(\$272,346)	(\$457,950)	(\$182,251)	(\$177,712)

\* = Not part of the General Fund

## Police Department

### FY 2011-2012 Budget Goals & Highlights

- \* Continue to support Crime Prevention Programs
- \* Develop and enhance our City's anti-graffiti program.
- \* Continue to provide all staff with the proper ongoing training, equipment, and vehicles needed to provide efficient and effective service to the community.
- \* Continue to provide public safety and maintain the quality of life for the citizens of Colton
- \* Continue to develop ways to deliver services in a cost effective manner.

### Authorized Positions

<u>2010-2011</u>	<u>2011-2012</u>
85.0	73.0



*The City of Colton Police Department was started in 1887. That year, the City was incorporated and Virgil Earp was elected as Colton's first City Marshal.*

*The Police Department prides itself on building and maintaining a strong foundation for law, order, and public safety. Citizens are an integral component of the Police Department being utilized as Citizen Volunteers.*

*Due to the commitment of the Police Department staff, the current economic challenges have not resulted in an increase in our community's crime rate. In fact, the opposite is true. Last year heinous Part I crimes were down about 3%.*

*The City manages to keep a strong police force, while reducing the cost of operations. Even so, the Police Department will continue to focus efforts on sustaining our current programs and ensuring the safety of the residents of our City and their property.*



### Police Department

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$17,704,285</b>	<b>\$15,728,094</b>	<b>\$12,268,001</b>	<b>\$10,593,458</b>
Salaries & Wages	\$13,105,919	\$11,360,839	\$10,202,920	\$8,630,749
Maintenance & Operations	\$1,358,965	\$1,258,012	\$1,303,676	\$1,171,357
Capital Outlay	\$412,559	\$189,736	\$0	\$0
<b>Total Allocations</b>	<b>\$2,826,842</b>	<b>\$2,919,507</b>	<b>\$761,405</b>	<b>\$791,352</b>

## Police Administration

### FY 2011-2012 Budget Goals & Highlights

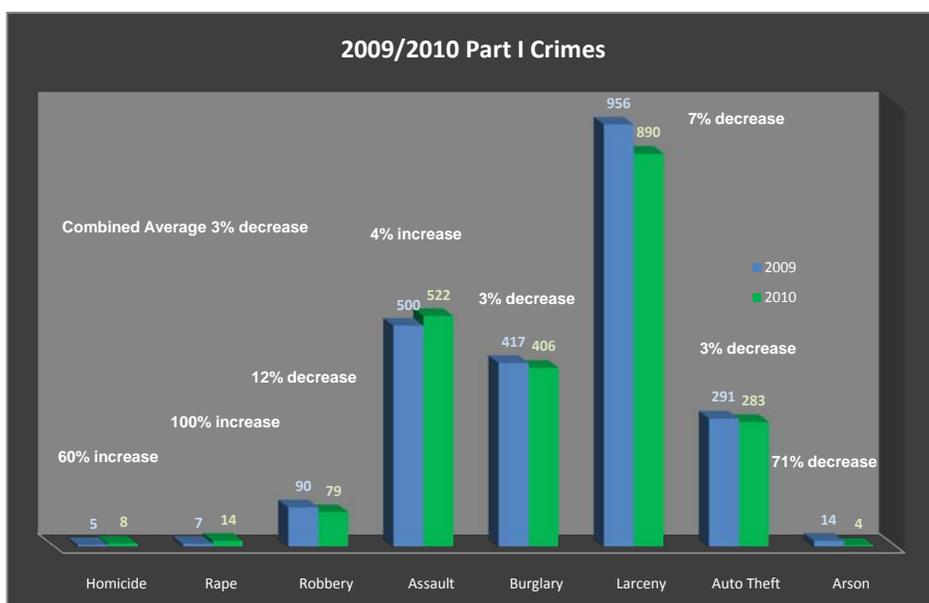
- \* Continually review and evaluate departmental operations to ensure the highest level of public safety to the citizens.
- \* Continue to practice and adhere to sound budget principles while monitoring for opportunities to increase efficiency.
- \* Review and evaluate patrol and operations to ensure the greatest level of public safety for Colton.



The Administration Division consists of Administrative and Support Services functions.

The Division is responsible for the preparation of the department budgets; maintenance of official records; uniform crime reporting; procurement, storage, distribution and safeguarding of Police Department supplies, equipment and other assets; maintenance of Department facilities; issuance of licenses and permits; and, communication within the Department and with other City and Community agencies.

Administration includes: Records, Communications, Property and Evidence, Code Enforcement, Fleet and Building Maintenance, Purchasing, Budgeting, Crime Analysis, Internal Affairs, Personnel and Personnel Training.



### Police Administration

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$5,136,601	\$4,972,218	\$3,493,738	\$3,239,246
Salaries & Benefits	\$2,652,093	\$2,482,790	\$2,282,612	\$2,014,451
Maintenance & Operations	\$1,205,513	\$1,106,544	\$1,088,026	\$1,139,707
Capital Outlay	\$124,509	\$48,883	\$0	\$0
Total Allocations	\$1,154,486	\$1,334,001	\$123,100	\$85,088

## Patrol Division

### FY 2011-2012 Budget Goals & Highlights

- \* Consistently evaluate operations to ensure service levels are meeting needs of the community while continuing the trend of reducing Part I crimes.
- \* Maintain safe vehicle traffic through educational programs and proactive enforcement of the California Vehicle Code.
- \* Continue partnership in the San Bernardino County Movement Against Street Hoodlums (S.M.A.S.H.) program to further address the issues of gangs and gang-related crimes occurring in our community.
- \* Maintain a professional relationship with Arrowhead Regional Medical Center by providing contracted police services.
- \* Utilize Citizen Volunteers to assist patrol and other divisions within the Police Department.

*The Patrol Division is separated into several units that are responsible for responding to calls for services, conducting initial investigations to identify criminal activity, and apprehending the criminal offenders.*

*The Division also conducts proactive patrols to identify and/or deter criminal activity using the modern concepts of community-oriented and problem-oriented policing. To address the law enforcement concerns of the community the department utilizes Patrol, Traffic, SWAT, K9, ARMC, and Community Service Officer units.*



### Patrol Division

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$6,597,070</b>	<b>\$5,747,313</b>	<b>\$4,633,103</b>	<b>\$4,743,898</b>
Salaries & Benefits	\$5,632,545	\$4,831,719	\$4,274,264	\$4,274,499
Maintenance & Operations	\$43	\$0	\$100	\$100
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	<b>\$964,482</b>	<b>\$915,594</b>	<b>\$358,739</b>	<b>\$469,299</b>

## Detective Division

### FY 2011-2012 Budget Goals & Highlights

- \* Maintain vigilant investigations into the crimes occurring within the City while continuing to work closely with the County District Attorney's Office to successfully prosecute offenders.
- \* Maximize use of allotted funding to assign officers to special investigative details such as gang, graffiti, and DEA task forces.
- \* Train merchants to report criminal activity and to be proactive in preventing criminal activity.



*The Detective Division is responsible for conducting investigations of reported criminal activity; apprehending, interviewing and prosecuting criminal offenders; clearing cases and recovering stolen property.*

*The Detective Division also incorporates special investigative details such as Gang Related Crimes, Vice, Intelligence, and Narcotics.*

*The Detectives are assigned to the following categories:*

- Crimes Against Persons (Major Crimes)*
- Property Crimes*
- Sex Crimes / Crimes Against Children*
- Assaults / Vandalism*
- Economic Crimes*
- Special Investigations (Gangs / Narcotics)*



### Detective Division

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$2,845,888	\$2,541,567	\$2,373,730	\$1,258,897
Salaries & Benefits	\$2,494,419	\$2,240,565	\$2,233,296	\$1,163,914
Maintenance & Operations	\$1,632	\$18	\$50	\$50
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	\$349,837	\$300,984	\$140,384	\$94,933

## Code Enforcement

### FY 2011-2012 Budget Goals & Highlights

\* Expand efforts in the business areas and primary corridors into the City.

\* Coordinate Code Enforcement efforts with other City Departments including combating graffiti and assisting residents to gain full compliance expeditiously.

The Code Enforcement Unit was introduced to the Police Department in 1998 as a means to effectively address the many quality of life issues affecting the community.

To maximize efforts in improving the aesthetics of the City, the Code Enforcement Unit works with other City Departments to achieve a greater impact to meeting their goals.



	Code Enforcement			
	Actual	Actual	Projected	Council
	FY 2008-2009	FY 2009-2010	FYE Actual 2010-2011	Adopted FY 2011-2012
Budget	\$1,835,516	\$1,234,437	\$779,639	\$594,348
Salaries & Benefits	\$1,575,803	\$964,835	\$717,787	\$542,173
Maintenance & Operations	\$1,341	\$6,750	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	\$258,372	\$262,852	\$61,852	\$52,175

## ARMC Contract

### FY 2011-2012 Budget Goals & Highlights

- \* Continue a professional working relationship with Arrowhead Regional Medical Center.
- \* Evaluate police services to ARMC on an annual basis for efficiency and effectiveness, in accordance with the current contract.
- \* Maintain a positive relationship between police officers and ARMC employees and medical staff.
- \* Provide on-going training of contemporary law enforcement arrest and control techniques to ARMC security staff.



*Since 2004, the Colton Police Department has enjoyed a professional relationship with the Arrowhead Regional Medical Center (ARMC) through an ongoing contract to provide police services at the County hospital.*

*This relationship benefits both the City of Colton and the County of San Bernardino by maintaining a standing police presence, assisting hospital security officers, and providing ARMC staff with a safe work environment.*



### ARMC Contract

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$656,984	\$841,787	\$767,644	\$757,069
Salaries & Benefits	\$539,756	\$695,316	\$629,712	\$635,712
Maintenance & Operations	\$2,104	\$12,130	\$65,500	\$31,500
Capital Outlay	\$25,864	\$64,136	\$0	\$0
Total Allocations	\$89,260	\$70,205	\$72,432	\$89,857

## Tow (Impound) Yard

### FY 2011-2012 Budget Goals & Highlights

- \* Effectively oversee franchise agreement with selected tow companies.



The City of Colton's 30-Day Vehicle Impound program was established in 2006. The primary purpose for the development of the 30-Day Impound program was to offset costs associated with impounding vehicles through revenue recovery.

This program is recommended for privatization with tow companies in the City of Colton and will generate revenue through franchise fee agreements.



	Tow (Impound) Yard			
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
	Budget	\$632,226	\$390,772	\$220,147
Salaries & Benefits	\$211,303	\$145,614	\$65,249	\$0
Maintenance & Operations	\$148,332	\$132,570	\$150,000	\$0
Capital Outlay	\$262,186	\$76,717	\$0	\$0
Total Allocations	\$10,405	\$35,871	\$4,898	\$0

## Fire Department

### FY 2011-2012 Budget Goals & Highlights

\* Continue to provide rapid response to emergencies with well-trained personnel to minimize the loss of life and property damage due to fires, medical emergencies and other disasters.

\* Provide an active fire prevention and education program to ensure a safe, livable environment for the citizens of Colton.

\* Maintain a Disaster Preparedness Program to mitigate the effects of local and area-wide disasters and assist in recovery operations.

### Authorized Positions

<u>2010-2011</u>	<u>2011-2012*</u>
41.3	41.3

\* 32.3 effective January 1, 2012



The Fire Department was officially established by the City Council on October 18, 1891, when Ordinance 90 was passed. The Department has developed into a full service fire department, providing a full range of emergency and fire safety services, as well as City disaster planning, through four divisions: Operations, Fire Safety, Weed Abatement and Disaster Preparedness.

Emergency services are provided from four strategically located fire stations staffed by 10 firefighters daily including paramedics at each station. Department Headquarters/Administration and the Fire Safety Division are housed at Fire Station 211 which is located at Tenth and "E" Street.

All members of the Fire Department are committed to maintaining a high level of emergency service to the community even during these challenging economic times.



### Fire Department

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$11,006,838	\$10,098,691	\$9,226,003	\$8,367,156
Salaries & Wages	\$8,155,238	\$7,556,787	\$7,492,055	\$6,593,627
Maintenance & Operations	\$1,047,565	\$988,915	\$908,962	\$921,949
Capital Outlay	\$125,836	\$5,400	\$0	\$0
Total Allocations	\$1,678,199	\$1,547,589	\$824,986	\$851,580

## Fire Operations

### FY 2011-2012 Budget Goals & Highlights

\* Arrive at the scene of all emergencies with an average response time of six minutes or less, to reduce property damage and minimize medical emergencies.

\* All Department personnel will complete intermediate Wildland Fire Behavior Training to enhance fire line safety and minimize property damage.

\* All personnel will complete Hazmat First Responder Operations update training, to comply with Federal and State training requirements.

\* All Department Emergency Medical Technicians will complete mandated recertification and all department paramedics will complete Advanced Cardiac Life Support re-certification, as required.

*The Operations Division is managed and directed by the Fire Chief who is responsible for managing emergency response activities including fire suppression, emergency medical service, rescue, and hazardous materials response. Training, facility maintenance and equipment maintenance are also included in the Operations Division.*

*Firefighters divided among three shifts are assigned to the Operations Division. A Battalion Chief is in command of each shift and is responsible for coordinating emergency response, facilitating each day's activities, and administrative duties.*

*Fire Department dispatch services are provided through membership in the CONFIRE Joint Powers Authority which includes Colton, Rialto, Loma Linda, Redlands, and County Fire Departments. This regional dispatch center is the largest fire department dispatch center in the County and provides coordinated dispatch and automatic aid to all the member fire departments and is also the Operational Area dispatch center.*



### Fire Operations

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$10,461,652</b>	<b>\$9,687,190</b>	<b>\$8,908,539</b>	<b>\$8,047,120</b>
Salaries & Benefits	\$7,734,496	\$7,270,464	\$7,253,700	\$6,367,898
Maintenance & Operations	\$992,708	\$955,647	\$857,342	\$866,662
Capital Outlay	\$125,836	\$5,400	\$0	\$0
<b>Total Allocations</b>	<b>\$1,608,612</b>	<b>\$1,455,679</b>	<b>\$797,497</b>	<b>\$812,560</b>

## Fire Safety

### FY 2011-2012 Budget Goals & Highlights

- \* Reinstate the Fire Department Engine Company inspection program and provide for the annual inspection of commercial and industrial occupancies, to reduce the incidence of fires.
- \* Reinstigate the Department's annual fire and life safety inspection of all assembly occupancies with the City, to reduce the possibility of fire and loss of life in these occupancies.



*Fire Safety is responsible for the administration and enforcement of all local, county, state and federal regulations regarding hazards of fire, explosions and the release of hazardous materials into the atmosphere arising from storage, handling and use of hazardous materials and devices, and from the conditions hazardous to life, environment or property in the use of an occupancy, building or premise.*

*Fire Safety provides enforcement through periodic inspections of all City occupancies. Fire Safety is also responsible for the fire and life safety plan review and inspections of all construction sites within the city; and, the safety plan review for all fire and life safety protection systems.*



	<b>Fire Safety</b>			
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
	<b>Budget</b>	\$384,994	\$314,262	\$227,631
Salaries & Benefits	\$314,900	\$240,100	\$195,883	\$184,979
Maintenance & Operations	\$4,204	\$3,504	\$4,259	\$4,360
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	<b>\$65,890</b>	<b>\$70,658</b>	<b>\$27,489</b>	<b>\$32,517</b>

## Weed Abatement

### FY 2011-2012 Budget Goals & Highlights

\* Provide for the administration of the City's annual Weed Abatement Program addressing all vacant lots within the City.

*The Fire Department, through the Fire Safety Division, conducts a comprehensive annual weed abatement program in the spring and fall for all unimproved vacant parcels within the City. Through the Public Hearing process, property owners are given notice twice a year for the abatement of weeds, trash and debris on their vacant parcels. Those properties not abated by a specified date are then referred to the City's appointed contractor for abatement. The property owner is invoiced for this work, along with the City's administrative fee. All invoices not paid by the due date are then forwarded to the County Assessor's Office for inclusion on the County Tax Rolls.*

*Approximately 400 parcels are abated annually.*



	<b>Weed Abatement</b>			
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
	Budget	\$33,262	\$21,265	\$37,200
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$32,776	\$21,063	\$37,200	\$37,200
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	\$486	\$202	\$0	\$0

## Disaster Preparedness

### FY 2010-2011 Budget Goals & Highlights

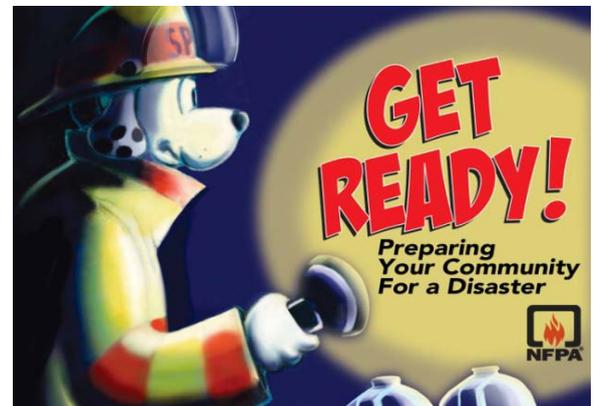
- \* Continue the City's CERT Disaster Training.
- \* Review and update Emergency Operations Center (EOC) staff roster to ensure there are a sufficient number of trained personnel to coordinate disaster response and recovery operations in the event of a disaster.
- \* Review National Incident Management System (NIMS) training records of all EOC staff to ensure compliance with Federal regulations.
- \* Conduct one functional exercise to simulate the experience of a live EOC activation.
- \* Provide one training session for all EOC staff personnel to ensure that the skills and knowledge to coordinate disaster response and recovery operations are maintained.

The Fire Department is responsible for coordinating the City's Disaster Preparedness Program. This Program includes the development and periodic updating of the Emergency Operations and Hazard Mitigation Plans, training the City's Disaster Management Team, and public outreach.

The Fire Department also maintains a Community Emergency Response Team (CERT) and Emergency Communications Services (ECS) Team, which are active programs to train and use citizen volunteers in disaster situations.



*Strategic Plan*



### Disaster Preparedness

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$126,930	\$75,974	\$52,633	\$60,980
Salaries & Benefits	\$105,842	\$46,223	\$42,472	\$40,750
Maintenance & Operations	\$17,877	\$8,701	\$10,161	\$13,727
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	\$3,211	\$21,050	\$0	\$6,503

## Community Services Department

### FY 2011-2012 Budget Goals & Highlights

- \* Connect our community by providing the finest programs, services, information, and facilities.
- \* Enhance individual & family health and enrichment through programs for all age groups.
- \* Be a vital part of the Colton community through interaction and partnership.
- \* Provide prompt, effective service to Colton's residents, with friendly, responsive, and well-trained staff members.
- \* Be a valued member of the Colton team, contributing leadership and inter-department support where needed.

### Authorized Positions

<u>2010-2011</u>	<u>2011-2012</u>
12.8	10.8

*The Community Services Department offers high quality programs and services to the residents of the City. It maintains its mission to "connect our community, through people, facilities and programs".*

*The Community Services Department consists of four Divisions: Library Services, Recreation Services, Human Services, and Cemetery Services. It operates twelve facilities, including three community centers, a newly opened teen center, two libraries, a homework assistance center, childcare programs for school-age children at three sites, and a State preschool program at Sierra Vista Church. The Department also offers social service programs, including monthly commodities distribution and two clothes closets. Seasonal events such as the Summer Concert Series, Movie Series, and other community events are hosted by the Department to encourage community spirit and healthy leisure time activities for the entire family.*

*The success of our mission is connected to the response of the community to our programs, events, staff, and facilities.*



### Community Services Department

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$3,615,682	\$2,773,815	\$1,656,693	\$1,691,713
Salaries & Wages	\$1,853,020	\$1,426,686	\$1,196,610	\$1,227,384
Maintenance & Operations	\$694,859	\$370,368	\$412,786	\$424,764
Capital Outlay	\$110,101	\$33,697	\$1,000	\$8,500
Total Allocations	\$957,702	\$943,064	\$46,297	\$31,065

## Community Services - Administration

### FY 2011-2012 Budget Goals & Highlights

- \* To provide a high level of customer service, including responsiveness to all inquiries timely and always within 24 hours.
- \* Work effectively with elected and appointed officials to ensure they have all the information they require to make informed decisions which affect residents and customers.
- \* Monitor and maintain funding in a responsible manner and consistently seek new funding sources for services within the community.
- \* Maintain a well-trained staff and a reliable network within the field of Community Services.
- \* Always provide facilities that are clean, inviting, organized, well-supplied, in good repair, and safe.

*Community Services Administration is located at the Gonzales Community Center and oversees the Human Services, Library Services, Recreation Services, and Cemetery Services Divisions.*

*The Department will provide a level of customer service that is friendly and professional, with well-trained staff members. Each customer interaction is viewed as a potential success story.*

*Programs, services, and facilities are provided to meet the needs of residents and are continuously evaluated to ensure that these needs are being met. Customers are involved in the program development process and maximum participation is emphasized. The Department ensures that facilities are clean, inviting, and safe, and services follow the "best practices" of the profession.*

*The Community Services Department is a vital part of the network of services provided by the City of Colton. The Department provides support to all City departments, and interacts and partners with the community to further the goal of connecting the community.*



### Community Services - Administration

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$702,010	\$573,170	\$258,150	\$282,631
Salaries & Benefits	\$249,386	\$228,277	\$235,212	\$264,296
Maintenance & Operations	\$74,095	\$12,225	\$8,432	\$8,932
Capital Outlay	\$0	\$6,400	\$1,000	\$1,000
Total Allocations	\$378,529	\$326,268	\$13,506	\$8,403

## Recreation Services

### FY 2011-2012 Budget Goals & Highlights

- \* Provide programming for all ages, designed to engage maximum participation and encourage healthy lifestyles.
- \* Provide programs & events that highlight family, history, and community spirit.
- \* Seek to provide after-school programming for all school age youth in Colton from 2:00-6:00 PM.
- \* Continue to work toward the goal of establishing a new sports complex, to meet the growing needs of Colton's sports community.

*Recreation Services provides programs and events for residents of all ages from five facilities, including the Gonzales, Hutton & Luque Community Centers, the Art Thompson Teen Center, and Savas Robledo Boxing Gym. Together, these locations offer the finest in recreation facilities, amenities, programs, and events.*

*The Gonzales Community Center is the base of the Recreation Services Division. This facility includes an aquatics center, fitness center, gymnasium, dance studio, and multiple classroom/meeting facilities. Senior programs are held at the Hutton Community Center, and Luque Community Center hosts both youth and senior programming. The Thompson Teen Center offers programs and services geared to ages 13-17. Additionally, the Rec-on-the-Road mobile recreation program is a "community center on wheels," visiting multiple sites per week to provide after-school programming to Colton's youth, and supporting multiple city events. In conjunction with the California Department of Education and U.S. Department of Agriculture, the Division also offers free snacks to all children 2 - 18 years old, at three locations year-round.*

*Recreation Services has something for everyone with over 30 special interest classes and a variety of programs, activities, sports and events to encourage maximum participation and healthy lifestyles for the residents of Colton.*



### Recreation Services

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$1,624,763	\$1,443,274	\$1,157,376	\$1,157,296
Salaries & Benefits	\$873,395	\$845,289	\$794,612	\$780,565
Maintenance & Operations	\$507,187	\$320,811	\$342,555	\$351,633
Capital Outlay	\$93,550	\$27,297	\$0	\$7,500
Total Allocations	\$150,631	\$249,877	\$20,209	\$17,598

## Library Services

### FY 2011-2012 Budget Goals & Highlights

- \* Provide the most modern, pertinent, and well maintained informational materials for our customers.
- \* Seek new revenue sources to help support library services.
- \* Continue to work toward the goal of establishing a new, modern public library facility for the residents of Colton.
- \* Provide access to information through modern, reliable technology.



*Library Services operates three facilities, including the Main Library, Luque Branch Library, and the Advance to Literacy/Homework Assistance Center. As part of the Inland Library System, Library Services provides access to information, materials, programming, and technology which is pertinent to family members of all ages.*

*The Main and Luque Branch Libraries provide standard library services to the residents of Colton. The library system operates six days per week, with evening hours on Wednesdays. The Colton Public Library System hosts nearly 70,000 borrowers and more than 80,000 items in circulation.*

*The Library Services Division also oversees the Homework Assistance Center, located at the historic Carnegie Building in Colton, and the Adult Literacy Program, which assists adults with reading and writing skills.*



<b>Library Services</b>				
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$1,288,909	\$757,371	\$241,167	\$251,786
Salaries & Benefits	\$730,239	\$353,120	\$166,786	\$182,523
Maintenance & Operations	\$113,577	\$37,332	\$61,799	\$64,199
Capital Outlay	\$16,551	\$0	\$0	\$0
<b>Total Allocations</b>	<b>\$428,542</b>	<b>\$366,919</b>	<b>\$12,582</b>	<b>\$5,064</b>

## Public Works & Utility Services Department

### FY 2011-2012 Budget Goals & Highlights

- \* Increase City aesthetics by absorbing all new development into existing or new Landscape Lighting and Maintenance Districts.
- \* Work with multiple departments to complete an updated Business Emergency and Contingency Plan for all City facilities, to improve safety.
- \* Repair Utility structures when and where indicated.
- \* Strive to improve water quality within the system.
- \* Repair Utility structures when and where indicated.
- \* Reduce number of Utility call-outs, resulting in cost savings to customers.

### Authorized Positions

2010-2011	2011-2012
94.5	91.0

*The Public Works and Utility Services Department is in business to proactively provide, expand and maintain the City's public infrastructure, by initiating and completing public betterment projects; processing private land development plans; enhancing traffic safety; and, caring for various City facilities and equipment to meet the community's needs.*

*The Department continues to seek grants for funding new Public Works projects throughout the City in an effort to continuously improve beautification, City facilities, parks, storm water systems, streets, traffic and City vehicles and equipment.*

*The Department, including Electric, Water and Wastewater Divisions, is focused on communicating more effectively online with businesses, residents and visitors regarding its programs, projects and processes and will update available data and improve user-friendliness of existing websites.*

*The Department, as a whole, works to improve the level of service provided by each of its divisions to its internal and external customers.*

*The information on Electric, Water and Wastewater Divisions is reported in the Enterprise Funds section of the budget.*



### Public Works & Utility Services Department

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$4,633,551	\$2,879,483	\$1,516,865	\$1,505,712
Salaries & Benefits	\$2,623,543	\$1,393,278	\$1,095,809	\$1,082,404
Maintenance & Operations	\$636,104	\$371,091	\$367,935	\$364,958
Capital Outlay	\$24,476	\$5,281	\$0	\$0
<b>Total Allocations</b>	<b>\$1,349,428</b>	<b>\$1,109,833</b>	<b>\$53,121</b>	<b>\$58,350</b>

## Public Works Administration & Engineering

### FY 2011-2012 Budget Goals & Highlights

\*Establish a more coordinated effort for the design and engineering needs of Public Works, Water/Wastewater and Electric Divisions.

\*Complete Construction Phase of the following state and federal funded projects: Main St./Iowa Ave. Intersection Improvement Project, Washington St./Reche Canyon Rd. CMAQ Project, Colton Middle School and Lincoln Elementary Safe Route to School Projects.

\*Work closely with other agencies for the completion of various regional projects such as Colton Crossing, Pepper/I-10 Bridge, Reche Canyon Rd. Realignment, Hunts Lane Grade Separation and Barton Bridge Replacement Projects.

\*Work closely with SANBAG and consultants for the most efficient design of Colton Quiet Zone and Laurel Grade Separation Projects.

*The Public Works Department is in business to proactively provide, expand and maintain the City's public infrastructure, by initiating and completing public betterment projects; processing private land development plans; enhancing traffic safety; and, caring for various City facilities and equipment to meet the community's needs.*

*Engineering will update concrete and pavement infrastructure needs utilizing the Pavement Management System to improve project development and planning.*

*Administration and technical engineering services provide for the following:*

- \* Design, construction, and rehabilitation of City streets, storm drains, curbs, gutters, sidewalks, handicap ramps and traffic calming infrastructure.*
- \* Administer transportation funds, claims and grants.*
- \* Administer assessment districts.*
- \* Identify developer responsibility and coordinate installation of off-site improvements.*
- \* Provide city-wide survey and right-of-way engineering functions.*



### Public Works Administration & Engineering

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$1,450,046</b>	<b>\$1,099,648</b>	<b>\$368,659</b>	<b>\$391,762</b>
Salaries & Benefits	\$676,810	\$246,445	\$233,728	\$240,005
Maintenance & Operations	\$148,267	\$127,457	\$121,529	\$130,358
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	<b>\$624,969</b>	<b>\$725,746</b>	<b>\$13,402</b>	<b>\$21,399</b>

## Public Works Street Maintenance

### FY 2011-2012 Budget Goals & Highlights

- \* Provide pot-holing services of residential streets to extend the life of our street infrastructure.
- \* Fill all reported potholes within one working day from the day reported to maintain amicable roadway conditions and decrease risk management claims.
- \* Provide a coordinated approach between Public Works and Police Department staff, to improve our success at eliminating graffiti in the community.



*The Public Works Department is in business to proactively provide, expand and maintain the City's public infrastructure, by initiating and completing public betterment projects; processing private land development plans; enhancing traffic safety; and, caring for various City facilities and equipment to meet the community's needs.*

*The Street Division keeps City streets and infrastructure clean and in good repair. The division is responsible for removing graffiti, weed abatement, street repairs, maintaining traffic and directional signage, concrete and infrastructure repairs, removing debris from City right-of-way, and controlling street flooding.*



### Public Works Street Maintenance

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$1,919,589	\$1,063,568	\$591,944	\$573,951
Salaries & Benefits	\$1,184,619	\$683,246	\$431,203	\$423,061
Maintenance & Operations	\$277,826	\$135,320	\$142,561	\$134,800
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	\$457,144	\$245,002	\$18,180	\$16,090

## Public Works Parks

### FY 2011-2012 Budget Goals & Highlights

\* Coordinate the City Weed Abatement Program within divisions, to better utilize City resources, resulting in more and better coverage throughout the City.

\* Complete an analysis of irrigation products available to ensure the most cost effective, resourceful and economic products are used in watering medians, parks and parkways.

\* Complete a weekly evaluation of park equipment to identify maintenance and replacement needs and improve safety.



*The Public Works Department is in business to proactively provide, expand and maintain the City's public infrastructure, by initiating and completing public betterment projects; processing private land development plans; enhancing traffic safety; and, caring for various City facilities and equipment to meet the community's needs.*

*The Parks Division manages the maintenance needs of all medians, parkways, parks, playgrounds, baseball fields and play structures, as well as City grounds and open spaces.*



	Public Works Parks			
	Actual	Actual	Projected	Council
	FY	FY	FYE Actual	Adopted
	2008-2009	2009-2010	2010-2011	FY 2011-2012
Budget	\$1,263,916	\$716,267	\$556,262	\$539,999
Salaries & Benefits	\$762,114	\$463,587	\$430,878	\$419,338
Maintenance & Operations	\$210,011	\$108,314	\$103,845	\$99,800
Capital Outlay	\$24,476	\$5,281	\$0	\$0
Total Allocations	\$267,315	\$139,085	\$21,539	\$20,861

## Development Services Department

### FY 2011-2012 Budget Goals & Highlights

- \* Support the City Manager's Office in meeting the goals of the community.
- \* Ensure all new development meets City standards and guidelines.
- \* Complete the General Plan update.
- \* Provide knowledgeable and professional staff to assist developers and businesses.
- \* Complete the Habitat Conservation Plan.
- \* Complete specific plans in the West Valley and other applicable areas of the City.

#### Authorized Positions

<u>2010-2011</u>	<u>2011-2012</u>
5.0	5.0

*The Development Services Department brings together the Planning and Building & Safety functions of the City into a cohesive Department, as well as providing one-stop processing for business licenses.*

*This combination of services allows developers, existing businesses and potential businesses a convenient place to go to address a variety of their business needs.*



### Development Services Department

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$1,550,502	\$1,289,167	\$655,327	\$640,367
Salaries & Wages	\$854,144	\$413,708	\$237,006	\$330,306
Maintenance & Operations	\$351,650	\$420,598	\$398,637	\$302,496
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	<b>\$344,708</b>	<b>\$454,861</b>	<b>\$19,684</b>	<b>\$7,565</b>

## Planning

### FY 2011-2012 Budget Goals & Highlights

- \* Continue to ensure the quality of design and development within the City.
- \* Continue multi-year work on Zoning Code updates needed to keep the City up to date with current regulations and state laws; the General Plan Update (Housing, Land Use and Circulation Elements); West Valley Specific Plan Amendment and related Habitat Conservation Plan; and, Pellissier Ranch Specific Plan.
- \* Continue to streamline the development review process, improving customer service.



*The Planning Division is responsible for providing advice, review and approval or recommendation of development proposals, to ensure quality development that promotes Colton's short- and long-term interests as defined in the General Plan and Zoning Ordinance.*

*The Planning Division supports the City Council, Planning Commission, and Historic Preservation Commission. The Planning Division is responsible for developing and administering policies for current and advance planning and business licenses, to assure that the Department operates with consistency and fairness in the community's interests.*



	<b>Planning</b>			
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
	<b>Budget</b>	\$1,278,847	\$1,027,005	\$529,423
Salaries & Benefits	\$733,124	\$404,504	\$231,254	\$323,743
Maintenance & Operations	\$267,950	\$202,866	\$278,485	\$145,796
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	<b>\$277,773</b>	<b>\$419,635</b>	<b>\$19,684</b>	<b>\$7,565</b>

## Building

### FY 2011-2012 Budget Goals & Highlights

- \* Meet state mandated regulations and municipal codes through plan check, permit and inspection services.
- \* Provide expertise to City Departments for applying regulations and conditions to construction projects.
- \* Enforce ordinances related to registration of abandoned buildings and the abatement of property nuisances.
- \* Maintain a high level of customer service by providing efficient plan check and inspections.
- \* Continue to update policies, ordinances and processes, as needed.



*The Building Division serves and protects the public by ensuring building construction compliance with electrical, plumbing, mechanical, energy and security codes, state safety laws, disabled access, and City ordinances. The Building Division develops and administers the policies for development plan checks and inspections; and, ensures that the Department operates in accordance with all adopted codes and amendments.*



<b>Building</b>				
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$271,655	\$262,162	\$125,904	\$163,263
Salaries & Benefits	\$121,020	\$9,204	\$5,752	\$6,563
Maintenance & Operations	\$83,700	\$217,732	\$120,152	\$156,700
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	\$66,935	\$35,226	\$0	\$0

# Special Revenue Funds

Special Revenue  
Funds  
Expenditures

## Special Revenue Funds

### Expenditures by Department & Category

Fiscal Year 2011-2012



	<b>Department/Fund</b>			
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
	<b>Budget</b>	<b>\$5,821,304</b>	<b>\$4,620,023</b>	<b>\$8,612,080</b>
Community Child Care	\$920,818	\$715,219	\$606,887	\$751,261
Gas Tax Fund	\$990,000	\$850,000	\$1,148,921	\$1,600,000
Library Grant Fund	\$38,406	\$30,223	\$37,871	\$37,939
State Traffic Relief Fund	\$119,650	\$112,044	\$609,271	\$80,569
Pollution Reduction Fund AQMD	\$0	\$87,004	\$0	\$0
Community Development Block Grant	\$396,651	\$627,455	\$609,807	\$383,199
Drug/Gang Intervention Fund	\$1,993	\$568	\$11,448	\$0
Measure I Fund	\$743,919	\$917,977	\$946,909	\$405,542
Police ViTep Program	\$169,698	\$197,124	\$138,211	\$142,590
Host City Fees	\$764,805	\$317,195	\$276,298	\$249,001
New Facilities Development Fees	\$111,846	\$0	\$0	\$0
Asset Forfeiture Fund	\$619,712	\$78,226	\$1,333	\$0
Miscellaneous Grants	\$943,806	\$686,988	\$4,225,124	\$1,419,725

	<b>Special Revenue Funds, by Category</b>			
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
	<b>Budget</b>	<b>\$5,821,304</b>	<b>\$4,620,023</b>	<b>\$8,612,080</b>
Salaries & Benefits	\$959,906	\$1,011,616	\$1,119,526	\$1,210,157
Maintenance & Operations	\$118,794	\$96,833	\$115,085	\$104,814
Capital Outlay	\$1,099,248	\$719,261	\$660,900	\$216,064
Total Allocations	\$3,643,356	\$2,792,313	\$6,716,569	\$3,538,791

## Human Services - Community Child Care

### FY 2011-2012 Budget Goals & Highlights

- \* Seek new funding sources and programs to expand the level of social services offered.
- \* Provide excellent social services in an environment that is inviting, empathetic, and confidential.
- \* Provide excellence in early childhood education to preschool and school age children throughout Colton.
- \* Operate programs in a fiscally responsible manner, so as to be self-supporting.



The Human Services Division consists of the Early Childhood Education (ECE) Program and a Social Services component.

The ECE Program provides care and education services at five locations: Cooley Ranch, Reche Canyon, and Rogers Elementary Schools, Gonzales Community Center, and Sierra Vista Church. The **School Age Program** is a fee-based program which provides care, activities, snack, and tutoring on-site at three elementary schools. The **State Preschool Program** at Sierra Vista Church is funded through a state grant and is a free service to the community. The program is designed and implemented to enhance a child's abilities and prepare them to succeed in Kindergarten. The **Tiny Tots Program** is a fee based program that is similar to the State Preschool Program, with the intention of giving children social and educational experiences so they can succeed in Kindergarten.

Social Services consist of: information referral, a food bank, two clothes closets, holiday events, and additional services, including the National League of Cities (NLC) Prescription Discount Card Program.



### Human Services - Community Child Care

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$920,818	\$715,219	\$606,887	\$751,261
Salaries & Wages	\$780,756	\$599,357	\$509,407	\$620,171
Maintenance & Operations	\$87,758	\$60,308	\$61,520	\$100,935
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	\$52,304	\$55,554	\$35,960	\$30,155

## Gas Tax Fund

### FY 2011-2012 Budget Goals & Highlights

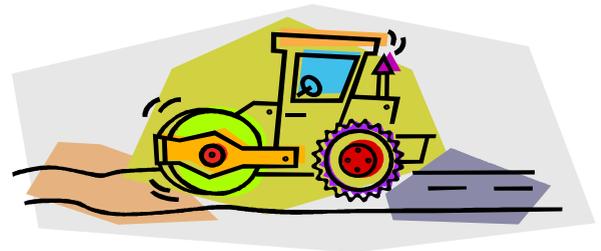
- \* See Engineering and Street Maintenance Divisions in the General Fund.  
(Section III, pages 37 & 38)
- \* Gas Tax dollars are funding a portion of the Colton Crossing project in 2010-2011 as well as 2011-2012.  
(Section V, pages 5 & 6)



*This fund is used to account for monies received and expended from the State Gas Tax allocations from the State of California.*

*Gas Tax funds must be used for street and road purposes which typically can include street maintenance and related engineering.*

*The expenditures budgeted below represent a transfer of funds to the General Fund to cover a portion of the City's costs associated with the Public Works Department's Engineering and Street Maintenance Divisions, as well as funding allocated toward the Colton Crossing Project.*



	<b>Gas Tax Fund</b>				
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012	
	<b>Budget</b>	\$990,000	\$850,000	\$1,148,921	\$1,600,000
	Salaries & Wages	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$0	\$0	
Capital Outlay	\$0	\$0	\$0	\$0	
<b>Total Allocations</b>	\$990,000	\$850,000	\$1,148,921	\$1,600,000	

## Library Grant Fund

*The Library Services Division operates a Homework Assistance Center and an Adult Literacy Program for Colton residents.*

*The Advance to Literacy/Homework Assistance Center is located at the historic Carnegie Building in Colton. The facility is open Monday-Thursday and offers reference material, multiple computer stations and trained staff to help school aged children excel in their academic studies. The program is funded by a grant from the State Library Fund.*

*The Advance to Literacy Program offers reading, writing and basic computing assistance to Colton residents through the Carnegie Library. This program is funded through a State Literacy Grant.*



### FY 2011-2012 Budget Goals & Highlights

- \* Seek new revenue sources to help support library services.
- \* Maintain current information and technology to provide the finest in reference materials to Colton's students.
- \* Provide a literacy program that offers reading and writing assistance to Colton's adult learners in an inviting, friendly, and confidential manner.

### Library Grant Fund

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$38,406	\$30,223	\$37,871	\$37,939
Salaries & Wages	\$24,373	\$18,580	\$33,864	\$34,060
Maintenance & Operations	\$10,628	\$11,643	\$4,007	\$3,879
Capital Outlay	\$3,405	\$0	\$0	\$0
Total Allocations	\$0	\$0	\$0	\$0

# State Traffic Relief Fund

## FY 2011-2012 Budget Goals & Highlights

\* Refer to the Capital Improvement section of the budget for details on funded projects.  
(Section V, pages 5 & 6)

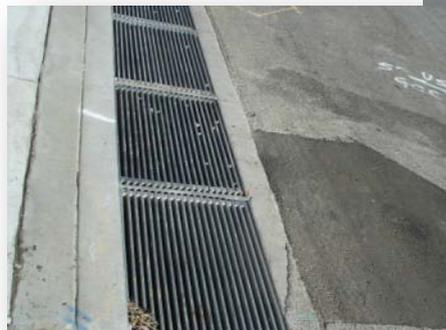


### Transportation Congestion Improvement Act

In November 2002, California voters approved Proposition 42. Therefore effective July 1, 2003, existing revenues resulting from state sales and use taxes on the sale of motor vehicle fuel would be used for transportation purposes as provided by law, until June 30, 2008. For fiscal year 2008-2009 and beyond, the allocation of these revenues is: 40% to the State Transportation Improvement Program, 20% to the Public Transportation Account, 20% to cities and 20% to counties. The city allocations are proportional to population.

Beginning July 1, 2010, legislation went into effect which contains provisions for a swap of the state sales taxes on gasoline for a gasoline excise tax. Therefore, this funding source has been replaced by additional Highway User Tax dollars.

Unexpended appropriations related to ongoing projects are carried forward into the following fiscal year.



### State Traffic Relief Fund

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$119,650</b>	<b>\$112,044</b>	<b>\$609,271</b>	<b>\$80,569</b>
Salaries & Wages	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	<b>\$119,650</b>	<b>\$112,044</b>	<b>\$609,271</b>	<b>\$80,569</b>

## Pollution Reduction Fund - AQMD

### FY 2011-2012 Budget Goals & Highlights

\* For Fiscal Year 2011/2012 the Public Works Department will work to retrofit the existing CNG Slow Fill fueling station to a CNG Quick Fill fueling station.

\* Funds will be allocated at such time the project is approved.

*The Pollution Reduction Fund consists of AB2766 funds to implement programs that reduce air pollution from motor vehicles. These funds are used specifically to meet the requirements of the federal and state Clean Air Acts, and for implementation of the Air Quality Management District (AQMD) Air Quality Management Plan.*

*Revenue to support this program is collected by the California Department of Motor Vehicles (DMV) as a Motor Vehicle Registration surcharge and forwarded to the AQMD for appropriate distribution throughout the state. Local governments received a portion of this revenue based on population.*

*The City reports on the use and results funded by AB2766 funds annually.*



### Pollution Reduction Fund - AQMD

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$0	\$87,004	\$0	\$0
Salaries & Wages	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$87,004	\$0	\$0
<b>Total Allocations</b>	\$0	\$0	\$0	\$0

## Community Development Block Grant

**FY 2011-2012 Budget  
Goals & Highlights**

**Projects funded for 2011-2012  
are as follows:**

- 1) Teen Center - After School Program.
- 2) Library -Adult Literacy Program  
Homework Assistance Program
- 3) Meals on Wheels for Seniors
- 4) Gang Intervention Program
- 5) Colton Street Improvement  
Mt. Vernon Avenue/I-10
- 6) Code Enforcement Activities

*In 1974, the federal government enacted the Federal Housing and Community Development Act. Title I of the Act combined several funding programs into a single program called the Community Development Block Grant (CDBG). Congress designed the CDBG program to enhance and maintain the viability of urban communities by providing suitable housing and living environments and expanded economic opportunities.*

*CDBG funds are administered by the County of San Bernardino Department of Economic and Community Development (ECD) to all County cities, dependant on population. In May 2011, the City of Colton renewed a three year cooperative agreement with the County to maintain and finance city wide improvements and programs.*



### Community Development Block Grant

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$396,651	\$627,455	\$609,807	\$383,199
Salaries & Wages	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$0	\$0
Capital Outlay	\$396,651	\$452,455	\$248,493	\$216,064
<b>Total Allocations</b>	<b>\$0</b>	<b>\$175,000</b>	<b>\$361,314</b>	<b>\$167,135</b>

## Drug/Gang Intervention Fund

### FY 2011-2012 Budget Goals & Highlights

- \* Continue to identify and procure educational programs that will benefit Colton citizens in the prevention of drug abuse and diversion from gangs.
- \* Purchase educational materials that address internet safety to help alert parents of the dangers of children using the internet without supervision.



*The Drug/Gang Intervention Fund was created for the purposes of furthering education in the prevention of drug abuse and diversion from the gang lifestyle. The funds are used to purchase educational and training materials to be used throughout the City.*

*This account is funded from a mandatory 15% share of asset seizure. As the department receives a court order to distribute forfeiture funds, 15% is directed towards the Drug/Gang Intervention Fund.*



### Drug/Gang Intervention Fund

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$1,993	\$568	\$11,448	\$0
Salaries & Wages	\$0	\$0	\$0	\$0
Maintenance & Operations	\$1,993	\$568	\$11,448	\$0
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	\$0	\$0	\$0	\$0

## Measure I Fund

### FY 2011-2012 Budget Goals & Highlights

\* Refer to the Capital Improvement section of the budget for details on funded projects.  
(Section V, pages 5 & 6)



*In 1989, the San Bernardino County voters approved the passage of Measure I, authorizing San Bernardino Associated Governments (SANBAG) acting as the San Bernardino County Transportation Authority, to impose a one-half of one percent sales tax through 2010.*

*This tax revenue is designated for transportation and traffic management programs.*

*In 2004, voters approved an extension of this sales tax through the year 2040.*

*Unexpended appropriations related to ongoing projects are carried forward into the following fiscal year.*



Budget	Measure I Fund			
	Actual	Actual	Projected	Council
	FY	FY	FYE Actual	Adopted
	2008-2009	2009-2010	2010-2011	FY 2011-2012
	\$743,919	\$917,977	\$946,909	\$405,542
Salaries & Wages	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	\$743,919	\$917,977	\$946,909	\$405,542

## Police ViTep Program

### FY 2011-2012 Budget Goals & Highlights

- \* Continue to proactively enforce vehicle codes, increasing the level of traffic safety for Colton's motoring public.
- \* Increase the number and frequency of driver's license, DUI, and vehicle safety checkpoints at various locations throughout the City.

The City's Vehicle Impoundment Traffic Enforcement Program (ViTep) was created through a grant from the Office of Traffic Safety (OTS) under the statutes of the California Vehicle Code. This program allows for the recovery of costs incurred by the City as a result of towing and storing vehicles during the course of law enforcement business.

By tracking the cost associated with the towing and storage of vehicles through this account, the requisite fees can be appropriately directed to fund further traffic-related efforts.



### Police ViTep Program

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$169,698</b>	<b>\$197,124</b>	<b>\$138,211</b>	<b>\$142,590</b>
Salaries & Wages	\$134,896	\$152,396	\$131,347	\$128,660
Maintenance & Operations	\$0	\$0	\$0	\$0
Capital Outlay	\$6,640	\$38,270	\$0	\$0
<b>Total Allocations</b>	<b>\$28,162</b>	<b>\$6,458</b>	<b>\$6,864</b>	<b>\$13,930</b>

## Host City Fees

### FY 2011-2012 Budget Goals & Highlights

\* Refer to the Capital Improvement section of the budget for details on funded projects.  
(Section V, pages 5 & 6)

*In 1992, the City entered into a Memorandum of Understanding (MOU) with the County of San Bernardino establishing a fee of one dollar per ton of waste disposed at the Colton landfill for the duration of its life.*

*Subsequently, in 1998, the City entered into a 15-year Waste Disposal Agreement with the County. This agreement committed the City to deliver all controllable waste to a County landfill at a reduced rate for the term of the agreement. Including Colton, a total of 16 cities in San Bernardino County have entered into Waste Disposal Agreements.*

*The funds collected under this agreement are used for maintenance and improvement of local roads impacted by disposal services and operations.*



### Host City Fees

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$764,805</b>	<b>\$317,195</b>	<b>\$276,298</b>	<b>\$249,001</b>
Salaries & Wages	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	<b>\$764,805</b>	<b>\$317,195</b>	<b>\$276,298</b>	<b>\$249,001</b>

## Facilities Development Fees

### FY 2011-2012 Budget Goals & Highlights

\* Refer to the Capital Improvement section of the budget for details on funded projects.  
(Section V, pages 5 & 6)



*The Facilities Development Fees are collected from developers when new development occurs within the City. The fees are used to pay for the development of future City facilities, which are needed to accommodate the effect of growth in the community.*

*Unexpended appropriations related to ongoing projects are carried forward into the following fiscal year.*



### New Facilities Development Fees

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$111,846	\$0	\$0	\$0
Salaries & Wages	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	\$111,846	\$0	\$0	\$0

## Asset Forfeiture Fund

### FY 2011-2012 Budget Goals & Highlights

\* There are no expenditures currently planned for Fiscal Year 2011-2012.



*This program is funded by state and federal dollars allocated to the City and is related to crimes committed within the City's jurisdiction, where assets were seized and later released by the Court.*

*This source of funding is restricted to certain police-related expenditures to fight gangs and drugs.*



### Asset Forfeiture Fund

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$619,712	\$78,226	\$1,333	\$0
Salaries & Wages	\$0	\$0	\$1,206	\$0
Maintenance & Operations	\$5,799	\$876	\$127	\$0
Capital Outlay	\$613,913	\$77,350	\$0	\$0
Total Allocations	\$0	\$0	\$0	\$0



## Miscellaneous Grants by Grants & Category Fiscal Year 2011-2012

	<b>Miscellaneous Grants</b>			
	Actual	Actual	Projected	Council
	FY	FY	FYE Actual	Adopted
	2008-2009	2009-2010	2010-2011	FY 2011-2012
<b>Budget</b>	<b>\$943,806</b>	<b>\$686,988</b>	<b>\$4,225,124</b>	<b>\$1,419,725</b>
Miscellaneous Grants:				
Non-Departmental	\$832,670	\$358,085	\$3,331,032	\$992,459
Police Miscellaneous	\$47,879	\$417	\$16,311	\$0
Police JAG	\$14,634	\$7,495	\$375,391	\$0
Police COPS	\$44,964	\$152,815	\$171,348	\$99,794
Police CHRP	\$0	\$132,657	\$310,810	\$327,472
Fire Department	\$0	\$5,046	\$17,056	\$0
Misc Grants - Community Services	\$3,659	\$30,473	\$3,176	\$0

	<b>Miscellaneous Grants Totals by Category</b>			
	Actual	Actual	Projected	Council
	FY	FY	FYE Actual	Adopted
	2008-2009	2009-2010	2010-2011	FY 2011-2012
<b>Budget</b>	<b>\$943,806</b>	<b>\$686,988</b>	<b>\$4,225,124</b>	<b>\$1,419,725</b>
Salaries & Benefits	\$19,881	\$241,283	\$443,702	\$427,266
Maintenance & Operations	\$12,616	\$23,438	\$37,983	\$0
Capital Outlay	\$78,639	\$64,182	\$412,407	\$0
Total Allocations	\$832,670	\$358,085	\$3,331,032	\$992,459

## Miscellaneous Grants - Non Departmental

### FY 2011-2012 Budget Goals & Highlights

\* Refer to the Capital Improvement section of the budget for details on funded projects.  
(Section V, pages 5 & 6)

*This cost center accounts for grant dollars that are transferred to the Capital Projects Fund to pay for specified projects per a Council approved funding plan.*

*Unexpended appropriations related to ongoing projects are carried forward into the following fiscal year.*



### Miscellaneous Grants - Non Departmental

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$832,670	\$358,085	\$3,331,032	\$992,459
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	\$832,670	\$358,085	\$3,331,032	\$992,459

## Miscellaneous Grants - Police Miscellaneous

### FY 2011-2012 Budget Goals & Highlights

\*Homeland Security Grant

\*Bulletproof Vest Partnership  
(BVP)

*The Homeland Security Grant is to be used to purchase equipment and supplies that would enhance the Department's preparedness to prevent, protect, respond and recover from a terrorist threat or attack.*

*The Bulletproof Vest Partnership (BVP), created by the Bulletproof Vest Partnership Grant Act of 1998 is a unique U.S. Department of Justice initiative designed to provide a critical resource to state and local law enforcement.*

*Since 1999, over 13,000 jurisdictions have participated in the BVP Program, with \$277 million in federal funds committed to support the purchase of an estimated 800,000 vests. The Office of Justice Programs' Bureau of Justice Assistance (BJA) administers the BVP Program.*

*Funds will be appropriated once grant awards are received and approved by City Council.*



### Miscellaneous Grants - Police Miscellaneous

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$47,879	\$417	\$16,311	\$0
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$16,311	\$0
Capital Outlay	\$47,879	\$417	\$0	\$0
Total Allocations	\$0	\$0	\$0	\$0

## Miscellaneous Grants - Police JAG

### FY 2011-2012 Budget Goals & Highlights

- \* Purchase electronic hand-held citation writers to enhance accuracy and assist in court filing of records.
- \* Purchase an Automated License Plate Reader (ALPR) to assist in locating stolen vehicles.
- \* Purchase and install an emergency generator to continue Police services in the event of a power failure.



### **Byrne Memorial Justice Assistance Grant**

*New York Police Officer Edward Byrne was killed through the efforts of a well-known drug dealer, in the line of duty while protecting a witness. The Byrne Memorial Justice Assistance Grant is a partnership among federal, state, and local governments to create safer communities. The Justice Assistance Grant supports a broad range of activities to prevent crime based on local needs and conditions.*

*Typically, JAG funding is used for technology needs and specialized law enforcement programs within the City.*

*Unexpended grant revenue is carried forward into the following fiscal year. For new grant awards, funds will be appropriated once awards are received and approved by City Council.*



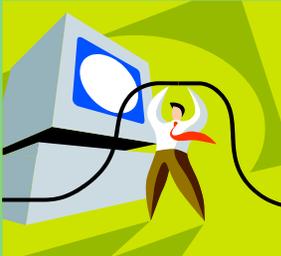
### Miscellaneous Grants - Police JAG

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$14,634	\$7,495	\$375,391	\$0
Salaries & Benefits	\$0	\$0	\$29,594	\$0
Maintenance & Operations	\$9,976	\$4,561	\$1,390	\$0
Capital Outlay	\$4,658	\$2,934	\$344,407	\$0
Total Allocations	\$0	\$0	\$0	\$0

## Miscellaneous Grants - Police COPS Grant

### FY 2011-2012 Budget Goals & Highlights

- \* Continue to fund the Department's IS Coordinator.
- \* Research and develop innovative programs to assist police officers and support staff in the performance of their duties.



### U.S. Department of Justice Community Oriented Policing Services

The Police Department's COPS grant provides funding for an Information Services (IS) Coordinator. This position is vital to the operation of the Department's vast computer systems as well as the new Spillman Computer Aided Dispatch/Records Management System program.

Additionally, this grant provides for the acquisition of technology equipment used to support law enforcement activities.



### Miscellaneous Grants - Police COPS Grant

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$44,964	\$152,815	\$171,348	\$99,794
Salaries & Benefits	\$18,862	\$91,966	\$103,298	\$99,794
Maintenance & Operations	\$0	\$18	\$50	\$0
Capital Outlay	\$26,102	\$60,831	\$68,000	\$0
Total Allocations	\$0	\$0	\$0	\$0

## Miscellaneous Grants - Police CHRP Grant

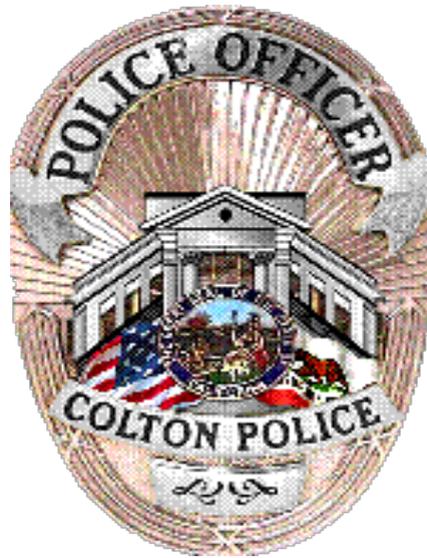
### FY 2011-2012 Budget Goals & Highlights

- \* Attract, hire, and retain three officers through the period specified by the grant.



### COPS Hiring Recovery Program

The COPS Hiring Recovery Program (CHRP) grant is funded through the American Recovery and Reinvestment Act of 2009. Colton was awarded funding to hire or retain three police officers. The funding covers the cost of the officer's salaries for a period of three years, after which time the City commits to retaining these officers for no less than one year.



### Miscellaneous Grants - Police CHRP Grant

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$0	\$132,657	\$310,810	\$327,472
Salaries & Benefits	\$0	\$132,657	\$310,810	\$327,472
Maintenance & Operations	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	\$0	\$0	\$0	\$0

## Miscellaneous Grants - Fire Disaster Preparedness

### FY 2011-2012 Budget Goals & Highlights

\* There is currently no budget for any grants in this area.

*This Budget Summary is presented for historical information only, and is included in the Fund Totals Summary only for years that had operational expenses.*



### Miscellaneous Grants - Fire Disaster Preparedness

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$0	\$5,046	\$17,056	\$0
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$5,046	\$17,056	\$0
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	\$0	\$0	\$0	\$0

## Miscellaneous Grants - Community Services

### FY 2011-2012 Budget Goals & Highlights

\* Continuously seek new and alternative funding sources for existing, expanded, and new programs.

\* Ensure that all funding is handled responsibly and in accordance with the intent of the grantor.

*There are currently no active grants, however the department seeks out and identifies grant opportunities on an ongoing basis.*



### Miscellaneous Grants - Community Services

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$3,659	\$30,473	\$3,176	\$0
Salaries & Benefits	\$1,019	\$16,660	\$0	\$0
Maintenance & Operations	\$2,640	\$13,813	\$3,176	\$0
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	\$0	\$0	\$0	\$0

# Capital Projects Funds

Capital Projects  
Funds  
Expenditures



## Capital Improvement Projects

### Expenditures by Project & Category

Fiscal Year 2011-2012

<b>Capital Improvement Funds by Project</b>				
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$8,483,215</b>	<b>\$3,831,422</b>	<b>\$4,523,869</b>	<b>\$519,911</b>
Capital Improvement Projects	\$8,019,151	\$3,181,314	\$3,961,525	\$469,911
Park Development Fund	\$0	\$18,349	\$6,687	\$0
Traffic Impact Fund	\$464,064	\$631,759	\$555,657	\$50,000

<b>Capital Improvement Funds by Category</b>				
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$8,483,215</b>	<b>\$3,831,422</b>	<b>\$4,523,869</b>	<b>\$519,911</b>
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$69,410	\$40,590	\$50,000
Capital Outlay	\$8,019,151	\$3,181,314	\$3,955,612	\$460,330
Total Allocations	\$464,064	\$580,698	\$527,667	\$9,581

## Capital Improvement Projects

### FY 2011-2012 Budget Goals & Highlights

- \* Maintain and improve City infrastructure.
- \* Accumulate funding for the Colton Crossing Project.
- \* Detailed listing of 2011-2012 planned projects as well as 2010-2011 in progress and completed projects are attached.



*Capital Improvements Projects are municipally funded projects that increase and benefit the city's infrastructure. These projects promote infrastructure, revitalization, renovation and improvements to city roads, highways, parks, storm drains and city facilities.*

*Capital Improvement Projects completed in 2010-2011 include:*

- \* 2010-2011 Slurry Seal Project
- \* Laurel Avenue /Paul J. Rogers Elementary Signal Project
- \* Agua Mansa Phase I Project



### Capital Improvement Projects

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$8,019,151	\$3,181,314	\$3,961,525	\$469,911
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$0	\$0
Capital Outlay	\$8,019,151	\$3,181,314	\$3,955,612	\$460,330
Total Allocations	\$0	\$0	\$5,913	\$9,581

City of Colton  
Capital Improvement  
2010-2011 Projects

Project Description	Budget
Main and Iowa Traffic Improvements	\$ 386,447 †
Washington and Reche Canyon Road Traffic Improvements	\$ 417,694 †
Barton Road Bridge Replacement	\$ 190,370 †
Safe Route to School - Lincoln Elementary	\$ 111,006 †
Safe Route to School - Colton Middle School	\$ 458,713 †
Safe Route to School - William Jehue	\$ 21,200 †
Grand Avenue Resurfacing	\$ 143,416 †
Seismic Retrofit Bridge 54C-101	\$ 359,623 †
Reche Canyon Improvement and Realignment	\$ 223,653 †
Santa Ana River Trail Staging Area	\$ 349,160 †
Washington Street Extension	\$ 89,905 †
La Cadena Bus Drop Off Zone	\$ 267,626 †
La Cadena Infrastructure	\$ 72,446 †
La Cadena Drainage	\$ 2,687
Traffic Signal Upgrade @ Valley and Mt. Vernon	\$ 45,342 †
Agua Mansa Road Project	\$ 504,526
La Cadena Multi-Use Park	\$ 6,687 †
3-5 Storm Drain Project	\$ 25,802
C/Mill and Rancho Ave. Landscape Improvements	\$ 6,604
2010/2011 Slurry Seal *	\$ 227,693
Citywide Concrete Project *	\$ 184,825
Paul J. Rogers Elementary Drop Off Zone	\$ 79,593
Colton Crossing **	\$ 1,832,660 †
	<b>\$ 6,007,678</b>

NOTE: projects marked with an † will continue into fiscal year 2011-2012

Funding Recap	
Special Gas Tax	\$ 298,921
Measure I Fund	\$ 946,909
Host City Fees	\$ 101,298
Traffic Impact Fee	\$ 515,067
Traffic Relief Fund	\$ 609,271
Park Development Fee	\$ 6,687
Community Development Block Grant	\$ 213,493
Local Stimulus	\$ 732,660
Safety Transportation Program Grant	\$ 184,113
Congestion Mitigation and Air Quality Improvement Program	\$ 263,353
Transportation Enhancement Activities Funding	\$ 74,921
Highway Bridge Replacement and Rehabilitation Program	\$ 299,686
Safe Route to School Funding	\$ 524,754
Hazard Elimination Safety Program	\$ 32,561
Article III	\$ 256,785
Prop 1B	\$ 839,309
Other Cities	\$ 107,890
<b>Total</b>	<b>\$ 6,007,678</b>

\*See Section IV-9 for CDBG programs

\*\*Colton Crossing project funds to be expended in a future fiscal year

City of Colton  
Capital Improvement  
2011-2012 Projects

Project Description	Budget
Barton Road Bridge Replacement	\$ 254,549
Seismic Retrofit Bridge 54C-0078	\$ 5,200
Seismic Retrofit Bridge 54C-0079	\$ 5,200
Seismic Retrofit Bridge 54C-0100	\$ 6,882
Seismic Retrofit Bridge 54C-0375	\$ 5,200
Seismic Retrofit Bridge 54C-0384	\$ 5,200
Seismic Retrofit Bridge 54C-0599	\$ 5,200
La Cadena Infrastructure	\$ 74,001
Mt Vernon @ I-10 Pavement Project *	\$ 216,064
Citywide Pavement Rehabilitation	\$ 108,479
Colton Crossing **	\$ 1,832,660
	<b>\$ 2,518,635</b>

Funding Recap	
Special Gas Tax	\$ 750,000
Measure I Fund	\$ 405,542
Host City Fees	\$ 74,001
Traffic Relief Fund	\$ 80,569
Community Deveelopment Block Grant	\$ 216,064
Prop 1B	\$ 770,000
Other Cities	\$ 222,459
<b>Total</b>	<b>\$ 2,518,635</b>

\*See Section IV-9 for CDBG programs

\*\*Colton Crossing project funds to be expended in a future fiscal year

## Park Development Fund

### FY 2011-2012 Budget Goals & Highlights

\* There are no projects currently budgeted in this fund.

*This fund is comprised of fees collected from developers when new development occurs within the City. The fees are used to pay for the development of future Park facilities, which are needed to accommodate the effect of growth in the community.*



### Park Development Fund

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$0	\$18,349	\$6,687	\$0
Salaries & Wages	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	\$0	\$18,349	\$6,687	\$0

## Traffic Impact Fund

### FY 2011-2012 Budget Goals & Highlights

- \* Assist with project development and traffic engineering.
- \* Hire professional services to ensure that project impacts are fully anticipated.
- \* Mitigate traffic impacts of new development.

*These fees are collected from developers when new development occurs within the City. The fees are used to pay for traffic signals, widening roads or connecting and/or building new roads, as needed due to increase in traffic resulting from the development. Developers are required to either construct improvements, or they are charged a fee, and the City uses the fee revenue to make improvements.*

*Residential projects are charged a per unit fee, reflecting the average number of trips per day estimated to be made by the occupants of the new residence.*

*The fees and costs for commercial and industrial projects are based on the type of business and the square footage of the completed building, factored by the estimated number of trips per day anticipated to be generated by the new development.*

*The recommended budget will be used to fund traffic studies.*



### Traffic Impact Fund

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$464,064</b>	<b>\$631,759</b>	<b>\$555,657</b>	<b>\$50,000</b>
Salaries & Wages	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$69,410	\$40,590	\$50,000
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	<b>\$464,064</b>	<b>\$562,349</b>	<b>\$515,067</b>	<b>\$0</b>

# Debt Service Funds

Debt Service  
Funds  
Expenditures



## Debt Service Funds

### Expenditures by Fund & Category

Fiscal Year 2011-2012

<b>Debt Service Funds by Fund</b>				
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$7,183,439</b>	<b>\$4,249,624</b>	<b>\$3,658,453</b>	<b>\$3,736,728</b>
PFA Debt Fund	\$4,929,587	\$2,061,138	\$1,395,028	\$1,400,815
Pension Obligation Debt Service	\$2,122,943	\$2,155,181	\$2,231,858	\$2,304,347
Corp Yard Debt Service	\$99,343	\$245	\$0	\$0
Water Improvement District A	\$31,566	\$33,060	\$31,567	\$31,566

<b>Debt Service Funds by Category</b>				
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$7,183,439</b>	<b>\$4,249,624</b>	<b>\$3,658,453</b>	<b>\$3,736,728</b>
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$3,533,475	\$3,577,241	\$3,658,453	\$3,736,728
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	\$3,649,964	\$672,383	\$0	\$0

## Public Financing Authority Debt Fund

The Colton Public Financing Authority (PFA, or the Authority) was created by a joint powers agreement (JPA), formed for the purpose of issuing bonds in order to finance capital improvement projects. The Authority's Board of Directors is composed of the Mayor and six elected City Council members.



<b>Public Financing Authority Debt Fund</b>				
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$4,929,587	\$2,061,138	\$1,395,028	\$1,400,815
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$1,378,966	\$1,389,000	\$1,395,028	\$1,400,815
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	<b>\$3,550,621</b>	<b>\$672,138</b>	<b>\$0</b>	<b>\$0</b>

## Pension Obligation Debt Service

*This fund is used to account for payment of principal and interest on the amount borrowed to pay down the City's unfunded pension liability. All City Departments pay their proportional share of the cost into this fund.*

*The Department costs are reflected in the budget as cost allocations.*



### Pension Obligation Debt Service

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$2,122,943	\$2,155,181	\$2,231,858	\$2,304,347
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$2,122,943	\$2,155,181	\$2,231,858	\$2,304,347
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	\$0	\$0	\$0	\$0

## Corporate Yard Debt Service

*The Corporate Yard Debt Service fund accounts for the debt incurred for the building of the City of Colton's Corporate Yard facility. The debt was paid off in fiscal year 2008-2009.*

*This Budget Summary is presented for historical information only, and is included in the Fund Totals Summary only for years that had operational expenses.*



<b>Corporate Yard Debt Service</b>				
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$99,343	\$245	\$0	\$0
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	\$99,343	\$245	\$0	\$0

## Water Improvement District "A"

*Debt Service Funds are used to account for the payment of principal, interest and administrative costs associated with the issuance of debt instruments.*

*The Water Improvement District "A" fund accounts for debt incurred for the reconstruction of water facilities of the James Sullivan Mutual Water Company, acquired by the City of Colton in 1988.*



Wild Canyon Reservoir – Stores 2,000,000 Gallons of Water

### Water Improvement District "A"

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$31,566	\$33,060	\$31,567	\$31,566
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$31,566	\$33,060	\$31,567	\$31,566
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	\$0	\$0	\$0	\$0

Community Facility  
&  
Assessment District  
Funds

Community Facility  
&  
Assessment District  
Funds  
Expenditures

# Community Facilities & Assessment Districts

## Expenditures by District & Category

Fiscal Year 2011-2012



### Community Facilities & Assessment District Funds

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$2,124,280</b>	<b>\$2,120,665</b>	<b>\$2,123,839</b>	<b>\$2,064,401</b>
CF District 87-1 Debt Service	\$104,430	\$105,350	\$110,085	\$103,659
CF District 88-1 Debt Service	\$214,337	\$212,392	\$213,164	\$209,603
CF District 89-1 Debt Service	\$250,883	\$252,907	\$256,309	\$252,612
CF District 89-2 - Construction	\$607	\$81	\$0	\$0
CF District 89-2 - Debt Service	\$287,030	\$287,879	\$287,907	\$283,737
CF District 90-1 - Debt Service	\$270,916	\$269,213	\$269,002	\$266,912
Lighting, Landscape & Maint District #1	\$314,665	\$350,069	\$326,279	\$309,665
Lighting, Landscape & Maint District #2	\$137,080	\$114,392	\$100,009	\$116,638
Storm Water	\$544,332	\$528,382	\$561,084	\$521,575

### Community Facilities & Assessment District Totals, by Category

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$2,124,280</b>	<b>\$2,120,665</b>	<b>\$2,123,839</b>	<b>\$2,064,401</b>
Salaries & Benefits	\$267,324	\$246,567	\$294,210	\$310,567
Maintenance & Operations	\$1,840,157	\$1,862,543	\$1,806,904	\$1,737,856
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	\$16,799	\$11,555	\$22,725	\$15,978

## Community Facilities District 87-1 Debt Service

*CFD 87-1 comprises approximately 49 gross acres in the northwest portion of the City, approximately one mile north of the Interstate 10 freeway. Projects funded include storm drain facilities, an equipped fire station, a multipurpose community building, and the expansion and rehabilitation of streets. Project and facility construction is complete.*

*The property owners within the district receive an annual assessment on their property tax bill. Once collected by the County and remitted to the City, these assessments are used to make annual payments on the debt the proceeds of which was originally used to fund the project improvements. The debt in this district will be paid off in fiscal year 2018.*



### Community Facilities District 87-1 Debt Service

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$104,430	\$105,350	\$110,085	\$103,659
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$104,430	\$105,350	\$107,028	\$103,659
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	\$0	\$0	\$3,057	\$0

## Community Facilities District 88-1 Debt Service

*CFD 88-1 comprises approximately 96 gross acres in the northwest portion of the City and in the southwest portion of the City of San Bernardino, bordered on the west by the Southern Pacific Railway, approximately one and a half miles north of the Interstate 10 freeway. Projects funded include permanent storm drain facilities, park facilities and street improvements. Project and facility construction is complete.*

*The property owners within the district receive an annual assessment on their property tax bill. Once collected by the County and remitted to the City, these assessments are used to make annual payments on the debt the proceeds of which was originally used to fund the project improvements. The debt in this district will be paid off in fiscal year 2015.*



### Community Facilities District 88-1 Debt Service

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$214,337	\$212,392	\$213,164	\$209,603
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$214,337	\$212,392	\$213,164	\$209,603
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	\$0	\$0	\$0	\$0

## Community Facilities District 89-1 Debt Service

*CFD 89-1 comprises approximately 80 gross acres in the southern area of the City between Hunts Lane from the east and Cooley Drive from the west. Projects funded include the acquisition of school and park sites, the construction of park facilities, street improvements, and utilities required to serve the development built within the District. Project and facility construction is complete.*

*The property owners within the district receive an annual assessment on their property tax bill. Once collected by the County and remitted to the City, these assessments are used to make annual payments on the debt the proceeds of which was originally used to fund the project improvements. The debt in this district will be paid off in fiscal year 2019.*



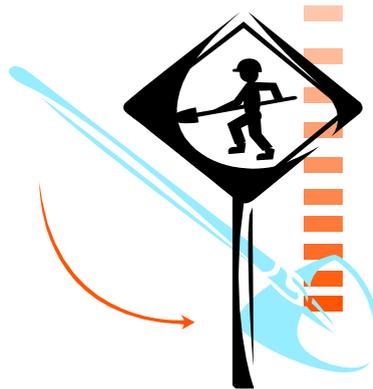
### Community Facilities District 89-1 Debt Service

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$250,883	\$252,907	\$256,309	\$252,612
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$250,883	\$252,907	\$256,309	\$252,612
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	\$0	\$0	\$0	\$0

## Community Facilities District 89-2 Construction

*CFD 89-2 comprises approximately 111 gross acres in the northwest portion of the City. It is bordered by Pepper Avenue to west, the Union Pacific Railroad Company right-of-way on the east, San Bernardino Avenue on the south, and Randall Avenue to the north. Projects funded include flood control/storm drain improvements, sanitary sewer facilities, water system facilities, street improvements, landscaping improvements, a fire station, and park facilities.*

*The property owners within the district receive an annual assessment on their property tax bill. Once collected by the County and remitted to the City, these assessments are used to make annual payments on the debt the proceeds of which was originally used to fund the project improvements. The debt in this district will be paid off in fiscal year 2019.*



### Community Facilities District 89-2 Construction

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$607	\$81	\$0	\$0
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$607	\$81	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	\$0	\$0	\$0	\$0

## Community Facilities District 89-2 Debt Service

*CFD 89-2 comprises approximately 111 gross acres in the northwest portion of the City. It is bordered by Pepper Avenue to the west, the Union Pacific Railroad Company right-of-way to the east, San Bernardino Avenue to the south, and Randall Avenue to the north. Projects funded include flood control/storm drain improvements, sanitary sewer facilities, water system facilities, street improvements, landscaping improvements, a fire station, and park facilities.*

*The property owners within the district receive an annual assessment on their property tax bill. Once collected by the County and remitted to the City, these assessments are used to make annual payments on the debt the proceeds of which was originally used to fund the project improvements. The debt in this district will be paid off in fiscal year 2019.*



### Community Facilities District 89-2 Debt Service

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$287,030	\$287,879	\$287,907	\$283,737
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$287,030	\$287,879	\$287,907	\$283,737
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	\$0	\$0	\$0	\$0

## Community Facilities District 90-1 Debt Service

*CFD 90-1 comprises approximately 15 gross acres in the City generally located on the west side of Mount Vernon Avenue between Colton Avenue and Olive Street, and is divided into two tax rate areas. Tax Rate Area No. 1 consists of five parcels totaling approximately 12.47 acres, and is subject to the special tax; however, the five parcels that compose Tax Rate Area No. 2, located in the southern portion of the District, are not obligated to pay the special tax pursuant to the District's Rate and Method of Apportionment that was amended at the time of the refunding. Projects funded include the renovation of the commercial shopping center known as "Plaza Las Glorias", new building construction, landscape and site improvements, and the addition of a public parking area. Project and facility construction is complete.*

*The property owners within the district receive an annual assessment on their property tax bill. Once collected by the County and remitted to the City, these assessments are used to make annual payments on the debt the proceeds of which was originally used to fund the project improvements. The debt in this district will be paid off in fiscal year 2020.*



### Community Facilities District 90-1 Debt Service

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$270,916	\$269,213	\$269,002	\$266,912
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$270,916	\$269,213	\$269,002	\$266,912
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	\$0	\$0	\$0	\$0

## Lighting, Landscape & Maintenance District #1

### FY 2011-2012 Budget Goals & Highlights

\* Continue to absorb all new development into existing or new Landscape Lighting & Maintenance Districts (LLMD). This will increase city aesthetics and allow the LLMDs to develop a reserve.

\* Complete an analysis of irrigation products available to ensure the most cost effective, resourceful and economic products are used in watering medians, parks, and parkways.

\* Adding two maintenance worker positions that will be dedicated to the LLMDs.

*The District was formed and annual assessments established pursuant to the Landscape and Lighting Act of 1972, Part 2 of Division 15 of the California Streets and Highways Code. The City annually levees and collects special assessments to maintain certain improvements, such as plant materials, irrigation systems, open space areas, entry monuments and accent lighting.*



### Lighting, Landscape & Maintenance District #1

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$314,665	\$350,069	\$326,279	\$309,665
Salaries & Benefits	\$18,575	\$34,651	\$42,786	\$118,057
Maintenance & Operations	\$291,817	\$313,914	\$281,600	\$185,164
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	\$4,273	\$1,504	\$1,893	\$6,444

## Lighting, Landscape & Maintenance District #2

### FY 2011-2012 Budget Goals & Highlights

\* Continue to absorb all new development into existing or new Landscape Lighting & Maintenance Districts (LLMD). This will increase city aesthetics and allow the LLMDs to develop a reserve.

\* Complete an analysis of irrigation products available to ensure the most cost effective, resourceful and economic products are used in watering medians, parks, and parkways.

\* Adding two maintenance worker positions that will be dedicated to the LLMDs.



*The District was formed and annual assessments established pursuant to the Landscape and Lighting Act of 1972, Part 2 of Division 15 of the California Streets and Highways Code. The City annually levees and collects special assessments to maintain certain improvements, such as plant materials, irrigation systems, open space areas, entry monuments and accent lighting.*



### Lighting, Landscape & Maintenance District #2

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$137,080</b>	<b>\$114,392</b>	<b>\$100,009</b>	<b>\$116,638</b>
Salaries & Benefits	\$27,533	\$11,700	\$16,453	\$48,969
Maintenance & Operations	\$107,017	\$102,217	\$80,400	\$64,919
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	<b>\$2,530</b>	<b>\$475</b>	<b>\$3,156</b>	<b>\$2,750</b>

## Storm Water

### FY 2011-2012 Budget Goals & Highlights

\* Adhere to NPDES program by providing maintenance to 435 manholes, catch basins, channels, and basins annually; and completing 200 inspections of businesses annually.

\* Integrate the storm water program with aspects of the City's solid waste/recycling program to increase public education and promote proper disposal of materials.

\* Continue to provide street sweeping services semi-monthly, eliminate standing water and prevent clogs in drains and basins.



*The City recognizes the need to reduce pollution carried by storm water into local rivers and creeks. The City is responsible for ensuring, to the maximum extent practical, that all businesses and residents comply with this State Mandate.*

*A property tax assessment funds the City's state mandated National Pollutant Discharge Elimination System (NPDES) program.*



	<b>Storm Water</b>			
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
	<b>Budget</b>	\$544,332	\$528,382	\$561,084
Salaries & Benefits	\$221,216	\$200,216	\$234,971	\$143,541
Maintenance & Operations	\$313,120	\$318,590	\$311,494	\$371,250
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	<b>\$9,996</b>	<b>\$9,576</b>	<b>\$14,619</b>	<b>\$6,784</b>

# Internal Service Funds

Internal Service  
Funds  
Expenditures



## Internal Service Funds Expenditures by Division & Category Fiscal Year 2011-2012

<b>Internal Service Funds - Division Totals</b>				
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>(\$82,519)</b>	<b>(\$196,634)</b>	<b>(\$1,006,976)</b>	<b>\$0</b>
<i>Finance:</i>				
Purchasing	\$154,784	(\$134,614)	\$0	\$0
Geographic Information Services	\$166,098	(\$38,142)	\$0	\$0
Information Services	(\$9,123)	(\$118,743)	\$760,163	\$0
Self-Funded Insurance	(\$382,009)	\$246,947	(\$1,763,147)	\$0
<i>Public Works:</i>				
Automotive Shop	(\$46,848)	(\$36,043)	\$4,629	\$0
Building Maintenance	\$34,579	(\$116,039)	(\$8,621)	\$0

<b>Internal Service Funds - Totals by Category</b>				
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>(\$82,519)</b>	<b>(\$196,634)</b>	<b>(\$1,006,976)</b>	<b>\$0</b>
Salaries & Benefits	\$2,141,449	\$1,672,841	\$980,580	\$874,713
Maintenance & Operations	\$2,302,892	\$3,282,739	\$2,574,987	\$2,514,232
Capital Outlay	\$41,471	\$30,524	\$39,872	\$70,000
<b>Total Allocations</b>	<b>(\$4,568,331)</b>	<b>(\$5,182,738)</b>	<b>(\$4,602,415)</b>	<b>(\$3,458,945)</b>

## Purchasing

### FY 2011-2012 Budget Goals & Highlights

\* Please see the Management Services Department in the General Fund for division goals (Section III page 19)

*This Budget Summary is presented for historical information only, and is included in the Internal Service Fund Totals Summary for the fiscal years noted below.*

*Purchasing is now included in the General Fund beginning fiscal year 2010-2011, as part of the Management Services Department.*



	<b>Purchasing</b>			
	<b>Internal Services *</b>		<b>General Fund</b>	
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$154,784	(\$134,614)	\$87,832	\$86,038
Salaries & Benefits	\$400,963	\$309,164	\$258,643	\$229,920
Maintenance & Operations	\$26,167	\$14,172	\$8,940	\$31,330
Capital Outlay	\$0	\$0	\$2,500	\$2,500
<b>Total Allocations</b>	(\$272,346)	(\$457,950)	(\$182,251)	(\$177,712)

\* = Not part of the General Fund

## Geographic Information Services

### FY 2011-2012 Budget Goals & Highlights

\* There are no expenditures currently planned for fiscal year 2011-12.

*This Budget Summary is presented for historical information only, and is included in the Internal Service Fund Totals Summary for the fiscal years noted below.*



### Geographic Information Services

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$166,098	(\$38,142)	\$0	\$0
Salaries & Benefits	\$126,054	\$100,053	\$0	\$0
Maintenance & Operations	\$36,844	\$31,275	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	\$3,200	(\$169,470)	\$0	\$0

## Information Services

### FY 2011-2012 Budget Goals & Highlights

- \* Maintain a reliable citywide network infrastructure in support of all City operations.
- \* Broadcast Council meetings twice monthly on the City's cable channel, to keep the citizens informed.
- \* Take the lead in ensuring that the City's website is updated regularly.

*The Information Services Division's responsibility is to lead and support information systems and technologies that enable City departments to accomplish their respective missions, provide department personnel with information relative to their operations, support strategic planning and promote effective resource management.*

*This function is funded through charges to all user departments.*



	Information Services			
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
	Budget	(\$9,123)	(\$118,743)	\$760,163
Salaries & Benefits	\$536,805	\$519,563	\$377,220	\$245,733
Maintenance & Operations	\$417,539	\$392,488	\$326,987	\$338,000
Capital Outlay	\$90,173	\$30,524	\$39,872	\$70,000
Total Allocations	(\$1,053,640)	(\$1,061,318)	\$16,084	(\$653,733)

## Self-Funded Insurance

### FY 2011-2012 Budget Goals & Highlights

- \* Provide adequate levels of liability, workers' compensation, auto and property insurance to minimize the City's risk.
- \* Offer training programs to employees in order to minimize the City's exposure in certain areas.
- \* Process all insurance-related claims in a thorough and timely manner in order to minimize the City's ongoing risk exposure.

The City is exposed to various risk of loss related to theft, damage and destruction of assets; and injuries to employees. The City adopted a self-insurance program for the coverage of Workers Compensation (WC) and liability insurance and created a fund to cover the costs of these risks. The City is self-insured for up to a maximum of \$250,000 for each WC claim and \$500,000 for each general liability claim.

All funds participate and make payments to this internal service fund based on estimated costs to pay prior and current year claims. Insurance coverage in excess of the self-insured amounts is provided by ICRMA, up to a limit of \$20 million. The ICRMA is a joint powers authority of 25 California cities who pool their risk for workers compensation and general liabilities.

In addition, the Self-Funded Insurance fund accounts for the payment of property insurance.

This function is funded through charges to all user departments.



### Self-Funded Insurance

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	(\$382,009)	\$246,947	(\$1,763,147)	\$0
Salaries & Benefits	\$281,269	\$200,660	\$71,188	\$131,571
Maintenance & Operations	\$1,638,036	\$2,723,035	\$2,153,750	\$2,062,750
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	(\$2,301,314)	(\$2,676,748)	(\$3,988,085)	(\$2,194,321)

## Automotive Shops

### FY 2011-2012 Budget Goals & Highlights

- \* Update policies and procedures for procurement and disposal of motor vehicles and equipment.
- \* Streamline operations and improve the administrative tasks related to documenting and licensing new vehicles and equipment.
- \* Upgrade work management software to improve accessibility of information for all departments, management of preventative maintenance services and job scheduling.



*The Automotive Shop is responsible for the repair, maintenance, and/or replacement of all City owned vehicles.*

*This includes complying with all Federal, State and County regulations and laws, as they relate to public vehicles.*

*This function is funded through charges to all user departments.*



### Automotive Shops

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	(\$46,848)	(\$36,043)	\$4,629	\$0
Salaries & Benefits	\$377,422	\$243,436	\$250,427	\$233,171
Maintenance & Operations	\$27,788	\$21,512	\$13,303	\$14,400
Capital Outlay	(\$48,702)	\$0	\$0	\$0
Total Allocations	(\$403,356)	(\$300,991)	(\$259,101)	(\$247,571)

## Building Maintenance

### FY 2011-2012 Budget Goals & Highlights

\*To track maintenance and repair of all City cooling and heating systems.

\*Ensure all City buildings are receiving regular janitorial and maintenance services.

\*Update the City's fire extinguisher inventory and ensure all extinguishers receive annual maintenance.



The Building Maintenance Division performs maintenance of City facilities, including building repairs, janitorial functions, preventative maintenance and minor repairs to cooling systems, and provides administrative support as needed for contractor services.

This function is funded through charges to all user departments.



### Building Maintenance

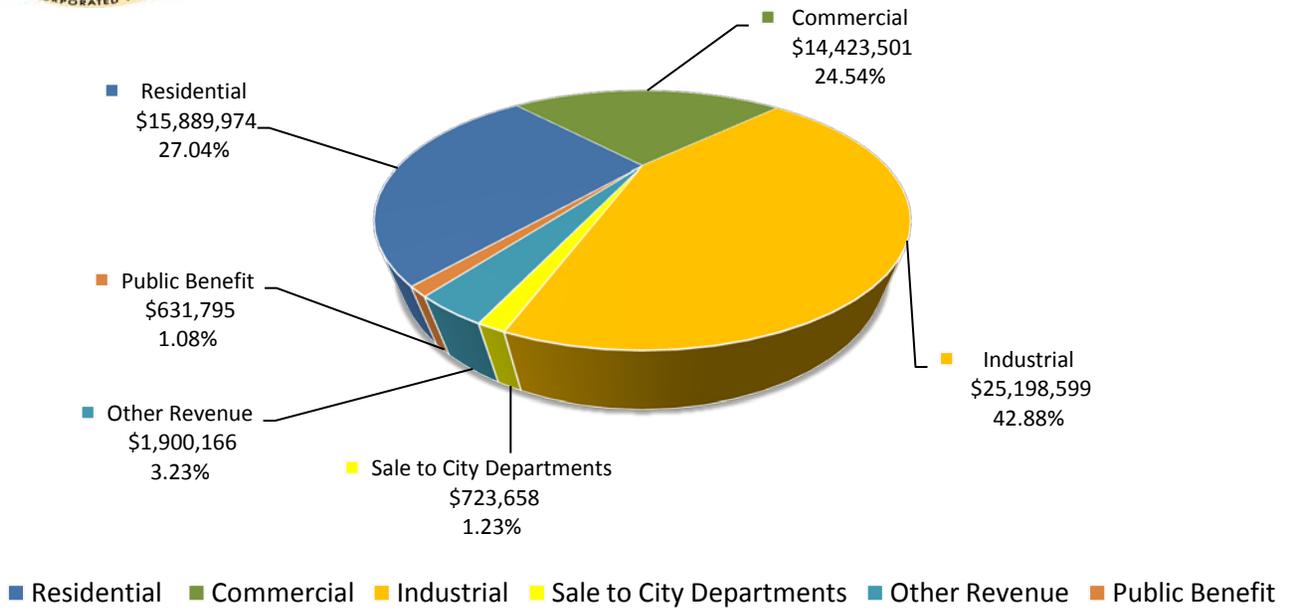
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$34,579	(\$116,039)	(\$8,621)	\$0
Salaries & Benefits	\$418,936	\$299,965	\$281,745	\$264,238
Maintenance & Operations	\$156,518	\$100,257	\$80,947	\$99,082
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	(\$540,875)	(\$516,261)	(\$371,313)	(\$363,320)

# Enterprise Funds

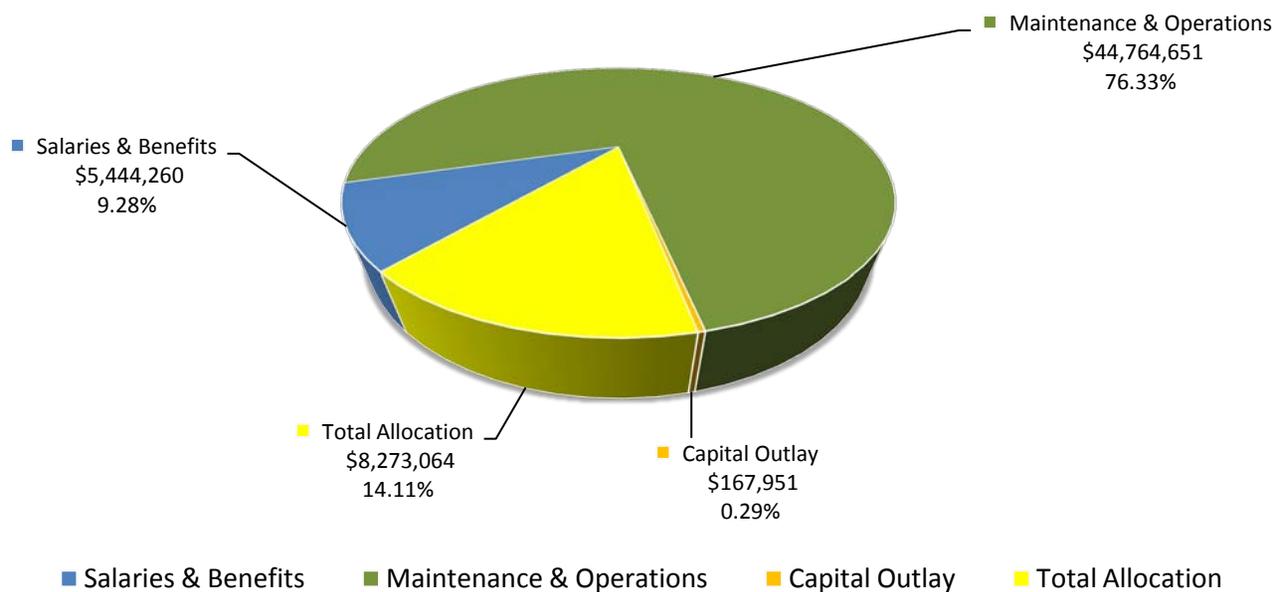
# Electric Utility Fund



**City of Colton  
Electric Fund (with Public Benefit Fund)  
Fiscal Year 2011-2012 Council Adopted Revenue  
\$58,767,693**



**City of Colton  
Electric Fund (with Public Benefit Fund)  
Fiscal Year 2011-2012 Council Adopted Expenditures  
\$58,649,926**





## Electric Department by Division & Category Fiscal Year 2011-2012

### Electric Utility Divisions

	Actual FY 2008-2009 *	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$53,313,179</b>	<b>\$54,301,042</b>	<b>\$64,476,442</b>	<b>\$58,649,926</b>
Electric Utility - Administration	\$16,312,715	\$16,156,200	\$18,410,620	\$18,329,048
Electric Utility - Engineering	\$569,824	\$895,872	\$870,186	\$778,681
Electric Utility - Substation	\$1,707,112	\$1,635,882	\$1,851,619	\$1,764,345
Electric Utility - Transmission/Distribution	\$2,399,454	\$2,731,794	\$3,092,126	\$3,271,089
Electric Utility - Rates, Regs & Energy	(\$14,008)	\$9,948	(\$20,281)	\$0
Electric Utility - Purchase Power, Transmission/ISO	\$25,999,304	\$27,117,111	\$27,596,320	\$28,804,877
Electric Utility - New Development	\$160,698	\$90,073	\$705,203	\$178
Electric Utility - Agua Mansa Power Plant	\$4,589,144	\$3,662,698	\$2,525,843	\$4,453,029
Electric Utility - Street Lighting	\$428,483	\$377,119	\$409,982	\$388,030
Electric Utility - Underground Utilities	\$1,062	\$0	\$315,000	\$0
Electric Utility - Power Resource Development	\$1,075	\$28,505	\$11,788	\$25,937
Electric Utility - Meters	\$48,593	\$77,699	\$210,147	\$210,361
Electric Utility - Public Benefit	\$1,109,723	\$1,518,141	\$2,446,741	\$0
Electric Utility - N Substation Capital Improvement	\$0	\$0	\$2,881,964	\$0
Electric Utility - Energy Efficiency & Conservation	\$0	\$0	\$485,400	\$0
Electric Public Benefit Fund**	\$0	\$0	\$2,683,784	\$624,351

\*\*Separate fund in 2010-2011

\* Certain amounts for debt and capital outlay reclassified to balance sheet.

### Electric Utility Fund, by Category

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$53,313,179</b>	<b>\$54,301,042</b>	<b>\$64,476,442</b>	<b>\$58,649,926</b>
Salaries & Benefits	\$4,443,270	\$4,873,137	\$5,154,574	\$5,444,260
Maintenance & Operations	\$40,846,228	\$41,381,872	\$44,501,117	\$44,764,651
Capital Improvements/Outlay	\$265,935	\$197,089	\$4,201,746	\$167,951
Total Allocations	\$7,757,746	\$7,848,944	\$10,619,005	\$8,273,064

## Electric Utility - Administration Division

### FY 2011-2012 Budget Goals & Highlights

- \* Meet Utility revenue requirements to maintain a reliable system without materially increasing customer rates.
- \* Work with legal counsel and other City Utilities to monitor developments at the various regulatory bodies.



Colton Electric Utility is the second oldest municipal electric utility in the State of California. Formally established in 1896 by passage of an ordinance to provide for "intention to acquire, construct, own, operate and maintain a public electric light system for supplying lights, power to the City residents." The issue was passed 114 to 12 by a vote of the citizens and the plant, costing \$6,000, was built. Colton Electric has provided affordable electric services for over 115 years.

In 2003 the Agua Mansa Power Plant was built which generates 43 megawatts for the City, on average, and currently serves a peak load of 86 MW using the existing generating unit, Agua Mansa Power Plant, and shares of Southern California Public Power Authority (SCPPA) resources at San Juan, Palo Verde, and Hoover Dam. In addition, Colton has invested in renewable resources, such as wind, solar, and landfill gas.

The Colton Electric Utility team of dedicated employees remain committed to providing the community with superior customer service and reliable electric service while planning for the future power needs of Colton.



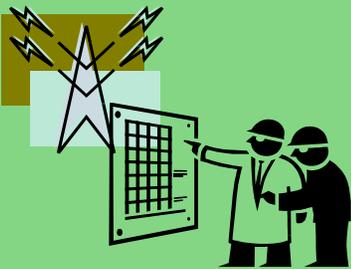
### Electric Utility - Administration Division

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$16,312,715</b>	<b>\$16,156,200</b>	<b>\$18,410,620</b>	<b>\$18,329,048</b>
Salaries & Benefits	\$717,816	\$981,619	\$756,823	\$865,497
Maintenance & Operations	\$8,534,832	\$7,892,205	\$10,093,429	\$9,797,924
Capital Outlay	\$109,668	\$73,772	\$4,806	\$5,000
<b>Total Allocations</b>	<b>\$6,950,399</b>	<b>\$7,208,604</b>	<b>\$7,555,562</b>	<b>\$7,660,627</b>

## Electric Utility - Engineering Division

### FY 2011-2012 Budget Goals & Highlights

- \* Complete the development of GIS system maps with connectivity to allow better utility engineering and planning.
- \* Complete the development of modeling maps, allowing the ability to model the balancing of distribution system circuit loads and coordination of substation relays.



The Engineering Division provides support services to the Substation and Transmission/Distribution Divisions, inspection services to developers for all construction needs, works with customers to design and provide service connections to the system, and maintains the Electric Department's Geographic Information System (GIS) information.



### Electric Utility - Engineering Division

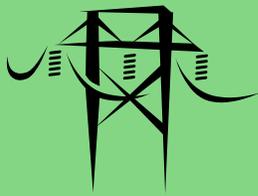
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$569,824	\$895,872	\$870,186	\$778,681
Salaries & Benefits	\$405,648	\$464,004	\$504,001	\$451,082
Maintenance & Operations	\$78,402	\$348,793	\$274,707	\$266,580
Capital Outlay	\$6,644	\$1,453	\$29,600	\$2,000
Total Allocations	\$79,130	\$81,622	\$61,878	\$59,019

## Electric Utility - Substation Division

### FY 2011-2012 Budget Goals & Highlights

\* Provide substations with ongoing, routine maintenance for optimal system reliability.

\* Provide meter reading efficiencies through continued upgrades to remote-read electric meters.



The City has four substations that provide service to approximately 16,500 customers.

Substation personnel are responsible for maintaining each of the four substations and all electrical equipment for the City's water pumping and distribution systems, installing and testing meters, reading meters for both electric and water customers, and customer service field support.



### Electric Utility - Substation Division

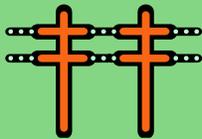
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$1,707,112</b>	<b>\$1,635,882</b>	<b>\$1,851,619</b>	<b>\$1,764,345</b>
Salaries & Benefits	\$1,352,193	\$1,380,032	\$1,448,508	\$1,535,176
Maintenance & Operations	\$208,016	\$150,175	\$239,964	\$132,464
Capital Outlay	\$13,822	\$6,302	\$72,892	\$1,092
<b>Total Allocations</b>	<b>\$133,081</b>	<b>\$99,373</b>	<b>\$90,255</b>	<b>\$95,613</b>

## Electric Utility - Transmission/Distribution Division

### FY 2011-2012 Budget Goals & Highlights

- \* Continue replacing older 750 MCM and 4/0 primary distribution cable.
- \* Continue the apprenticeship program at California Nevada Joint Apprenticeship Training Committee in Riverside, CA.
- \* Continue the underground and overhead inspection program.

*The Transmission/Distribution Division is primarily responsible for the installation, operation, and maintenance of the overhead and underground electrical systems in the City of Colton. This Division also provides after-hours standby duties to the community to ensure a timely response to customers' electrical needs.*



### Electric Utility - Transmission/Distribution Division

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$2,399,454	\$2,731,794	\$3,092,126	\$3,271,089
Salaries & Benefits	\$1,753,306	\$1,833,075	\$2,229,517	\$2,378,201
Maintenance & Operations	\$323,228	\$649,863	\$567,985	\$629,316
Capital Outlay	\$1,829	\$272	\$35,600	\$3,000
<b>Total Allocations</b>	<b>\$321,091</b>	<b>\$248,584</b>	<b>\$259,024</b>	<b>\$260,572</b>

## Electric Utility - Rates, Regulations & Energy

### FY 2011-2012 Budget Goals & Highlights

- \* Provide services, products, and financial assistance to residential customers for energy savings.
- \* Provide public training related to peak demand time periods.
- \* Inform public of benefits of the use of solar energy and power.



*The City owned Electric Utility is an Enterprise Fund. An Enterprise Fund is used to account for the acquisition, operation and maintenance of governmental facilities and services that are either wholly or predominately self-supporting through user charges.*

*The operation of an Enterprise Fund is accounted for in such a manner as to show a profit or loss, similar to a comparable private enterprise.*

*The State of California Public Utility Code requires each publicly owned utility to collect a non-bypassable usage based charge on local distribution service that was calculated at .29 cents per kWh. Funds from this charge may be used for four purposes:*

- 1) Services provided for low-income electricity customers, including energy efficiency programs and rate discounts.*
- 2) Cost effective demand-side management programs that promote energy efficiency and energy conservation.*
- 3) New investments in renewable energy resources and technologies.*
- 4) Research and Development (R & D) programs for the public interest, to advance technologies not adequately supported by competitive and regulated markets.*

### Electric Utility - Rates, Regulations & Energy

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	(\$14,008)	\$9,948	(\$20,281)	\$0
Salaries & Benefits	\$214,307	\$214,407	\$215,725	\$214,304
Maintenance & Operations	\$28,163	\$26,153	\$7,024	\$7,850
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	(\$256,478)	(\$230,612)	(\$243,030)	(\$222,154)

# Electric Utility - Purchased Power, Transmission & ISO Charges

## FY 2011-2012 Budget Goals & Highlights

\* Continue to look for cost effective alternate forms of power and the feasibility of initiating usage.



Colton Electric Utility not only produces its own power using the Agua Mansa Power Plant, it also purchases power from several sources.

Currently the Utility serves a peak load of 86 MW using the existing generating unit, Agua Mansa Power Plant, and shares of Southern California Public Power Authority resources at San Juan, Palo Verde, and Hoover Dam. In addition, Colton has invested in renewable resources, such as wind, solar, and landfill gas. The Renewable Energy Resources Act of 2011, requires that all electric utilities in California obtain an average of 20% of their electrical energy from renewable sources by December 31, 2013. This will increase to 25% by 2016 and shall be at or above 33% of their retail sales by December 31, 2020.

Colton Electric Utility is seeking alternative power sources once the contract with San Juan expires in 2022. Additionally, the Utility continues to monitor developments in utility regulations and requirements at the state level.

Work continues to complete the condemnation process to purchase Southern California Edison (SCE) area facilities which will provide City of Colton electric service to businesses and residents within these areas.



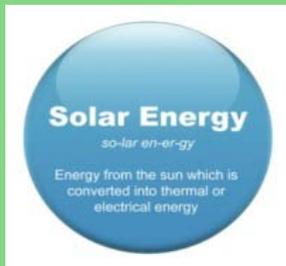
## Electric Utility - Purchased Power, Transmission & ISO Charges

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$25,999,304</b>	<b>\$27,117,111</b>	<b>\$27,596,320</b>	<b>\$28,804,877</b>
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$26,045,180	\$27,170,629	\$27,644,450	\$28,853,376
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	(\$45,876)	(\$53,518)	(\$48,130)	(\$48,499)

## Electric Utility - New Development

### FY 2011-2012 Budget Goals & Highlights

- \* Continue capital investments for new development.



The Utility continues work to complete the condemnation process to purchase Southern California Edison (SCE) area facilities which will provide Colton Electric Utility services to businesses and residents within the condemnation areas.

The Electric Utility is also working with the California Municipal Utilities Association and Southern California Public Power Authority regarding compliance with the California Solar Alliance, and continues to work with other agencies on several renewable energy projects.

Unexpended appropriations related to ongoing projects are carried forward into the following fiscal year.



### Electric Utility - New Development

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$160,698</b>	<b>\$90,073</b>	<b>\$705,203</b>	<b>\$178</b>
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$8,943	\$0	\$0
Capital Outlay	\$133,754	\$81,130	\$705,025	\$0
Total Allocations	\$26,944	\$0	\$178	\$178

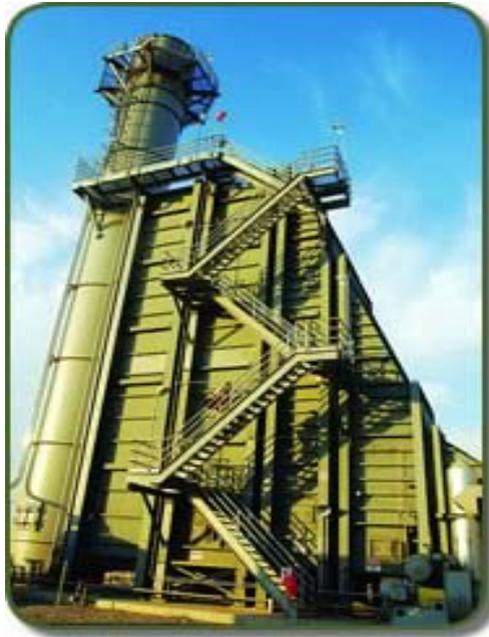
## Electric Utility - Agua Mansa Power Plant

### FY 2011-2012 Budget Goals & Highlights

\*Evaluate options to optimize the efficient usage of the plant.



*In 2003 the Agua Mansa Power Plant was built which generates an average of 43 mega watts of power for the City. The generation capabilities of this power plant reduces the need for purchased power to maintain service levels.*



*Agua Mansa Power Plant*

### Electric Utility - Agua Mansa Power Plant

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$4,589,144</b>	<b>\$3,662,698</b>	<b>\$2,525,843</b>	<b>\$4,453,029</b>
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$4,556,678	\$3,632,465	\$2,506,302	\$4,433,488
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	<b>\$32,466</b>	<b>\$30,233</b>	<b>\$19,541</b>	<b>\$19,541</b>

## Electric Utility - Street Lighting

The purpose of the Street Lighting Division is to fund and ensure the continued operation and repair of the City's street lighting system. Where practical, the Utility is updating the system to LED lighting for improved energy efficiency.



### Electric Utility - Street Lighting

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$428,483</b>	<b>\$377,119</b>	<b>\$409,982</b>	<b>\$388,030</b>
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$393,557	\$376,520	\$407,974	\$386,030
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	\$34,926	\$599	\$2,008	\$2,000

## Electric Utility - Underground Utilities

### FY 2011-2012 Budget Goals & Highlights

\* Continue planned development of Capital Improvements for underground utilities.

*The Colton Electric Utility ensures that all new developments install underground utilities, as required by law. All new electric utility installations and updates are constructed underground which improves safety and aesthetics.*



### Electric Utility - Underground Utilities

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$1,062	\$0	\$315,000	\$0
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$0	\$0
Capital Improvements/Outlay	\$0	\$0	\$315,000	\$0
Total Allocations	\$1,062	\$0	\$0	\$0

## Electric Utility - Power Resource Development

### FY 2011-2012 Budget Goals & Highlights

- \* Increase Colton's renewable resource mix as mandated by state requirements.



*In order to remain a viable entity, resources must be actively developed, pursued and procured on an on-going basis.*

*The Colton Electric Utility continually searches for cost-effective resources to provide reliable power to all customers.*



### Electric Utility - Power Resource Development

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$1,075</b>	<b>\$28,505</b>	<b>\$11,788</b>	<b>\$25,937</b>
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$27,252	\$10,851	\$25,000
Capital Improvements/Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	<b>\$1,075</b>	<b>\$1,253</b>	<b>\$937</b>	<b>\$937</b>

## Electric Utility - Meters

### FY 2011-2012 Budget Goals & Highlights

\* Continue to install and use Automated Meter Reading (AMR) system.

Meters are the method used to track and measure electricity use at the customer level. Meters keep track of usage, and are "read" on a regular schedule. The readings are used as the basis for billing customers for power usage. AMR meters collect, process, and transmit information to the utility system with improved accuracy.



### Electric Utility - Meters

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$48,593</b>	<b>\$77,699</b>	<b>\$210,147</b>	<b>\$210,361</b>
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$47,730	\$43,321	\$53,020	\$53,234
Capital Improvements/Outlay	\$218	\$34,160	\$156,859	\$156,859
<b>Total Allocations</b>	<b>\$645</b>	<b>\$218</b>	<b>\$268</b>	<b>\$268</b>

## Electric Utility - Public Benefits

### FY 2011-2012 Budget Goals & Highlights

\* This function has been moved to a separate fund beginning in fiscal year 2010-2011. (See Section IX page 20)



*This Budget Summary is presented for historical information only. Beginning fiscal year 2010-2011 this function has been moved to the Electric Public Benefit Fund.*



### Electric Utility - Public Benefits

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$1,109,723</b>	<b>\$1,518,141</b>	<b>\$2,446,741</b>	<b>\$0</b>
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$630,442	\$1,055,553	\$0	\$0
Capital Improvements/Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	<b>\$479,281</b>	<b>\$462,588</b>	<b>\$2,446,741</b>	<b>\$0</b>

## Electric Utility - North Substation Capital Improvement

### FY 2011-2012 Budget Goals & Highlights

\* The North Substation was completed in August 2010. The substation is needed to ensure reliability and relieve stress from the existing electrical system and provide capacity for growing demand in the northwest areas of the City.

The City has four substations that provide service to approximately 16,500 customers.

The North Substation project has relieved existing overloaded conditions in the north portion of the City, has improved reliability, and will allow for a more cost-effective operation of the City's electrical distribution system.



### Electric Utility - North Substation Capital Improvement

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$0	\$0	\$2,881,964	\$0
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$0	\$0
Capital Improvements/Outlay	\$0	\$0	\$2,881,964	\$0
<b>Total Allocations</b>	\$0	\$0	\$0	\$0

# Electric Utility - Energy Efficiency and Conservation

## FY 2011-2012 Budget Goals & Highlights

\* On October 26, 2009, the City of Colton was awarded an Energy Efficiency and Conservation Block Grant (EECBG) in the amount of \$485,400.



The American Recovery and Reinvestment Act of 2009 appropriated funding for the Department of Energy to award formula-based grants under the Energy Efficiency and Conservation Block Grant Program (EECBG). The purpose of the EECBG Program is to assist in the creation and implementation of programs that will: (1) reduce fossil fuel emissions in a manner that is environmentally sustainable and maximize benefits for local and regional communities; (2) reduce total energy use; and (3) improve energy efficiency.

Funding from this grant will be used for two programs. The first program is the installation of a solar electric generating system on the Teen Center. Combined with high efficiency lighting and cooling systems planned for the building, the Teen Center will be almost entirely energy self-sufficient. As part of the project, an energy kiosk at the site will have information showing the actual production of solar energy from the rooftop system, and the financial and environmental benefits of solar power.

The second program is the expansion and implementation of a Residential Energy Audit and Direct Install Program, targeting 1,000 of the highest energy use customers. The EECBG funds will allow 1,000 customers to receive a home energy audit and potentially receive a free air conditioner tune-up, an evaporative cooler, compact fluorescent light bulbs, low cost refrigerators, and incentives for the purchase of energy saving equipment, products, and services.



## Electric Utility - Energy Efficiency and Conservation

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$0	\$0	\$485,400	\$0
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$485,400	\$0
Capital Improvements/Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	\$0	\$0	\$0	\$0

# Electric Public Benefit Fund - Residential, Commercial, Industrial & Other

## FY 2011-2012 Budget Goals & Highlights

\* Develop a comprehensive document for all new electric service requirements and standards to provide developers and contractors an improved set of details and specifications to perform work to current Colton Electric Utility Standards.

\* Print new handout books and setup internet access for developers and contractors.



The State of California Public Utility Code requires each publicly owned utility to collect a non-bypassable usage based charge on local distribution service that was calculated at .29 cents per kWh. Funds from this charge may be used for four purposes:

- 1) Services provided for low-income electricity customers, including energy efficiency programs and rate discounts.
- 2) Cost effective demand-side management programs that promote energy efficiency and energy conservation.
- 3) New investments in renewable energy resources and
- 4) technologies.

Research and Development (R & D) programs for the public interest, to advance technologies not adequately supported by competitive and regulated markets.



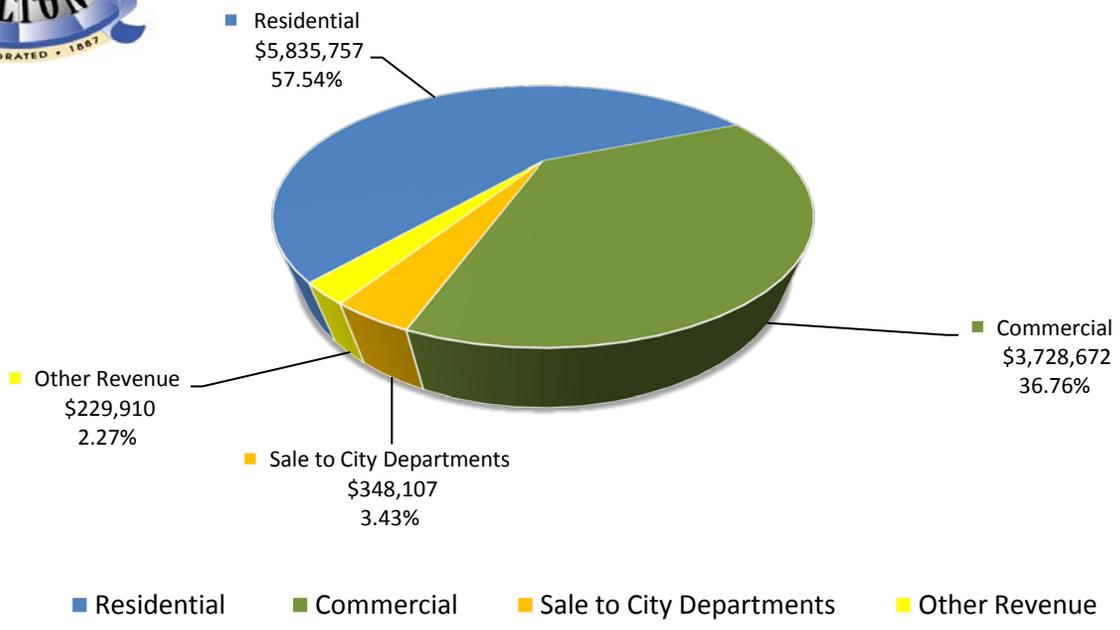
## Electric Public Benefit Fund - Residential, Commercial, Industrial & Other

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$0	\$0	\$2,683,784	\$624,351
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$2,210,011	\$179,389
Capital Improvements/Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	\$0	\$0	\$473,773	\$444,962

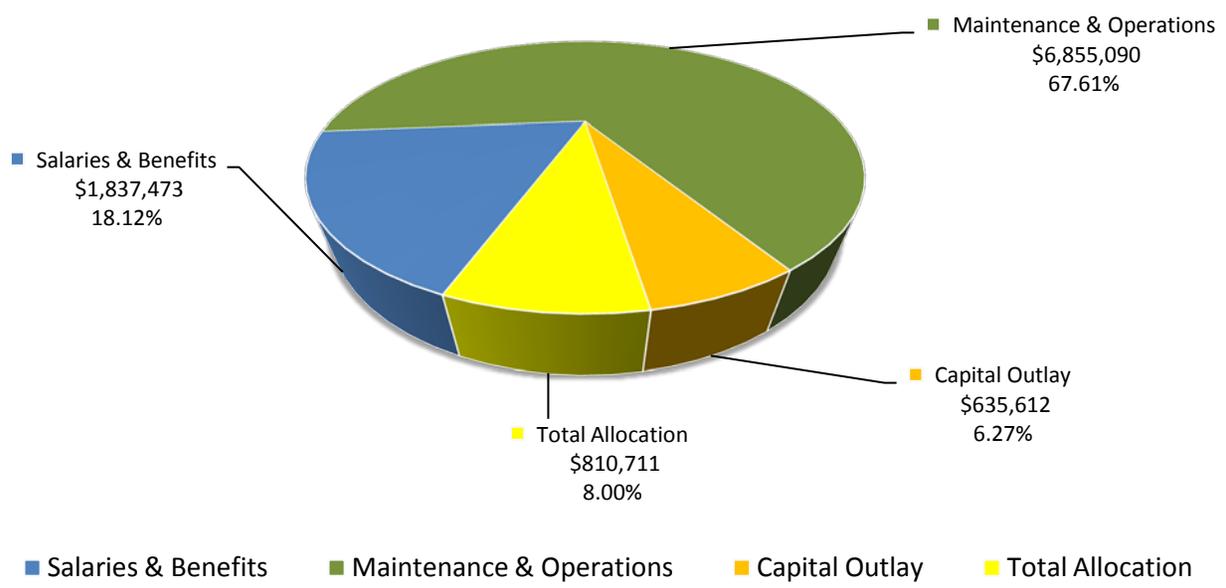
# Water Utility Fund



**City of Colton  
Water Utility Fund  
Fiscal Year 2011-2012 Council Adopted Revenue  
\$10,142,446**



**City of Colton  
Water Utility Fund  
Fiscal Year 2011-2012 Council Adopted Expenditures  
\$10,138,886**





## Water Department by Division & Category Fiscal Year 2011-2012

<b>Water Utility Divisions</b>				
	Actual FY 2008-2009 *	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$8,354,383</b>	<b>\$8,473,657</b>	<b>\$12,178,353</b>	<b>\$10,138,886</b>
Water Utility - Operations	\$8,076,816	\$8,029,821	\$8,792,835	\$9,481,649
Water Utility - Reservoirs	\$0	\$0	\$2,071,388	\$0
Water Utility - New Wells	\$0	\$0	\$800,085	\$225,000
Water Utility - Main Line Replacement	\$44,421	\$0	\$81,828	\$75,000
Water Utility - Basin Recharging	\$0	\$0	\$174,398	\$0
Water Utility - W/WW Admin & Tech	\$233,146	\$443,836	\$257,819	\$357,237

\* Certain amounts for debt and capital outlay reclassified to balance sheet.

<b>Water Utility Fund, by Category</b>				
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$8,354,383</b>	<b>\$8,473,657</b>	<b>\$12,178,353</b>	<b>\$10,138,886</b>
Salaries & Benefits	\$1,707,984	\$1,819,292	\$1,680,044	\$1,837,473
Maintenance & Operations	\$5,783,786	\$5,744,702	\$6,431,672	\$6,855,090
Capital Outlay	\$159,010	\$94,031	\$3,344,206	\$635,612
Total Allocations	\$703,603	\$815,632	\$722,431	\$810,711

## Water Utility - Operations

### FY 2011-2012 Budget Goals & Highlights

- \* Construct pumping plant.
- \* Obtain bids for the construction of Wells 30 and 31 pumping plants.
- \* Install meters in all new housing developments.
- \* Develop a plan for citywide implementation of a meter replacement program which will allow meters to be read remotely.

**The Colton Water Utility has three primary operation areas:**

#### Water Quality

Water Division Technicians assure that all required sampling and laboratory analyses are completed and reported to the California Department of Public Health. They also protect the City's water supply from contamination by implementing the state mandated City cross-connection control program.

#### Water Production

The Water Division operates, maintains, and repairs 8 reservoirs that store approximately 17.3 million gallons of water, 14 well pumping plants, 16 booster pumping plants, and 2 perchlorate removal systems, which can treat up to 2,000 gallons of water per minute.

#### Water Distribution

The City of Colton's Water Division maintains and repairs approximately 120 miles of pipelines, 8,765 residential water meters, 1,001 commercial water meters, 159 City-owned water meters, and 178 fireline meters. Water Technicians maintain, repair, and operate 1,880 gate valves and 1,594 fire hydrants located throughout the water distribution system.



### Water Utility - Operations

Budget	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Salaries & Benefits	\$1,165,070	\$1,121,617	\$1,221,295	\$1,363,189
Maintenance & Operations	\$5,752,230	\$5,704,318	\$6,389,713	\$6,802,275
Capital Improvements/Outlay	\$114,589	\$94,031	\$204,417	\$335,612
<b>Total Allocations</b>	<b>\$1,044,927</b>	<b>\$1,109,855</b>	<b>\$977,410</b>	<b>\$980,573</b>

## Water Utility - Reservoirs

### FY 2011-2012 Budget Goals & Highlights

- \* Perform exterior maintenance including repainting and recoating of existing reservoirs.
- \* Purchase and install a new 4 MG reservoir for the Southside Central Zone.
- \* Clean, repair and recoat the Domecq 3 MG reservoir in the Western Zone.

*Water reservoirs are essential to ensure adequate water supply for fire protection and peak demand.*

*The City of Colton's current water storage capacity is 17.3 million gallons (MG) distributed among four pressure zones:*

- Central Zone - La Loma reservoir*
- Western Zone - Domecq reservoir*
- Reche Cyn I - Montecito reservoir*
- Reche Cyn II - Wild Canyon reservoir*

*In order to meet existing and future demand, the Department's Master Plan specifies adding additional reservoirs in the Central and Western Zones to increase storage capacity.*

*Unexpended appropriations related to ongoing projects are carried forward into the following fiscal year.*



### Water Utility - Reservoirs

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$0	\$0	\$2,071,388	\$0
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$0	\$0
Capital Improvements/Outlay	\$0	\$0	\$2,071,388	\$0
Total Allocations	\$0	\$0	\$0	\$0

## Water Utility - New Wells

### FY 2011-2012 Budget Goals & Highlights

- \* Construct pumping plants.
- \* Obtain bids for the construction of pumping plants for Wells 30 and 31.
- \* Perform motor and pump repair on existing wells.

*Wells are used to extract water from underground sources and are in use throughout the City.*

*New production wells are needed to replace aging wells and to meet existing and future water demands.*

*Wells 30 & 31 are located on Congress and Fogg Street.*



### Water Utility - New Wells

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$0	\$0	\$800,085	\$225,000
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$0	\$0
Capital Improvements/Outlay	\$0	\$0	\$800,085	\$225,000
<b>Total Allocations</b>	\$0	\$0	\$0	\$0

## Water Utility - Main Line Replacement

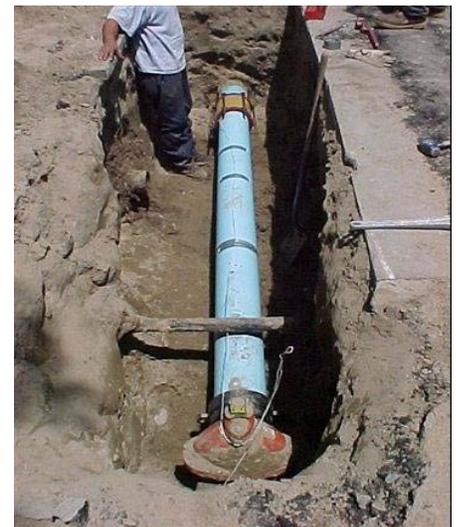
**FY 2011-2012 Budget  
Goals & Highlights**

\* Replace approximately 1,600 feet of mainline piping throughout the City.



*Water mainlines are used to distribute water to residences and businesses throughout the City.*

*The Mainline Replacement Program was implemented to replace damaged and aging pipes on an ongoing basis.*



### Water Utility - Main Line Replacement

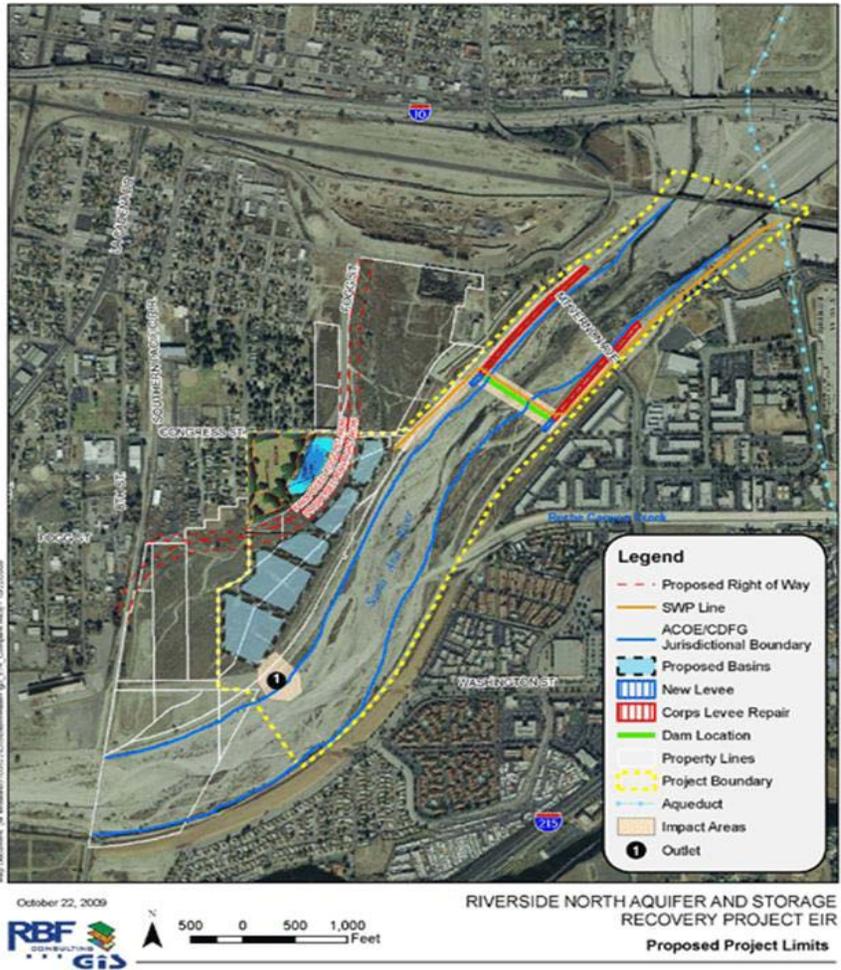
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$44,421	\$0	\$81,828	\$75,000
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$0	\$0
Capital Improvements/Outlay	\$44,421	\$0	\$81,828	\$75,000
<b>Total Allocations</b>	\$0	\$0	\$0	\$0

## Water Utility - Basin Recharge

### FY 2011-2012 Budget Goals & Highlights

\* Recharge water basin  
Riverside North Aquifer  
Storage and Recovery Project

*The Riverside North Aquifer Storage and Recovery Project is an endeavor by the City of Riverside, the City of Colton, San Bernardino Valley Municipal Water District and Western Municipal Water District. The primary benefit of the Project will be the capture of stormwater in groundwater recharge facilities, it will also create a community park in the City of Colton and make needed infrastructure and transportation improvements.*



### Water Utility - Basin Recharge

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$0	\$0	\$174,398	\$0
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$0	\$0
Capital Improvements/Outlay	\$0	\$0	\$174,398	\$0
Total Allocations	\$0	\$0	\$0	\$0

# Water Utility - Water/Wastewater Administration & Technology

## FY 2011-2012 Budget Goals & Highlights

- \* Complete the upgrade of Supervisory Control and Data Acquisition (SCADA)
- \* Maintain automated controls of water system facilities.
- \* Perform ongoing analysis of water sales and usage.
- \* Continue to maintain and repair existing radio equipment.

The Water/Wastewater Administration and Technology staff work as a team under the direction and supervision of the Public Works & Utilities Services Director. They perform tasks in and are responsible for:

- Financial Analysis
- Financial Reporting
- Customer Service
- Plan Check
- Engineering Assistance
- Utility Inspection
- Payables/Receivables
- Budget Preparation



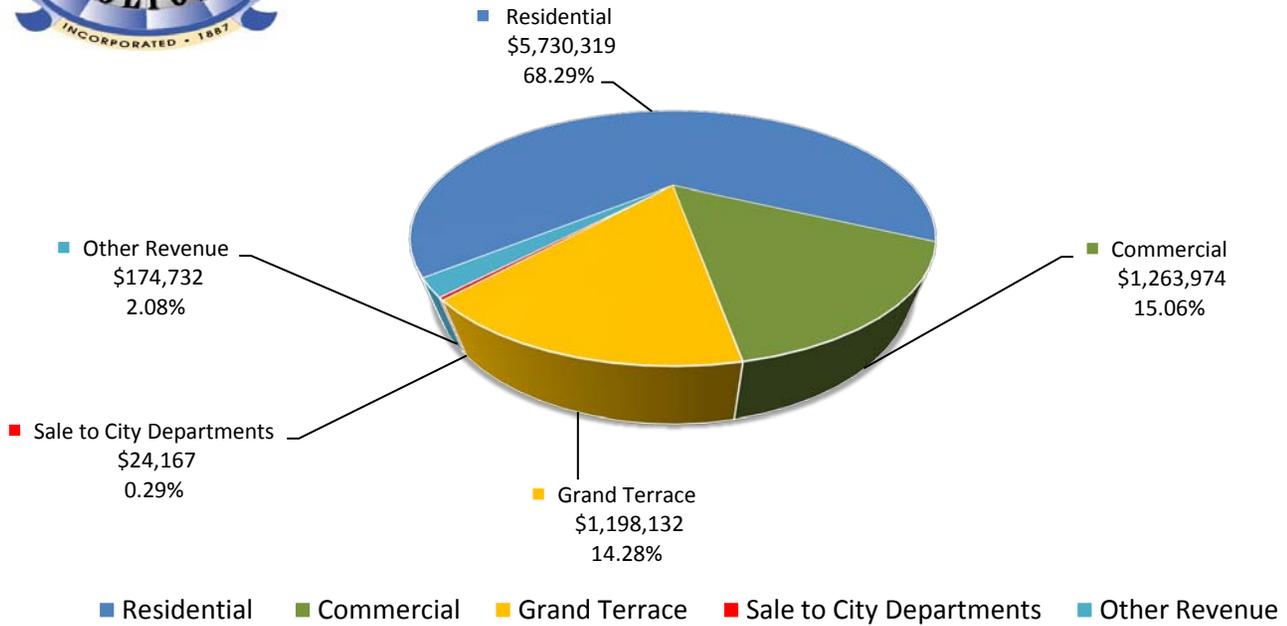
## Water Utility - Water/Wastewater Administration & Technology

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$233,146	\$443,836	\$257,819	\$357,237
Salaries & Benefits	\$542,914	\$697,675	\$458,749	\$474,284
Maintenance & Operations	\$31,556	\$40,384	\$41,959	\$52,815
Capital Improvements/Outlay	\$0	\$0	\$12,090	\$0
Total Allocations	(\$341,324)	(\$294,223)	(\$254,979)	(\$169,862)

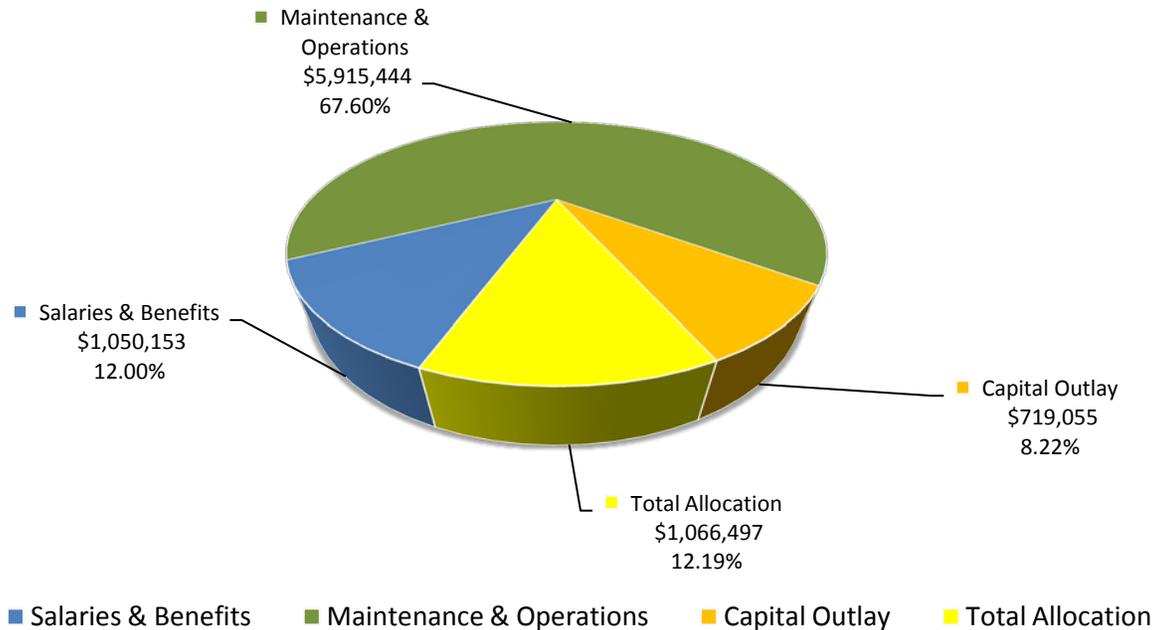
# Wastewater Utility Fund



**City of Colton  
Wastewater Utility Fund  
Fiscal Year 2011-2012 Council Adopted Revenue  
\$8,391,324**



**City of Colton  
Wastewater Utility Fund  
Fiscal Year 2011-2012 Council Adopted Expenditures  
\$8,751,149**





## Wastewater Department by Division & Category Fiscal Year 2011-2012

### Wastewater Utility Divisions

	Actual FY 2008-2009 *	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$6,847,629</b>	<b>\$6,979,613</b>	<b>\$8,182,122</b>	<b>\$8,751,149</b>
Wastewater Utility - Wastewater Operations	\$6,847,629	\$6,979,613	\$7,922,008	\$8,082,365
Wastewater Utility - RIX Facility	\$0	\$0	\$24,197	\$41,784
Wastewater Utility - Water Treatment Plant	\$0	\$0	\$48,536	\$267,000
Wastewater Utility - Sewer Line Replacement	\$0	\$0	\$149,327	\$325,000
Wastewater Utility - Lift Stations	\$0	\$0	\$38,054	\$35,000

\* Certain amounts for debt and capital outlay reclassified to balance sheet.

### Wastewater Utility Fund, by Category

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$6,847,629</b>	<b>\$6,979,613</b>	<b>\$8,182,122</b>	<b>\$8,751,149</b>
Salaries & Benefits	\$790,954	\$854,622	\$886,538	\$1,050,153
Maintenance & Operations	\$4,866,325	\$4,702,299	\$5,836,272	\$5,915,444
Capital Outlay	\$16,280	\$10,752	\$305,713	\$719,055
<b>Total Allocations</b>	<b>\$1,174,070</b>	<b>\$1,411,940</b>	<b>\$1,153,599</b>	<b>\$1,066,497</b>

## Wastewater Utility - Wastewater Operations

### FY 2011-2012 Budget Goals & Highlights

- \* Continue to review and update safety plans and procedures.
- \* Improve planning for the budgeting, scheduling, and implementation of sewer line replacement.
- \* Implement procedures to reach the goal of "no lost time" for plant personnel.
- \* Perform video inspection of sewer lines throughout the City and repair or replace lines as needed.



*The City's Wastewater Utility provides sewer service to all facilities and properties throughout the City of Colton, City of Grand Terrace, and unincorporated County areas.*

*The Utility operates a Water Reclamation Plant, which includes wastewater collection and pumping facilities throughout the City. It is responsible for maintenance and repair of sewer main lines and water drains, including cleaning and repair of catch basins and manhole structures.*

*The Wastewater Utility remains at all times in compliance with the Sanitary Sewer Overflow (SSO) Reduction Program, as mandated by the State Water Resources Control Board. This is helped by the fact that the division investigates all customer complaints for sewer backups and drainage problems in its ongoing service to customers.*

*The Wastewater Utility consistently inspects, upgrades, and improves its systems. It maintains a well-trained staff that continues to strive to provide a high level of service.*



### Wastewater Utility - Wastewater Operations

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$6,847,629</b>	<b>\$6,979,613</b>	<b>\$7,922,008</b>	<b>\$8,082,365</b>
Salaries & Benefits	\$790,954	\$854,622	\$886,538	\$1,050,153
Maintenance & Operations	\$4,866,325	\$4,702,299	\$5,836,272	\$5,915,444
Capital Improvements/Outlay	\$16,280	\$10,752	\$45,599	\$50,271
<b>Total Allocations</b>	<b>\$1,174,070</b>	<b>\$1,411,940</b>	<b>\$1,153,599</b>	<b>\$1,066,497</b>

## Wastewater Utility - RIX Facility

### FY 2011-2012 Budget Goals & Highlights

- \* Develop and implement process automation control systems.
- \* Reduce power consumption.
- \* Coordinate with the City of San Bernardino on a plan to provide for future expansion of facilities.

*The Rapid Infiltration and Extraction (RIX) facility receives approximately 33 MGD of secondary treated wastewater from the Water Reclamation Plant and the City of Colton's treatment facility. Natural bio-filtration is employed through the use of percolation basins and ultra-violet disinfection is used to meet the State and National Pollutant Discharge Elimination System standards. RIX treated wastewater consistently meets or exceeds required discharge standards and is often superior in quality to that produced through conventional facilities.*



### Wastewater Utility - RIX Facility

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$0	\$0	\$24,197	\$41,784
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$0	\$0
Capital Improvements/Outlay	\$0	\$0	\$24,197	\$41,784
<b>Total Allocations</b>	\$0	\$0	\$0	\$0

## Wastewater Utility - Water Treatment Plant

### FY 2011-2012 Budget Goals & Highlights

- \* Regular testing of radio transmitters and telemetry.
- \* Upgrade plant telemetry and SCADA.
- \* Improve plant processes for energy savings.
- \* Drain and clean Digester 2.
  - \* Repair Number III Engine and Blower.
  - \* Replace asphalt.
  - \* Install new conduits.

The Water Treatment Plant performs ongoing extraction of bio-solids from wastewater during treatment. These solids must be disposed of in an environmentally safe and acceptable manner, consistent with EPA regulations.

The Water Treatment Plant removes approximately 7,000 tons of sludge per year. Once dry, the sludge is hauled to an acceptable and environmentally safe dump site.

Proposed solids handling equipment will reduce odor and ensure that Colton will meet future National Pollutant Discharge Elimination System requirements.



Digester No. 2



Asphalt Replacement



No. 3 Engine

### Wastewater Utility - Water Treatment Plant

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$0	\$0	\$48,536	\$267,000
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$0	\$0
Capital Improvements/Outlay	\$0	\$0	\$48,536	\$267,000
<b>Total Allocations</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## Wastewater Utility - Sewer Line Replacement

### FY 2011-2012 Budget Goals & Highlights

\* Clean sewer lines throughout the City. To date 193 miles of sewer mainlines have been cleaned.

\* Video inspect all lines. To date 40,283 feet of line have been inspected via video camera.

\* Recent adoption of California permit regulations ensure compliance with the Sanitary Sewer Overflow (SSO) requirements of the State Water Resources Control Board.



*Sewer lines are required to serve every household, business and industry within the City of Colton service area.*

*Aging sewer lines and trunk lines operating near capacity necessitate the need for replacement.*

*Projects include:*

*- Replace/upsized 18" pipeline on Congress St. & 21" siphon between the wastewater treatment plant & 7th St.*

*- Sewer line replacement/manhole rehabilitation*



### Wastewater Utility - Sewer Line Replacement

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$0	\$0	\$149,327	\$325,000
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$0	\$0
Capital Improvements/Outlay	\$0	\$0	\$149,327	\$325,000
Total Allocations	\$0	\$0	\$0	\$0

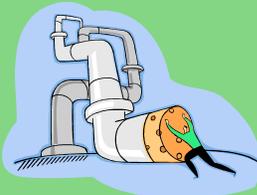
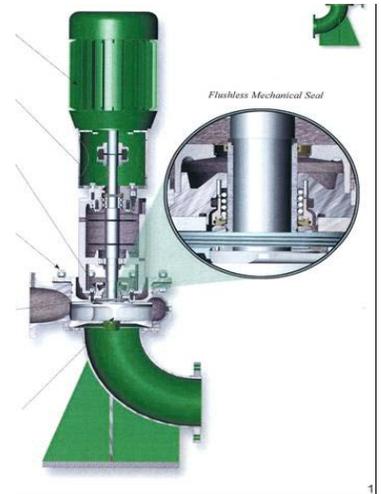
## Wastewater Utility - Lift Stations

### FY 2011-2012 Budget Goals & Highlights

\* Install new pumps at Lake Cadena Lift Station and Fairway Lift Station.

*The purpose of a sewage lift station is to raise the wastewater up to a level that will allow it to gravity feed into sewer lines. Pump stations are a vital part of the collection system. Pumps enable the sewage to be lifted in order for it to gravity feed into the treatment plant.*

*Replacement parts and equipment have long lead times. To aggressively keep our corrective maintenance program on going it is anticipated to have spare pumps for our vital plant equipment. Much of this equipment is for the plant lift stations where spills could develop if such equipment failed. By having spare equipment ready to go such disasters can be avoided.*



### Wastewater Utility - Lift Stations

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$0	\$0	\$38,054	\$35,000
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$0	\$0	\$0
Capital Improvements/Outlay	\$0	\$0	\$38,054	\$35,000
Total Allocations	\$0	\$0	\$0	\$0

# Cemetery Endowment Care

## Cemetery Endowment Care - Endowment

### FY 2011-2012 Budget Goals & Highlights

- \* Work diligently with cemetery staff to ensure that the cemetery is operated efficiently, effectively, lawfully and in a fiscally responsible manner.
- \* Provide a community asset that is safe, clean, in good repair and aesthetically pleasing.

*Cemetery Services is a division of the Community Services Department. Hermosa Gardens Cemetery remains a cherished guardian of history for the Colton Community. The cemetery is operated through a contract with Inland Memorial Incorporated.*

*Established in 1887, the Cemetery was named by John W. Davis Jr., son of First National Bank of Colton founder, John W. Davis. Hermosa Gardens sits on 40 acres of land and was cited as Historical Landmark 31 by the Historical Preservation Commission in 1993. Hermosa Gardens is the final resting place for Major League Baseball players Camilo Carreon and Gordon Maltzberger, professional jockey Nolton Pattio, and famed lawman Morgan Earp, among others.*



### Cemetery Endowment Care - Endowment

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$0	\$143	\$0	\$0
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$0	\$143	\$0	\$0
Capital Improvements/Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	\$0	\$0	\$0	\$0

# Redevelopment Agency

Redevelopment  
Agency  
Expenditures



## Redevelopment Agency

### Expenditures by Project Area & Category

Fiscal Year 2011-2012

<b>RDA Funds by Project Area</b>				
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$22,820,883</b>	<b>\$17,198,399</b>	<b>\$13,712,466</b>	<b>\$12,501,445</b>
RDA Administration	\$1,023,934	\$1,090,047	\$1,804,572	\$1,246,838
RDA Cooley Ranch Project	\$99,303	\$2,375	\$2,500	\$5,000
RDA Cooley Ranch Debt Service	\$8,118,291	\$4,285,883	\$3,318,063	\$3,231,569
RDA Low/Mod Capital Projects	\$499,901	\$195,049	\$64,015	\$30,000
RDA Low/Mod Debt Service	\$5,431,439	\$3,296,042	\$2,844,658	\$2,492,670
RDA Mt Vernon CIP	\$2,815	\$888	\$1,000	\$1,500
RDA Mt Vernon Debt Service	\$1,282,236	\$2,009,978	\$1,272,637	\$1,160,763
RDA Rancho/Mill Project	\$988	\$69,448	\$500	\$1,000
RDA Rancho/Mill Debt Service	\$266,247	\$421,922	\$330,901	\$329,317
RDA West Valley CIP	\$255,217	\$112,883	\$86,998	\$38,025
RDA West Valley Debt Service	\$2,991,800	\$1,234,926	\$1,119,687	\$1,008,460
RDA Downtown Debt Service #1	\$107,880	\$141,595	\$41,127	\$0
RDA Downtown Debt Service #2	\$14,514	\$911,952	\$103,828	\$0
RDA Santa Ana River Debt Service	\$2,726,318	\$3,425,411	\$2,721,980	\$2,956,303

<b>RDA Funds Total by Category</b>				
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$22,820,883</b>	<b>\$17,198,399</b>	<b>\$13,712,466</b>	<b>\$12,501,445</b>
Salaries & Benefits	\$622,523	\$652,375	\$874,114	\$884,261
Maintenance & Operations	\$8,469,876	\$11,720,881	\$9,193,484	\$7,784,149
Capital Outlay	\$1,741,841	\$46,506	\$0	\$48,898
Total Allocations	\$11,986,643	\$4,778,637	\$3,644,868	\$3,784,137

## RDA Administration

### FY 2011-2012 Budget Goals & Highlights

- \* Continue to partner with the Colton Chamber of Commerce to support and promote businesses in Colton.
- \* Complete the Redevelopment Project Area Merger, Extension and Expansion to expand economic development opportunities for the City and improve financial position of the Agency.
- \* Encourage economic growth by continuing to market and provide business assistance services to existing and new development in the San Bernardino Valley Enterprise Zone.
- \* Continue to target and eliminate blight where possible throughout the City.

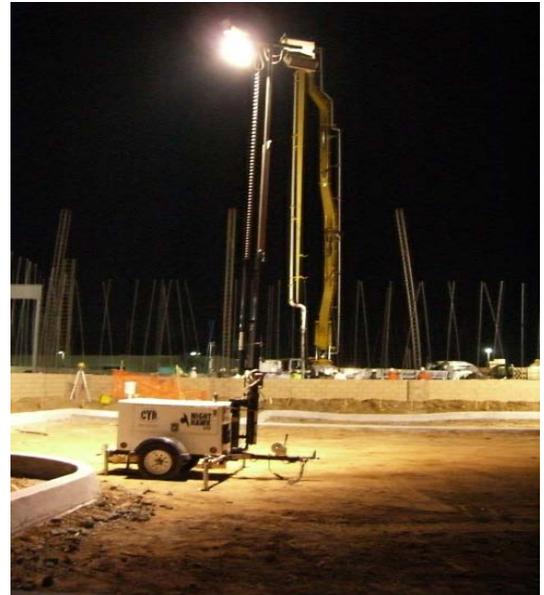


*The Redevelopment Agency is responsible for encouraging economic development and revitalization in residential neighborhoods, commercial/retail areas and industrial sections of the City. By creating redevelopment areas, the City can guide orderly growth and development, generate resources to fund new development projects and eliminate blight conditions.*

*Economic development focuses on providing assistance to neighborhood-serving businesses, enhancing the visibility of emerging key business sectors and assisting commercial districts in a manner that benefits the residents and general community.*

*The Redevelopment Agency receives tax increment funding. This funding source is legally restricted for specific use related to redevelopment goals.*

*The City and the Redevelopment Agency are two separate, distinct legal entities, though in most cities, including Colton, the City Council members are also the governing board for the Redevelopment Agency.*



### RDA Administration

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$1,023,934</b>	<b>\$1,090,047</b>	<b>\$1,804,572</b>	<b>\$1,246,838</b>
Salaries & Benefits	\$622,523	\$652,375	\$874,114	\$884,261
Maintenance & Operations	\$135,472	\$163,864	\$661,787	\$123,900
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	<b>\$265,939</b>	<b>\$273,808</b>	<b>\$268,671</b>	<b>\$238,677</b>

## RDA Cooley Ranch Project

### FY 2011-2012 Budget Goals & Highlights

\* See Agency-wide goals included in the RDA Administration section. (Section X, page 4)

Adopted in 1975, the Redevelopment Plan for the Cooley Ranch Project encompasses approximately 436 acres. The project area has a north/south orientation, as it runs alongside the I-215 freeway on its eastern boundary and the Santa Ana River on its western boundary. The City Council adopted a Specific Plan for the area in 1974. Cooley Ranch is home to what is currently the highest grossing Ashley Retail Store in the country.



### RDA Cooley Ranch Project

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$99,303</b>	<b>\$2,375</b>	<b>\$2,500</b>	<b>\$5,000</b>
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$99,303	\$2,375	\$2,500	\$5,000
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	\$0	\$0	\$0	\$0

## RDA Cooley Ranch Project Debt Service

### FY 2011-2012 Budget Goals & Highlights

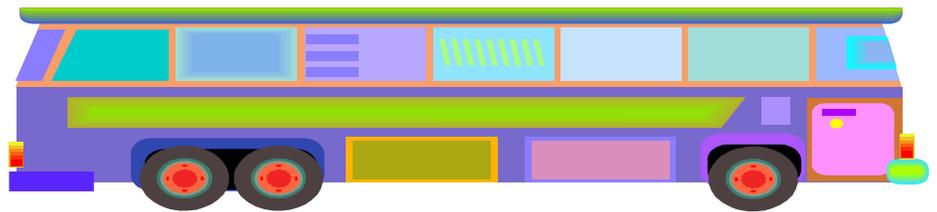
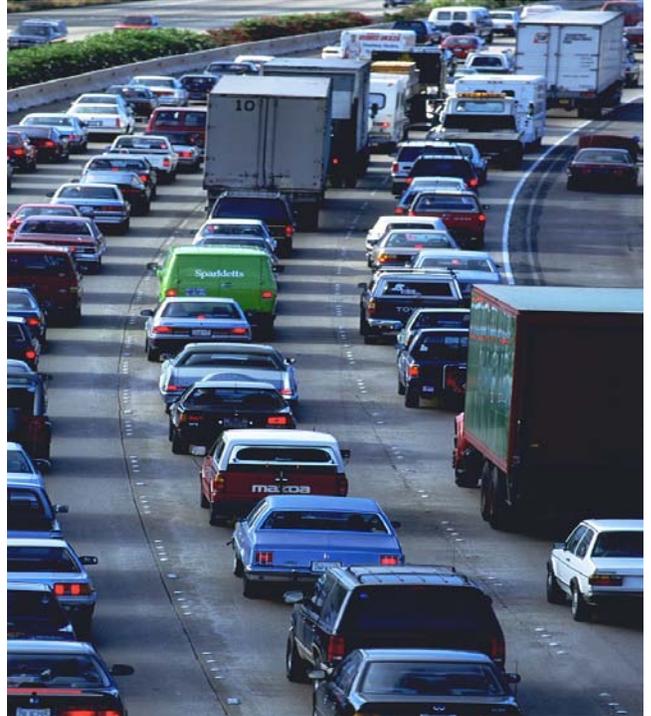
\* See Agency-wide goals included in the RDA Administration section. (Section X, page 4)



*Each project area has its own debt service fund. These funds account for the collection of tax increment, and the payment of debt, by project area.*

*Each project area also uses tax increment to pay for a proportional share of Agency administrative costs.*

*Any excess increment after payment of debt and administration can be used for capital projects.*



### RDA Cooley Ranch Debt Service

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$8,118,291</b>	<b>\$4,285,883</b>	<b>\$3,318,063</b>	<b>\$3,231,569</b>
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$2,120,433	\$3,053,509	\$2,313,063	\$2,209,349
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	<b>\$5,997,858</b>	<b>\$1,232,374</b>	<b>\$1,005,000</b>	<b>\$1,022,220</b>

## RDA Low/Mod Capital Projects

### FY 2011-2012 Budget Goals & Highlights

- \* Continue efforts towards identifying prospective sites and funding for a Senior Housing facility.
- \* Encourage the development of housing for low-income, seniors or mixed use residency.

*This fund is used to account for low and moderate housing capital projects. In recent years land was purchased as a potential site for a future senior housing project.*



### RDA Low/Mod Capital Projects

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$499,901	\$195,049	\$64,015	\$30,000
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$213,995	\$195,049	\$64,015	\$30,000
Capital Outlay	\$285,906	\$0	\$0	\$0
<b>Total Allocations</b>	\$0	\$0	\$0	\$0

## RDA Low/Mod Debt Service

### FY 2011-2012 Budget Goals & Highlights

\* Continue the efforts toward repayment of Reassessment District Bond No. 00-01 on Rancho Mediterrania by repaying the bond for individual property owners in exchange for an Affordability Covenant on their property, or converting the balance owed by each property owner to a loan with the Agency.



*This fund accounts for the State mandated 20% set-aside of tax increment.*

*Each project area is required to set aside 20% of its tax increment for low and moderate income housing projects and related programs.*

*Each project area has its own debt service fund. These funds account for the collection of tax increment, and the payment of debt, by project area.*

*Each project area also uses tax increment to pay for a proportional share of Agency administrative costs.*

*Any excess increment after payment of debt and administration can be used for capital projects.*



### RDA Low/Mod Debt Service

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$5,431,439	\$3,296,042	\$2,844,658	\$2,492,670
Salaries & Benefits	\$0	\$0	\$0	\$0
Maint & Ops (Principal & Interest)	\$2,018,435	\$1,999,970	\$2,448,658	\$2,123,772
Capital Outlay	\$1,455,447	\$46,506	\$0	\$48,898
<b>Total Allocations</b>	<b>\$1,957,557</b>	<b>\$1,249,566</b>	<b>\$396,000</b>	<b>\$320,000</b>

## RDA Mt Vernon CIP

### FY 2011-2012 Budget Goals & Highlights

\* Complete and maintain the improvements developed with this program.

\* See Agency-wide goals included in the RDA Administration section. (Section X, page 4)

Adopted in 1987, the redevelopment plan for the Mt. Vernon Corridor Redevelopment Project is located along Mt. Vernon Avenue on the eastern boundary of the City. In 1999, the Agency issued Tax Allocation Bonds to finance several major capital improvement projects to include:

- Mt. Vernon streetscape
- Residential curbs and gutters
- Fairway street widening
- Colton Avenue bike path

The improvements, totaling over \$5 million, is one example of how redevelopment keeps taxpayer's dollars within the community to enhance the City and eliminate blight.



RDA Mt Vernon CIP				
	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$2,815	\$888	\$1,000	\$1,500
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$2,815	\$888	\$1,000	\$1,500
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	\$0	\$0	\$0	\$0

## RDA Mt Vernon Debt Service

### FY 2011-2012 Budget Goals & Highlights

\* See Agency-wide goals included in the RDA Administration section. (Section X, page 4)

*Each project area has its own debt service fund. These funds account for the collection of tax increment, and the payment of debt, by project area.*

*Each project area also uses tax increment to pay for a proportional share of Agency administrative costs.*

*Any excess increment after payment of debt and administration can be used for capital projects.*



### RDA Mt Vernon Debt Service

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$1,282,236</b>	<b>\$2,009,978</b>	<b>\$1,272,637</b>	<b>\$1,160,763</b>
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$804,262	\$1,582,055	\$838,128	\$708,263
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	<b>\$477,974</b>	<b>\$427,923</b>	<b>\$434,509</b>	<b>\$452,500</b>

## RDA Rancho/Mill Project

### FY 2011-2012 Budget Goals & Highlights

\* See Agency-wide goals included in the RDA Administration section. (Section X, page 4)



The newest of Colton's project areas, the redevelopment plan for the Rancho/Mill Redevelopment Project was adopted on July 5, 1994. The project area primarily focuses on property located at Rancho Avenue and Mill Street. Past Redevelopment projects in the area include:

#### Landscaping:

- Mill St. at Rancho Ave.
- "C" St. at Rancho Ave.

#### Curbs, gutters, sidewalks and drainage:

- 6th St. between Hanna St. and Acacia St.
- Pennsylvania Ave. from Citrus St. to Johnston
- 7th St. from Olive St. to Oak St.
- Olive St. south side from RR to 7th St.
- Oak from 7th St. to La Cadena Dr.
- Citrus St. from Pennsylvania Ave. to Bryn Mar Ct.
- Acacia St. Improvements

#### Curb and handicap ramp only:

- "B" St. and 7th St. curb only, handicap ramp on the SW corner

#### Traffic signalization:

- Rancho Ave. at Citrus St.



### RDA Rancho/Mill Project

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	\$988	\$69,448	\$500	\$1,000
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$500	\$500	\$500	\$1,000
Capital Outlay	\$488	\$0	\$0	\$0
<b>Total Allocations</b>	\$0	\$68,948	\$0	\$0

## RDA Rancho/Mill Debt Service

### FY 2011-2012 Budget Goals & Highlights

\* See Agency-wide goals included in the RDA Administration section. (Section X, page 4)

*Each project area has its own debt service fund. These funds account for the collection of tax increment, and the payment of debt, by project area.*

*Each project area also uses tax increment to pay for a proportional share of Agency administrative costs.*

*Any excess increment after payment of debt and administration can be used for capital projects.*



### RDA Rancho/Mill Debt Service

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$266,247</b>	<b>\$421,922</b>	<b>\$330,901</b>	<b>\$329,317</b>
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$96,148	\$234,763	\$140,701	\$113,117
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	<b>\$170,099</b>	<b>\$187,159</b>	<b>\$190,200</b>	<b>\$216,200</b>

# RDA West Valley CIP

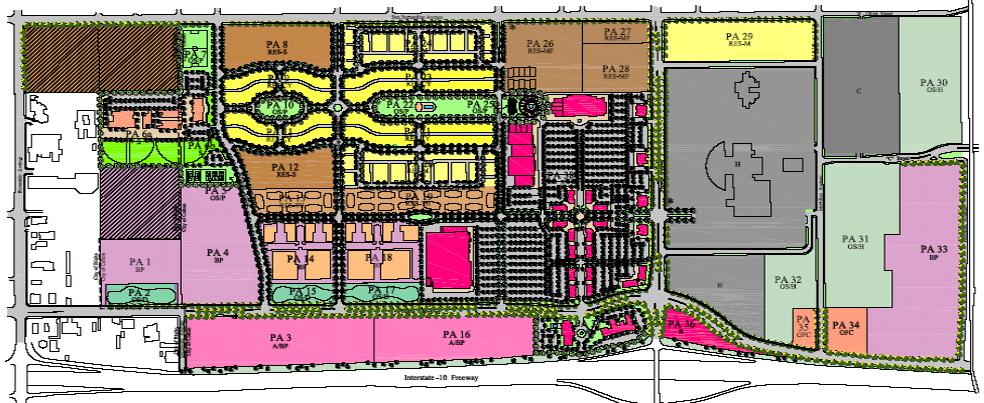
## FY 2011-2012 Budget Goals & Highlights

\* See Agency-wide goals included in the RDA Administration section. (Section X, page 4)

Formed in 1986, the West Valley Redevelopment Project Area is located on the western border of the City's jurisdictional boundaries and includes the Arrowhead Regional Medical Center. The project area was amended in 1987 to add territory. On July 2, 1996, the City Council adopted the West Valley Specific Plan to define the City's vision for development in the area.

A Specific Plan Amendment is currently moving toward completion to encourage needed retail and mixed-use development surrounding the Arrowhead Regional Medical Center.

A Habitat Conservation Plan is also being negotiated to protect habitat of the Delhi Sands Flower-loving Fly, which will allow new development to take place in certain areas outlined in the Specific Plan.



	RDA West Valley CIP			
	Actual	Actual	Projected	Council
	FY	FY	FYE Actual	Adopted
	2008-2009	2009-2010	2010-2011	FY 2011-2012
Budget	\$255,217	\$112,883	\$86,998	\$38,025
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$255,217	\$112,883	\$86,998	\$38,025
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	\$0	\$0	\$0	\$0

## RDA West Valley Debt Service

### FY 2011-2012 Budget Goals & Highlights

\* See Agency-wide goals included in the RDA Administration section. (Section X, page 4)

*Each project area has its own debt service fund. These funds account for the collection of tax increment, and the payment of debt, by project area.*

*Each project area also uses tax increment to pay for a proportional share of Agency administrative costs.*

*Any excess increment after payment of debt and administration can be used for capital projects.*



### RDA West Valley Debt Service

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$2,991,800</b>	<b>\$1,234,926</b>	<b>\$1,119,687</b>	<b>\$1,008,460</b>
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$649,257	\$587,882	\$433,479	\$416,520
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	<b>\$2,342,543</b>	<b>\$647,044</b>	<b>\$686,208</b>	<b>\$591,940</b>

## RDA Downtown Debt Service #1

### FY 2011-2012 Budget Goals & Highlights

\* See Agency-wide goals included in the RDA Administration section. (Section X, page 4)



*Each project area has its own debt service fund. These funds account for the collection of tax increment, and the payment of debt, by project area.*

*Each project area also uses tax increment to pay for a proportional share of Agency administrative costs.*

*Any excess increment after payment of debt and administration can be used for capital projects.*

*The oldest of the City's project areas, the redevelopment plan for the Downtown Redevelopment Area Project No. 1 was adopted by the City Council on January 15, 1964, while the redevelopment plan for Downtown Redevelopment Area Project No. 2 was adopted January 18, 1966. Located on Valley Boulevard, these two project areas serve as a gateway to those arriving to the City from Interstate 10. As part of its economic development efforts, the City and Agency entered into an agreement to remodel an abandoned hotel, construct a food court and encourage other restaurants into the heart of the community. In January 2010, both project area plans expired. The areas will be studied as part of the proposed new project area merger, to determine if portions of the area can qualify once again for redevelopment.*



### RDA Downtown Debt Service #1

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
Budget	\$107,880	\$141,595	\$41,127	\$0
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$79,008	\$117,628	\$10,567	\$0
Capital Outlay	\$0	\$0	\$0	\$0
Total Allocations	\$28,872	\$23,967	\$30,560	\$0

## RDA Downtown Debt Service #2

**FY 2011-2012 Budget  
Goals & Highlights**

\* See Agency-wide goals included in the RDA Administration section. (Section X, page 4)



*Each project area has its own debt service fund. These funds account for the collection of tax increment, and the payment of debt, by project area.*

*Each project area also uses tax increment to pay for a proportional share of Agency administrative costs.*

*Any excess increment after payment of debt and administration can be used for capital projects.*

*The oldest of the City's project areas, the redevelopment plan for the Downtown Redevelopment Area Project No. 1 was adopted by the City Council on January 15, 1964, while the redevelopment plan for Downtown Redevelopment Area Project No. 2 was adopted January 18, 1966. Located on Valley Boulevard, these two project areas serve as a gateway to those arriving to the City from Interstate 10. As part of its economic development efforts, the City and Agency entered into an agreement to remodel an abandoned hotel, construct a food court and encourage other restaurants into the heart of the community. In January 2010, both project area plans expired. The areas will be studied as part of the proposed new project area merger, to determine if portions of the area can qualify once again for redevelopment.*



### RDA Downtown Debt Service #2

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$14,514</b>	<b>\$911,952</b>	<b>\$103,828</b>	<b>\$0</b>
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$205	\$900,150	\$92,708	\$0
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	<b>\$14,309</b>	<b>\$11,802</b>	<b>\$11,120</b>	<b>\$0</b>

## RDA Santa Ana River Debt Service

### FY 2011-2012 Budget Goals & Highlights

\* See Agency-wide goals included in the RDA Administration section. (Section X, page 4)

*Each project area has its own debt service fund. These funds account for the collection of tax increment, and the payment of debt, by project area.*

*Each project area also uses tax increment to pay for a proportional share of Agency administrative costs.*

*Any excess increment after payment of debt and administration can be used for capital projects.*

*Established in 1982, the redevelopment plan for the Santa Ana River Redevelopment Project is 425 acres and has a Specific Plan, which was adopted in 1983. In 1998, Tax Allocation Bonds were issued to fund capital improvement projects to eliminate blight. These projects included:*

- *Dauer Park improvements*
- *Cooley Park improvements*
- *Washington Street median and landscaping*
- *Reche Canyon traffic signals*
- *Santa Ana River traffic signal modification*
- *Street signal improvements for intersection of Hunts Lane and Cooley Ranch*
- *Cooley Ranch-Wood Street Subdivision*
- *Cooley Drive from I-215 to Cooley Lane*
- *Old Ranch Road between Cooley Dr. and Mt. View*



### RDA Santa Ana River Debt Service

	Actual FY 2008-2009	Actual FY 2009-2010	Projected FYE Actual 2010-2011	Council Adopted FY 2011-2012
<b>Budget</b>	<b>\$2,726,318</b>	<b>\$3,425,411</b>	<b>\$2,721,980</b>	<b>\$2,956,303</b>
Salaries & Benefits	\$0	\$0	\$0	\$0
Maintenance & Operations	\$1,994,826	\$2,769,365	\$2,099,380	\$2,013,703
Capital Outlay	\$0	\$0	\$0	\$0
<b>Total Allocations</b>	<b>\$731,492</b>	<b>\$656,046</b>	<b>\$622,600</b>	<b>\$942,600</b>



City of Colton  
650 North La Cadena Drive  
Colton, California 92324

[www.ci.colton.ca.us](http://www.ci.colton.ca.us) / [www.coltonrda.com](http://www.coltonrda.com)